

Heidi W. Abbott, Chair
Tamara Neo, Vice-Chair
Karen Cooper-Collins, Secretary
Anthony W. Bailey
William C. Boshier, Jr.
David R. Hines
Helivi L. Holland
Robyn Diehl McDougle
Kenneth W. Stolle



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COMMONWEALTH of VIRGINIA
Board of Juvenile Justice

BOARD MEETING

September 10, 2014

Shenandoah Valley Juvenile Center
300 Technology Drive
Staunton, Virginia 24401

A G E N D A

9:30 a.m. Board Meeting

- 1. CALL TO ORDER**
- 2. INTRODUCTIONS**
- 3. APPROVAL of June 11, 2014, MINUTES (Pages 3-71)**
- 4. PUBLIC COMMENT**
- 5. DIRECTOR'S CERTIFICATION ACTIONS (Pages 72-90)**
- 6. OTHER BUSINESS**
 - A. Richmond Juvenile Detention Center's Request to Operate a Post Dispositional Program (Page 91)**
 - B. Virginia Juvenile Detention Association's Variance Request to 6VAC35-101-200 (C) (Pages 92-93)**
 - C. VJCCCA Plan Approvals**
 - D. Request to Approve Lynchburg Group Home Planning Study (Pages 94-101)**
- 7. DIRECTOR REMARKS AND BOARD COMMENTS**
- 8. NEXT MEETING: November 12, 2014, DJJ Central Office, Richmond**
- 9. EXECUTIVE SESSION (Closed)**
- 10. ADJOURNMENT**

GUIDELINES FOR PUBLIC COMMENT

1. The Board of Juvenile Justice is pleased to receive public comment at each of its regular meetings. In order to allow the Board sufficient time for its other business, the total time allotted to public comment will be limited to thirty (30) minutes at the beginning of the meeting with additional time allotted at the end of the meeting for individuals who have not had a chance to be heard. Speakers will be limited to 10 minutes each with shorter time frames provided at the Chairman's discretion to accommodate large numbers of speakers.
2. Those wishing to speak to the Board are strongly encouraged to contact Wendy Hoffman at 804-588-3903 three or more business days prior to the meeting. Persons not registered prior to the day of the Board meeting will speak after those who have pre-registered. Normally, speakers will be scheduled in the order that their requests are received. Where issues involving a variety of views are presented before the Board, the Board reserves the right to allocate the time available so as to insure that the Board hears from different points of view on any particular issue. Groups wishing to address a single subject are urged to designate a spokesperson. Speakers are urged to confine their comments to topics relevant to the Board's purview.
3. In order to make the limited time available most effective, speakers are urged to provide multiple written copies of their comments or other material amplifying their views. Please provide at least 15 written copies if you are able to do so.

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COMMONWEALTH *of* VIRGINIA
Board of Juvenile Justice

DRAFT MEETING MINUTES

June 11, 2014

Department of Juvenile Justice
600 East Main Street
12th Floor Conference Room SOUTH
Richmond, Virginia 23219

Board Members Present: Heidi Abbott, Anthony Bailey, William "Bill" Boshier, David Hines, Helivi Holland, Robyn Diehl McDougale, Tamara Neo

Board Members Absent: Karen Cooper-Collins, Kenneth Stolle

DJJ Staff Present: Kenneth "Ken" Bailey, Andrew "Andy" K. Block, Jr., Marc Booker, Richard Conley, George Drewry, Katherine Farmer, Daryl Francis, Wendy Hoffman, Jack Ledden, Joy Lugar, Andrea McMahon, Mark Murphy, Margaret O'Shea (Attorney General's Office), Deron Phipps, Ralph Thomas, Angela Valentine, Janet Van Cuyk, Barbara Peterson-Wilson

Guests Present: Monica Brown, Kandise Lucas, Georgia Maclean, Leah Nelson, Susan Oliver, William Tignor, Jeree Thomas, Carla White

CALL TO ORDER

Chairperson Heidi Abbott called the meeting to order at 9:45 a.m.

INTRODUCTIONS

Chairperson Abbott welcomed all that were present and asked for introductions.

APPROVAL of April 9, 2014, MINUTES

The minutes of the April 9, 2014, Board meeting were presented for approval. On MOTION duly made by Bill Boshier and seconded by Robyn Diehl McDougale to approve the minutes as presented. Motion carried.

PUBLIC COMMENT PERIOD

Kandise Lucas, Teachers Behind Bars

Ms. Lucas welcomed Director Block to the Department of Juvenile Justice (the Department). Ms. Lucas outlined her concerns for the Board.

- The Department's special education program – She questioned whether teachers are being properly trained and students are receiving required services? She questioned the overall compliance of the Department's program.
- Individualized Educational Plan (IEP) for residents – She stated that IEPs are not being updated in a timely manner, IEPs are either invalid or outdated, and no efforts are being made to correct the problems.
- Include parents in the education process – She strongly recommended the Department consider a parental advocate or establish a parental program.
- Lack of vocational programming for students who have either graduated or completed their GED – She stated that these residents are not being challenged and strongly recommends improvements.
- Ms Lucas ended her comments by noting an article Director Block wrote in January 2009 titled, "Who Will Stand Up For Virginia's Children?" Ms. Lucas posed that question to the Board and hoped that the Department's education piece can become a premier program that can be mirrored and copied around the world.

Board Member Bill Boshier asked the Department's staff to send out the article Ms. Lucas mentioned to the Board for their information.

Susan Oliver, former guidance counselor with the Department

Ms. Oliver welcomed Director Block and encouraged the Board to focus on the following areas:

- The attitude of the Department's Human Resource Department; resources are needed, and teaching is an art form that needs proper assessment, evaluation, and planning.
- Retention policy should be reviewed due to a high turnover rate in the Department.
- The grievance process should be reviewed and taken more seriously.
- Improvements in the Department's information technology system focusing on the ability to run school transcripts.
- An accountability of the standards of learning scores and suggested that the Board review these scores.

DIRECTOR'S CERTIFICATION ACTIONS

Ken Bailey, the Department's Certification Unit Manager

Included in the Board's packet are the individual reports and the summary of the Director's certification actions completed on May 14, 2014. There were a number of 100% compliance results, three of which were juvenile secure detention centers.

Board Member Helivi Holland asked why the 9th Court Service Unit (Williamsburg) was certified for one year while the Northwestern Regional Juvenile Secure Detention Center (Northwestern) was certified for three years when Northwestern's deficiency related to a mandatory standard for medication which has been an issue in the past.

Mr. Bailey responded that the audit performed on the 9th Court Service Unit assessed 16 deficient areas. The Certification Team was concerned with the number of deficiencies and felt the need to continue to watch the program more closely. After the completion of the status visit to the Northwestern, it was noted that all of their deficiencies were in compliance. The facility hired a new program administrator who responded immediately to the deficiencies and the Certification Team felt comfortable recommending certification and as did the Director in certifying them for three years.

Board Member Helivi Holland asked if those facilities receiving 100% compliance are provided with a congratulatory letter or acknowledgement of this accomplishment. Mr. Bailey replied that it was not standard practice. The Board agreed that programs receiving 100% compliance should be provided with congratulatory letter from the Director.

OTHER BUSINESS

VJCCCA Plan Approvals

Angela Valentine, the Department's Community Program Manager

Ms. Valentine presented an overview of the Virginia Juvenile Community Crime Control Act (VJCCCA) to the Board. The presentation is attached.

Ms. Valentine provided the Board with five documents relating to the fiscal year (FY)2015-2016 VJCCCA Programs and Plan Details. These documents are attached.

Board Member Bill Boshier asked how education relates to the VJCCCA.

Director Block noted that our education funding is separate from the VJCCCA. The funding for VJCCCA is specifically allocated for front end and preventive services.

Ms. Valentine did state that educational support services are offered as a program type within the VJCCCA and localities have the opportunity to select services within the community to help with regards to the youth's education.

Ms. Valentine discussed the document titled, FY2015-2016 VJCCCA Plan Detail. This is a summary document listing the following: The first column includes the locality name (plan), noting that a number of localities have opted to combined plans. The second column shows the type of program incorporated in the locality's plan. The next columns show the projected number of youth served and the budgeted amounts for FY2015 and FY2016.

Localities such as Frederick and Clark have no information listed under FY2016. The Department is only recommending the Board approve their FY2015 VJCCCA plans. In the meantime, the Community Program staff will continue to assist those localities on their FY2016 to improve their plans for the Board's review next June.

The localities highlighted in red were not able to complete their plans for various reasons. The Department is recommending that the FY2014 VJCCCA plans for these localities, which have already been approved by the Board, continue for one quarter. The Board will vote on their FY2015 VJCCCA plans at the September Board meeting.

Board Member David Hines asked about partnerships outside of the Department and the juvenile justice system.

Ms. Valentine replied that localities do obtain services from other agencies and organizations. For instance, a number of localities purchase their mental health assessments from their community services board and contract with local providers for substance abuse services.

Chairperson Heidi Abbott asked if the Department evaluates the locality plan to ensure funding is being spent on the approved programs and are serving the number of youth stated in their plan.

Ms. Valentine replied that during close out of each year, all localities are required to submit a program evaluation showing if targeted outcomes were met. The Department's Community Program Specialists monitor programs, monitor utilization, review program evaluations, and make recommendations to the locality regarding their performance.

Board Member Tamara Neo asked about the Washington, Bristol, Smyth, Russell, Buchanan, Dickenson, Lee, Norton, Scott, Tazewell, and Wise program. Ms. Neo is familiar with the Highlands Center and wanted to know if this is the only center servicing these areas or is there another facility.

Ms. Valentine noted that the Office on Youth performs the community service portion of the VJCCCA plan. When the court orders a juvenile to complete community service hours, the Office on Youth assists in connecting the juvenile with the community and monitors/supervises the juvenile. The Highlands Center is the only outreach detention center in that area.

On a MOTION made by Helivi Holland and seconded by Robyn Diehl McDougale to approve the VJCCCA Plans listed on the Summary Sheet for FY 2015 and 2016. Motion carried.

On a MOTION made by Helivi Holland and seconded by Robyn Diehl McDougale to approve the VJCCCA Plans for localities who have FY2015 budgets only. Motion carried.

On a MOTION made by Helivi Holland and seconded by Robyn Diehl McDougale to extend the FY2014 budget for one quarter into FY2015 in order for the localities noted in red on the Summary Sheet to complete their plan.

Board Member Helivi Holland asked how one quarter is calculated as it relates to their budget.

Ms. Valentine noted that there is no difference in the amount of funding from last year to this year.

Motion Carried.

Board Member Tamara Neo would prefer to amend the motion to include a listing of the localities that are in red on the Summary Sheet.

On an amended MOTION made by Helivi Holland and seconded by Robyn Diehl McDougle to extend the FY2014 budget for one quarter into FY2015 in order for Manassas/Manassas Park, City of Norfolk, City of Richmond, and Tidewater Youth Services Commission to complete their plan. Motion Carried.

Population Trends

Janet Van Cuyk, the Department's Legislative and Research Manager

Ms. Van Cuyk presented an overview of basic information on the population served by the Department. The presentation is attached.

The data in Slide 4 shows types of court service unit's intake complaints. Protective Orders have continually increased through the trending period. This increase is due in most part to a statutory change expanding the kinds of protective orders available in juvenile court.

The data in Slide 6 shows juvenile intake cases broken down by type of complaint. The most common offense continues to be status offense. A majority of the status offenses include child in need of supervision, such as a runaway or truancy. Out of the 7,000 status offenses shown on the chart, 5,000 were child in need of supervision.

Board Member Bill Boshier asked about the acronyms CHINSup and CHINS.

Ms. Van Cuyk noted that a Child in Need of Supervision (CHINSup) is a runaway or a truant. A Child in Need of Services (CHINS) requires additional oversight from the court due to a variety of reasons.

The data in Slide 8 shows intakes by petitioned cases and complaints. The intake process determines if the juvenile should proceed before the court. The intake process has the ability to resolve an intake, take no action, find there is no probable cause, divert, or petition. There was a 41% decrease over the trending period regarding intakes petitioned to go before the court.

The data in Slide 10 shows the detention of the average daily population by disposition. The post-dispositional placements are stable, but the pre-dispositional (Pre-D) placements have decreased dramatically. There has been a steady decline for Pre-D placements due largely to the Department's use of an objective screening instrument during the intake process that began in 2003.

The data in Slide 13 shows parole trends of juveniles who had been in direct care that were released on parole supervision by the juvenile court services unit. The data has indicated a decrease of 66% during the trending period.

The data in Slide 14 shows parole length of stay. The average length of stay for juveniles on parole supervision is approximately 10 months.

The next slides provide an in-depth look into juvenile correctional center (JCC) trends. Please note that data for halfway houses in 2012 was included due to their designation as direct care placements.

The data for Slide 16 shows the JCC admissions and releases. JCC admissions have decreased by 63% during the trending period. There is an increasing decline in overall numbers. Today there are 555 juveniles in direct care, down from 1,400 in the 1990s. Of those 555 juveniles, 46 are female, 525 are in JCCs, 21 are in detention sponsored community placement programs, and 9 are in detention re-entry/community placement programs.

The data in Slide 17 depicts a 42% decrease in the average daily population in the JCCs during the trending period. As shown previously, there is a 63% decline in admissions and a 42% decline of the population.

The next section of slides relates to the demographics of juveniles served in the JCCs. The average age of admission has not changed dramatically. The average age of the juvenile the Department serves is getting older which is reflective, in part, of longer lengths of stay.

The data in Slide 22 shows the most serious offense by category, which is calculated by an algorithm. In the early 2000s, the most serious offense a juvenile committed was larceny, a non-person offense. Today the most serious offense is robbery, which involves a person.

Board Member Bill Boshier asked if you superimpose the seriousness of the crime on the chart, would it reflect an incline.

Ms. Van Cuyk answered yes; the Department has a 63% decline in the population, which means a lot less juveniles, but the juveniles are committing more severe offenses.

Board Member Tamara Neo asked if programs can be tracked as well as juvenile data.

Ms. Van Cuyk indicated that only Department programs can be tracked; if the program is coordinated through a locality, that data is not being tracked.

The data in Slide 24 shows JCC admissions by the last grade completed. Most admissions tend to have 8th or 9th grade as the last grade completed prior to admission.

The data in Slide 27 shows the JCC admissions by psychotropic medication history. After commitment, the juvenile is assessed at the Reception and Diagnostic Center and part of the review includes their history of taking psychotropic medication prior to commitment. The percentage of juveniles who do take this medication is around 67%.

Chairperson Heidi Abbott asked why the females shown on Slide 27 were so up and down.

Ms. Van Cuyk noted that the female population is very small so any percentage change may go up and down more dramatically due to small increases and decreases.

The data in Slide 29 shows the JCC admissions by mental health disorder. The ADHD/ADD disorder is steadily increasing over the trending period.

JCC Transformation

Jack Ledden, the Department's Assistant Deputy Director for Operations

Jack Ledden reported that he has been asked to develop a plan that will properly engage residents in productive and meaningful activities year round. A plan was presented to the Department's Executive Team on April 29, 2014, detailing the development and implementation of a community treatment model in the JCCs. This would be a complete transformation of the normal operations of the JCCs. This plan will not only reduce recidivism, but also reduce the number of serious incidents in the facilities, improve moral, and reduce staff turnover.

The community concept is a highly structured program that emphasizes rehabilitation, treatment, and education. A consistent team of professionals will interact with the same group of residents on a daily basis. Residents will be involved in their own treatment by using peer groups. The types of activities that will be offered include high school/college classes, vocational classes, art, music, drama, business clubs, journalism, campus newsletter/newspaper, and Intramural Recreation and Extra Curricula Activities.

Volunteers and community involvement are two key stakeholders in this effort. The Department is very appreciative to Dr. McDougle for coordinating the men and women's VCU basketball team visit to Beaumont and Bon Air JCCs. Such a simple event had a tremendous impact on the youth and staff.

The Institutional Transformation Team (the Team) has been created within the Department to implement this model. This is an agency-wide effort and journey. External input, including the Board's thoughts and ideas, is welcome.

The Team is using a three goal approach for implementation: Short, intermediate, and long term. Short term (immediate/using existing resources) goals include meaningful and purposeful activities, relating to the treatment of the resident, from after school to lights out and on weekends. The Department has re-implemented the IREAP program, has begun officer engagement with residents, and medical personnel are developing more effective treatment relationships.

The Department has met with the Missouri Youth Services Institute personnel regarding their highly acclaimed program. The Department is using their concepts to develop the Virginia Model.

The Team is seeking to remove barriers and obstacles preventing the implementation of the community concept. For instance, the Department is instituting an initiative to reduce the amount of paperwork, reduce the number of meetings, and increase the use of automation.

The intermediate goals include establishing treatment driven programming, designing activities with a purpose, retraining staff, and revising regulations and standard operating procedures.

The long term goals are to fully implement the community model and to ensure that it is sustainable and able to transcend administrations.

Board Member Tamara Neo asked how the number of meetings creates a barrier.

Mr. Ledden indicated that the number of meetings staff are required to attend prevents them from focusing on their duties and engaging with residents.

Board Member Anthony Bailey commended the idea and noted that it sounds like a very good initiative. Mr. Bailey asked about the dynamics of the pod, if the Department is trying to keep all the same staff and residents together in one unit, what would happen if the residents do not get along and people are failing because of the environment.

Mr. Ledden replied that the fences and locked doors were not going away. The Intensive Behavioral Redirection Unit (IBRU) would still be available if residents' exhibit negative behavior and treatment is needed to improve their behavior in order to return to general population.

Director Block went on to say that the Department wants to be consistent by keeping the same staff and the same residents together to form a cohesive team. However, if something is not working, those issues will be addressed.

Board Member Anthony Bailey wanted his concern noted that, in the rare situations where relationships fail and it does not work for a child in a particular unit, the necessary steps will be taken to correct it.

Mr. Ledden replied that safety and security is still number one. The model will not work if you do not have a safe and secure environment.

Chairperson Heidi Abbott encouraged the Board to bring their ideas to Director Block and noted that during the Director's short tenure things have already changed for the better in the facilities.

Variance Request – Definition of Direct Care Staff and Request to Initiate a Notice of Intended Regulatory Action

Janet Van Cuyk, the Department's Legislative and Research Manager

Ms. Van Cuyk reviewed each section of the variance request which is outlined on page 94 in the Board's packet.

Board Member Anthony Bailey asked if there is a barrier because the non-security staff felt less authorized, less powerful, less respected, less trusted or is there a barrier because the residents felt like a police state with 15 minute checks by an officer in uniform. What are we trying to improve, how the current system impacts the residents or how the current system reacts with the staff.

Mr. Ledden replied that it was mainly a barrier to the resident's treatment and to implementation of the community model. If the mental health personnel decided to have a group session or a one-on-one session with residents and there was no officer available to be present, then no treatment activity was completed. Treatment was literally stopped because officers were elsewhere in the facility or there were staff shortages.

Director Andy Block promised the Board that this community model will be done deliberately and safely. This will give the Department the ability to provide residents with more effective programming

and remove them from being behind closed doors on a regular basis. The safety of our staff and residents is the biggest priority.

Board Member Tamara Neo asked about the duration of the variance, "until such time as regulations are amended."

Ms. Van Cuyk noted that the regulatory process through the Administrative Process Act usually takes up to 18 months for completion; the Department's last request took five years. The Department will work with the Board on their preference regarding the time duration.

Board Member David Hines asked about the Department of Criminal Justice Services involvement in the hours of training requirement for security staff.

Ms. Van Cuyk replied that there are no regulations currently governing the Department's training program for security series staff. Three years ago, the General Assembly authorized the Department of Criminal Justice Services to establish training guidelines for the Department. This will soon become effective. The Department of Criminal Justice Services' guidelines will not indicate the number of training hours required; however, the guidelines will specify the subjects to be covered in the training curriculum. For instance, the regulations will not state that staff will need to perform 200 hours of training; it will instead state that the training will cover this amount of material. The Department will have two sets of regulations concerning training, one from the Board (120 hours of training) and one from the Department of Criminal Justice Services. The Department will abide by both.

Board Member David Hines replied that assuming the new regulations are greater; the Board will probably revisit its regulations in order to comply with the Department of Criminal Justice Services.

Ms. Van Cuyk acknowledged that this was correct.

Board Member David Hines asked about training for counselors who have responsibility for supervision but not security.

Ms. Van Cuyk noted that the Department currently has training called Basic Skills for Non Security that is administered to counselors; it is different from the Basic Skills for Security series staff. The Department is currently exploring whether counselors should complete the Basic Skills for Security series staff training or whether the Department should modify specific components of the training for counselors.

Board Member David Hines commented that this variance is not focusing on the physical security of the facility. This variance will allow a counselor or program manager to enter a group setting and conduct treatment without having an officer present. Mr. Hines followed up by asking if staff will be provided additional training on de-escalating situations if they occur.

Ms. Van Cuyk replied yes, and staff would be provided radios if additional assistance was needed.

Board Member David Hines followed up by asking if the Department of Criminal Justice Services will take the Department under their umbrella.

Ms. Van Cuyk indicated that the Department of Criminal Justice Services is statutorily required to develop the training standards for juvenile correctional officers. The Department will continue to work very closely with them as has been done for many years.

Board Member Bill Boshier asked how this new model will affect teachers and what the current vacancy rate is for the Department.

Daryl Francis indicated there are 37 vacancies within the Department.

Mr. Ledden replied that education is the cornerstone of the model and the teachers will be included in the treatment teams.

Board Member Helvi Holland stated that she philosophically supports the idea, but has concerns about the security and negligent training aspect from a litigation stand point. Ms. Holland asked if the Department has discussed with staff their new roles and new training requirements. Ms. Holland stated that the Handle with Care training is not for everyone and can be physically overwhelming.

Mr. Ledden has not spoken to all staff, but the staff he has spoken with has indicated their desire to engage and interact with the residents. There are many options available for the restraint training in Handle with Care that does not involve going to the ground.

Director Andy Block noted that he has spent a great deal of time with staff in the facilities and there is a desire to do things differently. There is always a price for change and in this instance it is the additional training requirements.

Board Member Tamara Neo asked, if the concern at present is that those individuals trained in the security element are not available to move or transport residents, how is that person going to be more available if this variance is approved by the Board?

Director Andy Block indicated that if this variance is approved, the Department will have the flexibility to make more individualized determinations about the deployment of staff. For instance, keeping two juvenile correctional officers outside the hallway of six classrooms and providing teachers with radios and buzzers.

Board Member Tamara Neo asked if it was fair to say that because of the lenience in discretion, it is no longer required that the staff with the security training be present at all levels. Should a counselor decide they do want security present, perhaps that security staff member will be more freely available.

Ms. Van Cuyk indicated that the variance was originally drafted to be a change in the definition of direct care staff. Ms. Neo's fact scenario is correct. The barrier is that the Department defines direct care staff as having those three requirements indicated in the variance request on page 96. These are care of the residents, implementation of the behavior management program, and maintaining the security of facility. It is not related to training. The Department's counselors that have completed the security training are not able to be alone with the resident because it does not fit the definition of

direct care staff. The counselor's primary job function is not security. It is not a training issue or even a safety issue, it is a category of people based on the definition in the regulations.

Deputy Director Ralph Thomas pointed out that officers will be in the proximity. It will be the service provider's responsibility to provide the ongoing supervision. There will still be 15 minute checks on residents.

Board members questioned the 15 minute check and whether or not this variance will dismiss this requirement.

Ms. Van Cuyk indicated that the variance will remove the requirement for security series staff to perform "actively supervise" residents at all time, which the Department has defined as 15 minute checks. However, the Department can operationalize it and through procedures make it any duration, such as a 30 minute check or 40 minute check.

Board Member David Hines replied that if the Department chooses to operationalize it, if this variance were to pass, the Board has given you a variance not to do the 15 minute checks.

Ms. Van Cuyk agreed with Mr. Hines' statement.

Director Block noted that he is sensing that the Board has legitimate concerns with the variance and asks the Board if they would feel more comfortable with approving the variance with stipulations. The Board could allow the Department to move forward with the planning and bring the variance back to the Board for approval before implementation.

Board Member Helivi Holland indicated that she is leaning towards what Director Block suggested because she is having problems with the timeline. Ms. Holland is still concerned with the training aspect and if staff is willing to do these new roles. There is still concern over the 15 minute checks and when to do them and when not to do them. Ms. Holland believes it will be confusing when security is needed and when they are not needed. Ms. Holland supports the idea, but the sequence of how to get there is a problem as the motion is written.

Ms. Van Cuyk noted that, in the community model, staff will be aware of which personnel would have met the training requirements under the variance and adapt supervision accordingly.

Board Member Tamara Neo indicated she felt the same and is concern with how broad the variance is written. Ms. Neo would feel more comfortable with a narrowly tailored motion that is clear, such as the decision to have 15 minute checks or not, and to state the training requirements. The variance feels loose.

Ms. Van Cuyk followed up by saying that the Board may grant a variance under whatever duration the Board chooses, under whatever specific conditions the Board chooses, including reporting back requirements or delayed implementation, and stating when it becomes effective.

On MOTION by Bill Boshier and seconded by David Hines, the Board accepts the recommendations as proposed in the variance request and asks the Director to keep the Board informed of the implications of the decision.

Chairperson Heidi Abbott asked the Board if the motion is for the variance to move forward as proposed and for the Director to keep the Board updated on the progress.

Board Member Bill Boshier noted that the Director should not wait for a meeting to inform the Board but produce periodic statements on the impact both positive and negative of the program.

The Board voted on the variance with four YEAS (Anthony Bailey, Heidi Abbott, Bill Boshier, and David Hines) and two no's (Helivi Holland and Tamara Neo). Motion carried.

Community Placement Programs

Marc Booker, the Department's Detention Specialist

The Detention Specialist's primary responsibility is as liaison between local juvenile detention facilities and the state focusing on the residents' transition back to their community. Mr. Booker provided his presentation to the Board. The presentation is attached.

Chairperson Heidi Abbott asked if the target populations for the detention centers are juveniles ending their sentence or juveniles being diverted from an juvenile correctional center.

Mr. Booker responded that the idea is to divert the juvenile to serve their time in a detention center as well as also tail end of commitment transition.

Board Member Anthony Bailey asked if bringing major offenders back to their home community will have a negative effect because the juvenile might be in the facility with other juveniles known to them.

Mr. Booker indicated considerations are made before the determination as to whether or not the juvenile is appropriate for the program. The Department reviews the individual and comprehensive case reviews. When residents are selected for the program, factors are considered to make sure the juvenile would benefit from being near their community.

Ms. Valentine wanted to make sure the Board knew the process for the Community Placement Program. When a youth is committed, they first go to the Reception and Diagnostic Center (RDC) for an assessment. RDC will decide whether the juvenile will be committed to a JCC based on their mandatory and recommended treatment and length of stay or if the juvenile would be committed to the Community Placement Program. Most major offenders, a Department administrative designation due to being committed on certain enumerated offenses, will enter the JCC first because their length of stay is typically 18 to 36 months. The Department is limiting the length of stay in the Community Placement Program to 12 months.

Chairperson Heidi Abbott asked if the court has any authority over where the juvenile is committed.

Ms. Valentine indicated that the court has no authority; it is strictly a Department decision.

Board Member David Hines asked if the education provided to the resident in the Community Placement Program is on site or provided through the locality's school system.

Mr. Booker indicated that education services are provided within the facility using the locality's education program.

Mr. Booker finished his presentation and introduced the staff of the Rappahannock Juvenile Detention Center, which is the first of the Community Placement Programs up and running. The key points are below:

- The facility feels very fortunate to be chosen by the Department to be the first pilot program, and the Department has been extremely supportive.
- The facility has 80 beds located in Stafford County and serves 7 different regions.
- It is a highly secured facility that is extremely structured. Staff has high expectations for juveniles in their care.
- The facility has a full educational staff provided by Stafford County. There is a principal and seven teachers.
- Primary focus is to reintegrate the resident back into the community. While in detention, education is the focus.
- The facility has a licensed therapist that works full-time provided by the community service board.
- The residents are engaged all day; there is no down time. The residents cannot opt out of school. Staff finds jobs within the facilities for residents to help build their resume.
- There have been no escapes.
- The facility currently has 42 residents with no residents completing the program as of yet.
- The staff has identified their first resident who will complete the program very soon. He is very enthusiastic and participates in school.
- Staff is exposing the residents to different things, community leaders play a key role, therapy dogs are used, local counselors talk to resident on various subjects, and parenting classes are provided to residents as needed.

Director's Comments

Andy Block, the Department's Director

Director Block thanked the Board members for their support, especially Dr. McDougle for her help in coordinating the VCU men's and women's basketball team visits. The visits were a morale booster and the Director would like to continue these kinds of special events for the residents.

Chairperson Heidi Abbott departs the meeting and turns the chair over to Tamara Neo. A quorum of the Board is still present and the meeting continues.

The Katie Couric show filmed and aired a short segment on the Beaumont Russian Literature class in April. It was a great success and the Board will be emailed a copy of the show's link to view. The

Russian Literature class is a great opportunity to change the lives of the youth that enter our facilities and have them think of themselves in different ways. It was a very inspiring piece of television.

NEXT MEETING:

The next meeting of the Board of Juvenile Justice is September 10 at a location to be determined.

EXECUTIVE SESSION

On a MOTION by Helivi Holland and seconded by Anthony Bailey, the Board agreed to reconvene in Executive Closed Session, pursuant to Section 2.2-3711 (A) (1) and (A) (7), for a discussion of certain personnel matters and to consult with legal counsel and obtain briefings by staff members, consultants, or attorneys pertaining to actual or probable litigation and any other specific legal matters requiring the provision of legal advice by counsel.

Board Member Bill Boshier moved to leave executive session and Board Member David Hines seconded the motion. Motion Carried

The Executive Closed Session was concluded. The members of the Board of Juvenile Justice present certified that, to the best of their knowledge, (1) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the Executive Meeting, and (2) only such public business matters as were identified in the motion convening the Executive Meeting were heard, discussed, or considered.

ADJOURNMENT:

The Chair adjourned the meeting at 12:50 p.m.

VJCCCA

Virginia Juvenile Community Crime Control Act



Virginia Department of
Juvenile Justice

One Team.
New Ideas.
Extraordinary Purpose.

- **Background**
 - **Enacted in the 1995 to restructure funding for local juvenile justice programming**
 - **Intent is for localities to develop and implement programs and service to address juvenile crime**

The Target Population



- **Juveniles before intake on complaints**
- **Juveniles before the court on petitions**
 - **Children in need of services**
 - **Children in need of supervision**
 - **Delinquents**

Organization and Operations



- **VJCCCA provides formula-based funding to localities and provides administrative oversight and monitoring to the program.**
- **Many localities contribute a required Maintenance of Effort.**

Organization and Operations



Local Plans ↔ Statewide Process

- Every two years, the locality submits a plan for the use of the allocated funds.
- Plans are based on:
 - A review of court-related data
 - An objective assessment of need for services and programs

Governance - §16.1-309.3



Local Plans ↔ Statewide Process

- Plans are developed after consultation with:
 - J&DR Court Judges
 - Director of the Court Services Unit
 - CPMT

Program Operations



- **Local governing bodies determine who will manage the plan's activities**
- **Local governing bodies may provide programs and services directly through use of dedicated staff**
- **Local governing bodies may purchase programs and services from private agencies.**

FY 2015-2016 VJCCA Plan Detail

Locality	Program Type	Year 1 Youth	Year 1 Budget	Year 2 Youth	Year 2 Budget
Accomac, Northampton	Outreach Detention/Electronic	65	\$31,666	65	\$31,666
Accomac, Northampton	Substance Abuse Assessment	95	\$9,000	95	\$9,000
Accomac, Northampton	Surveillance/Intensive Supervision	35	\$13,000	35	\$13,000
Alexandria	Shelter Care and Less Secure	65	\$220,601	60	\$220,601
Alexandria	Alternative Day Services and Day	40	\$32,400	40	\$32,400
Alexandria	Shoplifting Programs	25	\$6,000	25	\$6,000
Alexandria	Case Management	20	\$21,600	20	\$21,600
Amelia	Community Service	15	\$6,321	15	\$6,321
Amelia	Pro-Social Skills	7	\$6,321	7	\$6,321
Amherst	Shelter Care and Less Secure	20	\$53,580	20	\$53,580
Amherst	Outreach Detention/Electronic	30	\$11,675	30	\$11,675
Arlington	Alternative Day Services and Day	23	\$334,422	23	\$334,422
Arlington	Group Homes	24	\$942,893	24	\$942,893
Bath	Coordinator/Administrative	0	\$50	0	\$50
Bath	Supervision Plan Services	2	\$6,535	2	\$6,535
Bedford County	Shelter Care and Less Secure	15	\$30,000	15	\$30,000
Bedford County	Shelter Care and Less Secure	15	\$30,000	15	\$30,000
Bedford County	Outreach Detention/Electronic	25	\$24,941	25	\$24,941
Bland	Supervision Plan Services	3	\$6,585	3	\$6,585
Campbell	Community Service	48	\$11,578	48	\$11,578
Campbell	Coordinator/Administrative	0	\$5,653	0	\$5,653
Campbell	Shelter Care and Less Secure	36	\$68,500	36	\$68,500
Campbell	Outreach Detention/Electronic	15	\$23,322	15	\$23,322
Campbell	Parenting Skills	4	\$4,000	4	\$4,000
Caroline	Outreach Detention/Electronic	45	\$10,392	45	\$10,392
Caroline	Substance Abuse Treatment	10	\$5,926	10	\$5,926
Caroline	Supervision Plan Services	10	\$7,011	10	\$7,011
Charlotte, Appomattox	Pro-Social Skills	14	\$3,500	14	\$3,500
Charlotte, Appomattox	Substance Abuse Education	12	\$2,100	12	\$2,100
Charlotte, Appomattox	Outreach Detention/Electronic	20	\$21,600	20	\$21,600
Charlotte, Appomattox	Supervision Plan Services	6	\$13,774	6	\$13,774
Charlotte, Appomattox	Life Skills	14	\$22,500	14	\$22,500
Charlottesville	Group Homes	10	\$160,669	10	\$160,669
Charlottesville	Community Service	25	\$35,000	25	\$35,000
Charlottesville	Community Service	6	\$20,000	6	\$20,000
Charlottesville	Pro-Social Skills	20	\$5,000	20	\$5,000
Charlottesville	Individual, Group, Family	25	\$75,000	25	\$75,000
Charlottesville	Outreach Detention/Electronic	15	\$30,000	15	\$30,000
Charlottesville	Employment/Vocational	40	\$66,000	40	\$66,000
Charlottesville	Case Management	45	\$52,035	45	\$52,035
Charlottesville	Outreach Detention/Electronic	23	\$9,000	23	\$9,000
Chesterfield	Case Management	66	\$63,200	66	\$63,200
Chesterfield	Case Management	83	\$46,700	83	\$46,700
Chesterfield	Community Service	100	\$12,000	100	\$12,000
Chesterfield	Supervision Plan Services	10	\$20,500	10	\$20,500
Chesterfield	Alternative Day Services and Day	77	\$213,780	77	\$213,780
Chesterfield	Alternative Day Services and Day	34	\$91,620	34	\$91,620
Chesterfield	Outreach Detention/Electronic	140	\$241,900	140	\$241,900
Chesterfield	Community Service	175	\$129,500	175	\$129,500
Chesterfield	Sex Offender Treatment	12	\$30,960	12	\$30,960
Chesterfield	Coordinator/Administrative	0	\$20,591	0	\$20,591
Colonial Heights	Community Service	35	\$6,190	35	\$6,190
Colonial Heights	Parenting Skills	0	\$0	0	\$0
Colonial Heights	Office on Youth	0	\$37,500	0	\$37,500
Colonial Heights	Shoplifting Programs	240	\$8,510	240	\$8,510
Colonial Heights	Supervision Plan Services	4	\$3,500	4	\$3,500
Colonial Heights	Case Management	10	\$10,000	10	\$10,000
Colonial Heights	Coordinator/Administrative	0	\$3,380	0	\$3,380

FY 2015-2016 VJCCA Plan Detail

Locality	Program Type	Year 1 Youth	Year 1 Budget	Year 2 Youth	Year 2 Budget
Craig	Supervision Plan Services	6	\$6,535	6	\$6,535
Craig	Coordinator/Administrative	0	\$50	0	\$50
Culpeper	Pro-Social Skills	24	\$7,200	24	\$7,200
Culpeper	Pro-Social Skills	30	\$4,500	30	\$4,500
Culpeper	Coordinator/Administrative	0	\$2,646	0	\$2,646
Culpeper	Life Skills	35	\$3,575	35	\$3,575
Culpeper	Supervision Plan Services	10	\$35,000	10	\$35,000
Danville	Life Skills	8	\$6,386	8	\$6,386
Danville	Outreach Detention/Electronic	40	\$58,642	40	\$58,642
Danville	Outreach Detention/Electronic	60	\$48,295	60	\$48,295
Dinwiddie	Pro-Social Skills	20	\$22,322	20	\$22,322
Dinwiddie	Pro-Social Skills	10	\$7,532	10	\$7,532
Emporia, Brunswick.	Community Service	100	\$47,365	100	\$47,365
Emporia, Brunswick.	Outreach Detention/Electronic	35	\$62,150	35	\$62,150
Fairfax County/City	Shelter Care and Less Secure	290	\$1,295,229	290	\$1,295,229
Fairfax County/City	Group Homes	45	\$1,347,706	45	\$1,347,706
Fairfax County/City	Group Homes	25	\$1,183,627	25	\$1,183,627
Fairfax County/City	Outreach Detention/Electronic	350	\$1,268,861	350	\$1,268,861
Fairfax County/City	Group Homes	18	\$1,003,718	18	\$1,003,718
Falls Church	Group Homes	25	\$900,071	25	\$900,071
Fauquier	Coordinator/Administrative	0	\$1,830	0	\$1,830
Fauquier	Home-Based, In-Home Services	20	\$18,392	20	\$18,392
Fauquier	Pro-Social Skills	8	\$7,000	8	\$7,000
Fauquier	Outreach Detention/Electronic	2	\$1,000	2	\$1,000
Fauquier	Sex Offender Treatment	15	\$10,400	15	\$10,400
Fauquier	Surveillance/Intensive Supervision	3	\$1,100	3	\$1,100
Fluvanna	Supervision Plan Services	10	\$6,585	10	\$6,585
Floyd	Supervision Plan Services	10	\$6,585	10	\$6,585
Franklin County	Outreach Detention/Electronic	25	\$31,456	25	\$31,456
Frederick, Clarke.	Surveillance/Intensive Supervision	45	\$43,800		one year only
Frederick, Clarke.	Case Management	150	\$55,800		
Frederick, Clarke.	Supervision Plan Services	10	\$4,508		
Frederick, Clarke.	Substance Abuse Treatment	30	\$11,250		
Frederick, Clarke.	Substance Abuse Education	25	\$2,000		
Frederick, Clarke.	Substance Abuse Assessment	80	\$7,000		
Frederick, Clarke.	Pro-Social Skills	35	\$4,000		
Fredericksburg	Case Management	5	\$20,000	5	\$20,000
Fredericksburg	Shelter Care and Less Secure	5	\$35,000	5	\$35,000
Fredericksburg	Outreach Detention/Electronic	20	\$5,250	20	\$5,250
Fredericksburg	Supervision Plan Services	10	\$19,890	10	\$19,890
Fredericksburg	Restitution/Restorative Justice	40	\$2,500	40	\$2,500
Fredericksburg	Substance Abuse Education	40	\$2,500	40	\$2,500
Fredericksburg	Community Service	40	\$3,000	40	\$3,000
Giles	Outreach Detention/Electronic	6	\$7,473	6	\$7,473
Giles	Supervision Plan Services	2	\$2,155	2	\$2,155
Goochland	Community Service	40	\$6,585	40	\$6,585
Gravson, Carroll, Galax	Pro-Social Skills	48	\$1,200	48	\$1,200
Gravson, Carroll, Galax	Community Service	135	\$36,000	135	\$36,000
Gravson, Carroll, Galax	Outreach Detention/Electronic	12	\$3,817	12	\$3,817
Gravson, Carroll, Galax	Shoplifting Programs	13	\$200	13	\$200
Gravson, Carroll, Galax	Substance Abuse Education	34	\$600	34	\$600
Greene	Supervision Plan Services	7	\$7,596	7	\$7,596
Halifax	Outreach Detention/Electronic	44	\$40,800	44	\$40,800
Halifax	Outreach Detention/Electronic	31	\$37,100	31	\$37,100
Halifax	Substance Abuse Education	10	\$4,000	10	\$4,000
Halifax	Supervision Plan Services	18	\$12,522	18	\$12,522

FY 2015-2016 VJCCA Plan Detail

Locality	Program Type	Year 1 Youth	Year 1 Budget	Year 2 Youth	Year 2 Budget
Hampton	Pro-Social Skills	94	\$40,000	94	\$40,000
Hampton	Home-Based, In-Home Services	9	\$32,760	9	\$32,760
Hampton	Outreach Detention/Electronic	160	\$144,000	160	\$144,000
Hampton	Outreach Detention/Electronic	81	\$67,000	81	\$67,000
Hampton	Substance Abuse Assessment	90	\$13,500	90	\$13,500
Hampton	Substance Abuse Treatment	91	\$54,600	91	\$54,600
Hampton	Supervision Plan Services	6	\$4,567	6	\$4,567
Hampton	Surveillance/Intensive Supervision	42	\$70,000	42	\$70,000
Hanover	Surveillance/Intensive Supervision	40	\$9,427	40	\$9,427
Hanover	Community Service	150	\$33,874	150	\$33,874
Hanover	Outreach Detention/Electronic	50	\$34,930	50	\$34,930
Hanover	Case Management	40	\$3,258	40	\$3,258
Hanover	Case Management	50	\$20,310	50	\$20,310
Henrico	Pro-Social Skills	200	\$43,200	one year only	
Henrico	Pro-Social Skills	52	\$4,440		
Henrico	Community Service	90	\$21,160		
Henrico	Coordinator/Administrative	0	\$148,564		
Henrico	Home-Based, In-Home Services	71	\$250,364		
Henrico	Mental Health Assessments	115	\$5,760		
Henrico	Outreach Detention/Electronic	320	\$283,118		
Henrico	Outreach Detention/Electronic	130	\$29,000		
Henrico	Parenting Skills	42	\$7,435		
Henrico	Shoplifting Programs	240	\$29,440		
Henrico	Shoplifting Programs	58	\$30,132		
Henrico	Substance Abuse Assessment	38	\$1,920		
Henrico	Substance Abuse Assessment	50	\$425		
Henrico	Case Management	100	\$61,301		
Highland	Coordinator/Administrative	0	\$346	0	\$346
Highland	Surveillance/Intensive Supervision	13	\$6,239	13	\$6,239
Hopewell	Outreach Detention/Electronic	31	\$64,377	31	\$64,377
Hopewell	Supervision Plan Services	4	\$9,000	4	\$9,000
Hopewell	Home-Based, In-Home Services	2	\$7,500	2	\$7,500
Hopewell	Pro-Social Skills	40	\$13,550	40	\$13,550
Hopewell	Community Service	65	\$17,907	65	\$17,907
Hopewell	Case Management	12	\$21,974	12	\$21,974
Hopewell	Coordinator/Administrative	0	\$7,405	0	\$7,405
Hopewell	Substance Abuse Assessment	19	\$2,960	19	\$2,960
Hopewell	Substance Abuse Education	15	\$3,425	15	\$3,425
King George	Outreach Detention/Electronic	30	\$8,000	30	\$8,000
King George	Community Service	25	\$4,298	25	\$4,298
King George	Substance Abuse Education	20	\$4,000	20	\$4,000
King William, Charles	Community Service	120	\$59,800	120	\$59,800
King William, Charles	Law Related Education	50	\$18,056	50	\$18,056
King William, Charles	Surveillance/Intensive Supervision	25	\$21,000	25	\$21,000
King William, Charles	Outreach Detention/Electronic	20	\$19,245	20	\$19,245
King William, Charles	Group Homes	0	\$0	0	\$0
King William, Charles	Supervision Plan Services	5	\$5,000	5	\$5,000
King William, Charles	Substance Abuse Assessment	15	\$7,163	15	\$7,163
King William, Charles	Parenting Skills	12	\$8,000	12	\$8,000
Lexington, Buena Vista	Office on Youth	0	\$16,003	0	\$16,003
Lexington, Buena Vista	Coordinator/Administrative	0	\$3,602	0	\$3,602
Lexington, Buena Vista	Supervision Plan Services	5	\$2,260	5	\$2,260
Lexington, Buena Vista	Surveillance/Intensive Supervision	20	\$58,160	20	\$58,160
Loudoun	Shelter Care and Less Secure	130	\$800,000	130	\$800,000
Louisa	Supervision Plan Services	8	\$10,933	8	\$10,933
Lynchburg	Shelter Care and Less Secure	46	\$197,543	46	\$197,543
Lynchburg	Shelter Care and Less Secure	46	\$197,543	46	\$197,543
Madison	Supervision Plan Services	10	\$8,079	10	\$8,079

FY 2015-2016 VJCCA Plan Detail

Locality	Program Type	Year 1 Youth	Year 1 Budget	Year 2 Youth	Year 2 Budget
Manassas/Manassas	Surveillance/Intensive Supervision				
Martinsville, Henry	Group Homes	27	\$200,427	36	\$28,900
Martinsville, Henry	Outreach Detention/Electronic	36	\$28,900	25	\$62,400
Martinsville, Henry	Outreach Detention/Electronic	25	\$62,400	30	\$49,752
Mecklenburg	Life Skills	15	\$19,998	15	\$19,998
Mecklenburg	Supervision Plan Services	8	\$5,000	8	\$5,000
Mecklenburg	Outreach Detention/Electronic	5	\$7,711	5	\$7,711
Montgomery	Community Service	150	\$42,649	150	\$42,649
Montgomery	Outreach Detention/Electronic	5	\$4,123	5	\$4,123
Montgomery	Surveillance/Intensive Supervision	2	\$2,800	2	\$2,800
Nelson	Shelter Care and Less Secure	4	\$7,000	4	\$7,000
Nelson	Outreach Detention/Electronic	8	\$3,566	8	\$3,566
Newport News	Outreach Detention/Electronic	350	\$421,043	350	\$437,151
Newport News	Outreach Detention/Electronic	300	\$301,043	300	\$301,043
Norfolk					
Nottoway	Community Service	30	\$10,676	30	\$10,676
Nottoway	Pro-Social Skills	15	\$9,340	15	\$9,340
Orange	Office on Youth	0	\$3,705	0	\$3,705
Orange	Coordinator/Administrative	0	\$1,000	0	\$1,000
Orange	Community Service	35	\$300	35	\$300
Orange	Pro-Social Skills	12	\$4,900	12	\$4,900
Orange	Substance Abuse Assessment	20	\$2,000	20	\$2,000
Orange	Substance Abuse Treatment	10	\$4,800	10	\$4,800
Orange	Supervision Plan Services	10	\$7,204	10	\$7,204
Page	Home-Based, In-Home Services	5	\$16,000	5	\$16,000
Page	Mentoring	2	\$4,000	2	\$4,000
Page	Substance Abuse Assessment	15	\$1,050	15	\$1,050
Page	Substance Abuse Treatment	20	\$6,000	20	\$6,000
Page	Supervision Plan Services	5	\$3,026	5	\$3,026
Petersburg	Community Service	80	\$32,762	80	\$32,762
Petersburg	Coordinator/Administrative	0	\$8,032	0	\$8,032
Petersburg	Case Management	30	\$55,814	30	\$55,814
Petersburg	Surveillance/Intensive Supervision	20	\$55,813	20	\$55,813
Petersburg	Law Related Education	45	\$8,229	45	\$8,229
Pittsylvania	Pro-Social Skills	36	\$5,782	36	\$5,782
Pittsylvania	Pro-Social Skills	10	\$6,000	10	\$6,000
Pittsylvania	Outreach Detention/Electronic	25	\$36,539	25	\$36,539
Pittsylvania	Outreach Detention/Electronic Moni	18	\$23,200	18	\$23,200
Powhatan	Community Service	20	\$6,321	20	\$6,321
Powhatan	Pro-Social Skills	13	\$4,203	13	\$4,203
Prince George	Community Service	70	\$50,577	70	\$50,577
Prince George	Individual, Group, Family	6	\$2,000	6	\$2,000
Prince George	Outreach Detention/Electronic	10	\$22,170	10	\$22,170
Prince William	Shelter Care and Less Secure	159	\$498,699	159	\$498,699
Prince William	Outreach Detention/Electronic	196	\$1,022,460	196	\$1,022,460
Pulaski	Outreach Detention/Electronic	14	\$7,939	14	\$7,939
Pulaski	Community Service	99	\$13,382	99	\$13,382
Radford	Community Service	25	\$7,650	25	\$7,650
Radford	Supervision Plan Services	2	\$2,549	2	\$2,549
Rappahannock	Home-Based, In-Home Services	5	\$5,889	5	\$5,889
Rappahannock	Surveillance/Intensive Supervision	1	\$500	1	\$500
Rappahannock	Pro Social Skills	2	\$500	2	\$500
Rappahannock	Surveillance/Intensive Supervision	1	\$300	1	\$300
Rappahannock	Sex Offender Treatment	4	\$2,000	4	\$2,000
Rappahannock	Coordinator/Administrative	0	\$484	0	\$484
Richmond City					

FY 2015-2016 VJCCA Plan Detail

Locality	Program Type	Year 1 Youth	Year 1 Budget	Year 2 Youth	Year 2 Budget
Rockingham.	Case Management	70	\$46,459	one year only	
Rockingham.	Substance Abuse Assessment	30	\$4,590		
Rockingham.	Substance Abuse Treatment	10	\$8,400		
Rockingham.	Mental Health Assessments	10	\$6,500		
Rockingham.	Coordinator/Administrative	0	\$4,341		
Rockingham.	Pro-Social Skills	20	\$3,200		
Rockingham.	Pro-Social Skills	40	\$3,000		
Rockingham.	Supervision Plan Services	10	\$9,591		
Rockingham.	Pro-Social Skills	15	\$750		
Roanoke City	Pro-Social Skills	45	\$25,237	45	\$25,237
Roanoke City	Community Service	130	\$48,294	130	\$48,294
Roanoke City	Mental Health Assessments	45	\$29,000	45	\$29,000
Roanoke City	Individual, Group, Family	30	\$21,000	30	\$21,000
Roanoke City	Parenting Skills	30	\$4,000	30	\$4,000
Roanoke City	Coordinator/Administrative	0	\$33,430	0	\$33,430
Roanoke City	Shelter Care and Less Secure	9	\$86,122	9	\$86,122
Roanoke City	Supervision Plan Services	9	\$4,001	9	\$4,001
Roanoke City	Outreach Detention/Electronic	160	\$143,040	160	\$143,040
Roanoke City	Outreach Detention/Electronic	33	\$56,161	33	\$56,161
Roanoke City	Substance Abuse Education	150	\$55,206	150	\$55,206
Roanoke City	Pro-Social Skills	75	\$23,860	75	\$23,860
Roanoke City	Restitution/Restorative Justice	20	\$4,000	20	\$4,000
Roanoke City	Restitution/Restorative Justice	20	\$1,934	20	\$1,934
Roanoke City	Surveillance/Intensive Supervision	200	\$133,309	200	\$133,309
Roanoke County, Salem	Outreach Detention/Electronic	160	\$186,305	160	\$186,305
Roanoke County, Salem	Substance Abuse Assessment	175	\$24,625	175	\$24,625
Roanoke County, Salem	Community Service	155	\$27,500	155	\$27,500
Roanoke County, Salem	Restitution/Restorative Justice	30	\$15,020	30	\$15,020
Roanoke County, Salem	Coordinator/Administrative	0	\$13,445	0	\$13,445
Shenandoah	Supervision Plan Services	10	\$12,704	10	\$12,704
Shenandoah	Substance Abuse Assessment	25	\$4,500	25	\$4,500
Shenandoah	Pro-Social Skills	5	\$7,000	5	\$7,000
Shenandoah	Sex Offender Assessment	4	\$7,000	4	\$7,000
Spotsylvania	Restitution/Restorative Justice	10	\$1,000	10	\$1,000
Spotsylvania	Case Management	15	\$20,000	15	\$20,000
Spotsylvania	Community Service	120	\$37,431	120	\$37,431
Spotsylvania	Substance Abuse Treatment	22	\$14,000	22	\$14,000
Spotsylvania	Shelter Care and Less Secure	10	\$45,000	10	\$45,000
Spotsylvania	Substance Abuse Education	30	\$6,365	30	\$6,365
Spotsylvania	Supervision Plan Services	3	\$500	3	\$500
Stafford	Community Service	90	\$8,500	90	\$8,500
Stafford	Shelter Care and Less Secure	8	\$45,750	8	\$45,750
Stafford	Case Management	8	\$20,000	8	\$20,000
Stafford	Substance Abuse Education	15	\$2,500	15	\$2,500
Stafford	Surveillance/Intensive Supervision	120	\$63,025	120	\$63,025
Stafford	Supervision Plan Services	10	\$6,585	10	\$5,000
Surry	Office on Youth	150	\$6,860	150	\$6,860
Surry	Supervision Plan Services	10	\$6,000	10	\$6,000
Tidewater Youth					
Warren	Surveillance/Intensive Supervision	25	\$36,630	one year only	
Washington, Bristol.	Community Service	300	\$80,689	300	\$80,689
Washington, Bristol.	Outreach Detention/Electronic	150	\$360,767	150	\$360,767
Waynesboro, Augusta.	Office on Youth	0	\$10,910	0	\$10,910
Waynesboro, Augusta.	Shoplifting Programs and larceny	25	\$1,500	25	\$1,500
Waynesboro, Augusta.	Outreach Detention/Electronic	18	\$6,200	18	\$6,200
Waynesboro, Augusta.	Surveillance/Intensive Supervision	70	\$10,800	70	\$10,800
Waynesboro, Augusta.	Employment/Vocational	28	\$20,000	28	\$20,000
Waynesboro, Augusta.	Surveillance/Intensive Supervision	10	\$4,500	10	\$4,500

FY 2015-2016 VJCCA Plan Detail

Locality	Program Type	Year 1 Youth	Year 1 Budget	Year 2 Youth	Year 2 Budget
Wavnesboro, Augusta.	Mental Health Assessments	7	\$3,000	7	\$3,000
Wavnesboro, Augusta.	Community Service	75	\$24,000	75	\$24,000
Wavnesboro, Augusta.	Individual, Group, Family	15	\$2,800	15	\$2,800
Wavnesboro, Augusta.	Case Management	175	\$11,575	175	\$11,575
Wavnesboro, Augusta.	Parenting Skills	15	\$3,200	15	\$3,200
Wavnesboro, Augusta.	Life Skills	20	\$350	20	\$350
Wavnesboro, Augusta.	Coordinator/Administrative	0	\$6,550	0	\$6,550
Wavnesboro, Augusta.	Alternative Day Services and Day	35	\$12,000	35	\$12,000
Westmoreland, Essex.	Substance Abuse Education	15	\$5,000	15	\$5,000
Westmoreland, Essex.	Community Service	80	\$83,051	80	\$83,051
Westmoreland, Essex.	Outreach Detention/Electronic	35	\$52,000	35	\$52,000
Westmoreland, Essex.	Supervision Plan Services	10	\$14,215	10	\$14,215
Westmoreland, Essex.	Life Skills	19	\$34,187	19	\$34,187
Westmoreland, Essex.	Parenting Skills	10	\$10,000	10	\$10,000
Westmoreland, Essex.	Life Skills	25	\$5,000	25	\$5,000
Wythe	Community Service	95	\$15,857	95	\$50,507
Wythe	Outreach Detention/Electronic	13	\$5,139	18	\$8,196
Wythe	Pro-Social Skills	50	\$12,160	3	\$4,453
York, Gloucester, James	Group Homes	10	\$245,685	10	\$245,685
York, Gloucester, James	Shelter Care and Less Secure	15	\$123,355	15	\$123,355
York, Gloucester, James	Surveillance/Intensive Supervision	30	\$53,440	30	\$53,440
York, Gloucester, James	Outreach Detention/Electronic	28	\$53,230	28	\$53,230
York, Gloucester, James	Community Service	175	\$88,274	175	\$88,274
York, Gloucester, James	Law Related Education	175	\$42,023	175	\$42,023
York, Gloucester, James	Law Related Education	0	\$0	0	\$0
York, Gloucester, James	Substance Abuse Assessment	75	\$23,059	75	\$23,059
York, Gloucester, James	Substance Abuse Education	40	\$23,236	40	\$23,236
York, Gloucester, James	Supervision Plan Services	5	\$2,000	5	\$2,000
York, Gloucester, James	Substance Abuse Assessment	15	\$2,650	15	\$2,650

VJCCCA Plans by Localities

Accomac, Northampton
Alexandria
Amelia
Amherst
Arlington
Bath
Bedford County
Bland
Campbell
Caroline
Charlotte, Appomattox, Buckingham, Cumberland, Lunenburg, Prince Edward
Charlottesville, Albemarle
Chesterfield
Colonial Heights
Craig
Culpeper
Danville
Dinwiddie
Emporia, Brunswick, Greensville, Sussex
Fairfax County/City
Falls Church
Fauquier
Fluvanna
Franklin County
Frederick, Clarke, Winchester
Fredericksburg
Giles
Goochland
Grayson, Carroll, Galax
Greene
Halifax
Hampton
Hanover
Henrico
Highland
Hopewell
King George
King William, Charles City, King & Queen, Middlesex, New Kent
Lexington, Buena Vista, Rockbridge, Alleghany, Covington, Botetout
Loudoun
Louisa
Lynchburg
Madison
Manassas/Manassas Park
Martinsville, Henry, Patrick

Mecklenburg
Montgomery/Floyd
Nelson
Newport News
Norfolk
Nottoway
Orange
Page
Petersburg
Pittsylvania
Powhatan
Prince George
Prince William
Pulaski
Radford
Rappahannock
Richmond City
Roanoke City
Roanoke County, Salem City
Rockingham, Harrisonburg
Shenandoah
Spotsylvania
Stafford
Surry
Tidewater Youth Services Commission: Chesapeake, Franklin City, Isle of Wight, Portsmouth, Southampton, Suffolk, Virginia Beach
Warren
Washington, Bristol, Smyth, Russel, Buchanan, Dickenson, Lee, Norton, Scott, Tazewell, Wise
Waynesboro, Augusta, Staunton
Westmoreland, Essex, Lancaster, Northumberland, Richmond County
Wythe
York, Gloucester, James City, Williamsburg, Matthews, Poquoson

**Summary of FY 2015 - FY 2016 VJCCCA Programs
Number of Programs by Type**

Program Type	2015 Programs	2016 Programs
Case Management	16	13
Community Service	33	32
Coordinator/Administrative	18	16
Employment/Vocational	2	2
Group Homes	9	9
Home-Based, In-Home Services	6	5
Individual, Group, Family Counseling	4	4
Law Related Education	4	4
Life Skills	7	7
Mental Health Assessments	4	2
Office on Youth	5	5
Outreach Detention/Electronic Monitoring	48	46
Parenting Skills	7	6
Pro-Social Skills	26	20
Restitution/Restorative Justice	5	5
Sex Offender Assessment	1	1
Sex Offender Treatment	3	3
Shoplifting Programs	5	3
Substance Abuse Assessment	14	10
Substance Abuse Education	12	11
Substance Abuse Treatment	7	5
Supervision Plan Services	33	31
Surveillance/Intensive Supervision	18	16
Grand Total	287	256

**Summary of FY 2015 - FY 2016 VJCCCA Programs
Number of Youth Projected / Projected Budgets**

Program Type	2015 Youth	2015 Budget	2016 Youth	2016 Budget
Case Management	879	\$530,026	559	\$366,466
Community Service	2898	\$1,028,491	2808	\$1,041,981
Coordinator/Administrative	0	\$261,399	0	\$108,494
Employment/Vocational	68	\$86,000	68	\$86,000
Group Homes	184	\$5,984,796	193	\$5,813,269
Home-Based, In-Home Services	112	\$330,905	41	\$80,541
Individual, Group, Family Counseling	76	\$100,800	76	\$100,800
Law Related Education	270	\$68,308	270	\$68,308
Life Skills	136	\$91,996	136	\$91,996
Mental Health Assessments	177	\$44,260	52	\$32,000
Mentoring	2	\$4,000	2	\$4,000
Office on Youth	150	\$74,978	150	\$74,978
Outreach Detention/Electronic Monito	3414	\$5,422,946	2963	\$5,150,845
Parenting Skills	113	\$36,635	71	\$29,200
Pro-Social Skills	938	\$275,197	529	\$208,900
Restitution/Restorative Justice	120	\$24,454	120	\$24,454
Sex Offender Assessment	4	\$7,000	4	\$7,000
Sex Offender Treatment	31	\$43,360	31	\$43,360
Shoplifting Programs	576	\$74,282	278	\$14,710
Substance Abuse Assessment	742	\$104,442	544	\$90,507
Substance Abuse Education	406	\$110,932	381	\$108,932
Substance Abuse Treatment	193	\$104,976	153	\$85,326
Supervision Plan Services	248	\$272,495	228	\$256,811
Surveillance/Intensive Supervision	702	\$583,843	632	\$503,413
Shelter Care and Less Secure Detent	873	\$3,733,921	868	\$3,733,921
Alternative Day Services and Day Tre	209	\$684,222	209	\$684,222
Pro Social Skills	2	\$500	2	\$500
Shoplifting Programs and larceny red	25	\$1,500	25	\$1,500
Grand Total	13548	\$20,086,663	11393	\$18,812,434

FY2015-FY2016 Funding Distribution

Locality	FY2015 MOE	FY2015 State	FY2016 MOE	FY 2016 State	FIPS
Accomack	\$0.00	\$ 23,933.00	\$0.00	\$ 23,933.00	001
Albemarle	\$52,231.00	\$ 71,218.00	\$52,231.00	\$ 71,218.00	003
Alleghany	\$3,617.00	\$ 18,476.00	\$3,617.00	\$ 18,476.00	005
Amelia	\$2,729.00	\$ 9,913.00	\$2,729.00	\$ 9,913.00	007
Amherst	\$28,233.00	\$ 37,022.00	\$28,233.00	\$ 37,022.00	009
Appomattox	\$332.00	\$ 9,071.00	\$332.00	\$ 9,071.00	011
Arlington	\$475,383.00	\$ 270,059.00	\$475,383.00	\$ 270,059.00	013
Augusta	\$0.00	\$ 26,808.00	\$0.00	\$ 26,808.00	015
Bath	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	017
Bedford County	\$14,190.00	\$ 64,166.00	\$14,190.00	\$ 64,166.00	019
Bland	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	021
Botetourt	\$3,300.00	\$ 13,138.00	\$3,300.00	\$ 13,138.00	023
Brunswick	\$635.00	\$ 11,703.00	\$635.00	\$ 11,703.00	025
Buchanan	\$809.00	\$ 67,453.00	\$809.00	\$ 67,453.00	027
Buckingham	\$287.00	\$ 8,798.00	\$287.00	\$ 8,798.00	029
Campbell	\$60,029.00	\$ 53,024.00	\$60,029.00	\$ 53,024.00	031
Caroline	\$8,460.00	\$ 14,869.00	\$8,460.00	\$ 14,869.00	033
Carroll	\$2,940.00	\$ 18,929.00	\$2,940.00	\$ 18,929.00	035
Charles City	\$9,400.00	\$ 6,585.00	\$9,400.00	\$ 6,585.00	036
Charlotte	\$268.00	\$ 12,976.00	\$268.00	\$ 12,976.00	037
Chesterfield	\$202,459.00	\$ 668,292.00	\$202,459.00	\$ 668,292.00	041
Clarke	\$0.00	\$ 8,990.00	\$0.00	\$ 8,990.00	043
Craig	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	045
Culpeper	\$1,119.00	\$ 51,802.00	\$1,119.00	\$ 51,802.00	047
Cumberland	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	049
Dickenson	\$2,739.00	\$ 10,437.00	\$2,739.00	\$ 10,437.00	051
Dinwiddie	\$9,014.00	\$ 19,549.00	\$9,014.00	\$ 19,549.00	053
Essex	\$4,885.00	\$ 22,825.00	\$4,885.00	\$ 22,825.00	057
Fairfax County	\$1,431,099.00	\$ 600,996.00	\$1,431,099.00	\$ 600,996.00	059
Fauquier	\$2,886.00	\$ 36,836.00	\$2,886.00	\$ 36,836.00	061
Floyd	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	063
Fluvanna	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	065
Franklin County	\$10,124.00	\$ 21,332.00	\$10,124.00	\$ 21,332.00	067
Frederick	\$0.00	\$ 53,031.00	\$0.00	\$ 53,031.00	069
Giles	\$385.00	\$ 9,243.00	\$385.00	\$ 9,243.00	071
Gloucester	\$57,125.00	\$ 44,727.00	\$57,125.00	\$ 44,727.00	073
Goochland	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	075
Grayson	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	077
Greene	\$0.00	\$ 7,596.00	\$0.00	\$ 7,596.00	079
Greensville	\$8,668.00	\$ 6,585.00	\$8,668.00	\$ 6,585.00	081
Halifax	\$10,476.00	\$ 63,762.00	\$10,476.00	\$ 63,762.00	083
Hanover	\$20,556.00	\$ 81,243.00	\$20,556.00	\$ 81,243.00	085
Henrico	\$209,620.00	\$ 390,110.00	\$209,620.00	\$ 390,110.00	087
Henry	\$34,009.00	\$ 131,661.00	\$34,009.00	\$ 131,661.00	089
Highland	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	091
Isle of Wight	\$10,716.00	\$ 23,984.00	\$10,716.00	\$ 23,984.00	093
James City	\$144,572.00	\$ 91,512.00	\$144,572.00	\$ 91,512.00	095
King & Queen	\$2,535.00	\$ 9,336.00	\$2,535.00	\$ 9,336.00	097
King George	\$1,040.00	\$ 15,258.00	\$1,040.00	\$ 15,258.00	099
King William	\$10,300.00	\$ 6,951.00	\$10,300.00	\$ 6,951.00	101
Lancaster	\$7,908.00	\$ 20,530.00	\$7,908.00	\$ 20,530.00	103
Lee	\$3,333.00	\$ 27,260.00	\$3,333.00	\$ 27,260.00	105
Loudoun	\$330,708.00	\$ 145,706.00	\$330,708.00	\$ 145,706.00	107
Louisa	\$1,028.00	\$ 9,905.00	\$1,028.00	\$ 9,905.00	109

FY2015-FY2016 Funding Distribution

Locality	FY2015 MOE	FY2015 State	FY2016 MOE	FY 2016 State	FIPS
Lunenburg	\$1,047.00	\$ 13,270.00	\$1,047.00	\$ 13,270.00	111
Madison	\$1,494.00	\$ 6,585.00	\$1,494.00	\$ 6,585.00	113
Mathews	\$10,651.00	\$ 22,790.00	\$10,651.00	\$ 22,790.00	115
Mecklenburg	\$1,349.00	\$ 31,360.00	\$1,349.00	\$ 31,360.00	117
Middlesex	\$3,241.00	\$ 6,585.00	\$3,241.00	\$ 6,585.00	119
Montgomery	\$179.00	\$ 49,393.00	\$179.00	\$ 49,393.00	121
Nelson	\$202.00	\$ 10,364.00	\$202.00	\$ 10,364.00	125
New Kent	\$14,391.00	\$ 10,557.00	\$14,391.00	\$ 10,557.00	127
Northampton	\$0.00	\$ 12,336.00	\$0.00	\$ 12,336.00	131
Northumberland	\$6,626.00	\$ 29,083.00	\$6,626.00	\$ 29,083.00	133
Nottoway	\$617.00	\$ 19,399.00	\$617.00	\$ 19,399.00	135
Orange	\$2,181.00	\$ 21,728.00	\$2,181.00	\$ 21,728.00	137
Page	\$0.00	\$ 30,076.00	\$0.00	\$ 30,076.00	139
Patrick	\$5,984.00	\$ 25,241.00	\$5,984.00	\$ 25,241.00	141
Pittsylvania	\$29,756.00	\$ 41,765.00	\$29,756.00	\$ 41,765.00	143
Powhatan	\$2,056.00	\$ 8,468.00	\$2,056.00	\$ 8,468.00	145
Prince Edward	\$0.00	\$ 10,840.00	\$0.00	\$ 10,840.00	147
Prince George	\$21,972.00	\$ 52,775.00	\$21,972.00	\$ 52,775.00	149
Prince William	\$509,171.00	\$ 394,413.00	\$509,171.00	\$ 394,413.00	153
Pulaski	\$0.00	\$ 21,321.00	\$0.00	\$ 21,321.00	155
Rappahannock	\$0.00	\$ 9,673.00	\$0.00	\$ 9,673.00	157
Richmond Cour	\$11,698.00	\$ 10,751.00	\$11,698.00	\$ 10,751.00	159
Roanoke Count	\$24,644.00	\$ 179,982.00	\$24,644.00	\$ 179,982.00	161
Rockbridge	\$0.00	\$ 14,600.00	\$0.00	\$ 14,600.00	163
Rockingham	\$0.00	\$ 44,867.00	\$0.00	\$ 44,867.00	165
Russell	\$411.00	\$ 28,355.00	\$411.00	\$ 28,355.00	167
Scott	\$35.00	\$ 23,096.00	\$35.00	\$ 23,096.00	169
Shenandoah	\$0.00	\$ 31,204.00	\$0.00	\$ 31,204.00	171
Smyth	\$4,392.00	\$ 29,786.00	\$4,392.00	\$ 29,786.00	173
Southampton	\$6,340.00	\$ 10,485.00	\$6,340.00	\$ 10,485.00	175
Spotsylvania	\$39,655.00	\$ 84,641.00	\$39,655.00	\$ 84,641.00	177
Stafford	\$37,265.00	\$ 107,510.00	\$37,265.00	\$ 107,510.00	179
Surry	\$6,275.00	\$ 6,585.00	\$6,275.00	\$ 6,585.00	181
Sussex	\$3,321.00	\$ 6,585.00	\$3,321.00	\$ 6,585.00	183
Tazewell	\$923.00	\$ 46,689.00	\$923.00	\$ 46,689.00	185
Warren	\$0.00	\$ 36,630.00	\$0.00	\$ 36,630.00	187
Washington	\$11,856.00	\$ 34,727.00	\$11,856.00	\$ 34,727.00	191
Westmoreland	\$30,339.00	\$ 58,808.00	\$30,339.00	\$ 58,808.00	193
Wise	\$6,815.00	\$ 54,899.00	\$6,815.00	\$ 54,899.00	195
Wythe	\$0.00	\$ 33,156.00	\$0.00	\$ 33,156.00	197
York	\$44,146.00	\$ 54,684.00	\$44,146.00	\$ 54,684.00	199
Alexandria	\$95,575.00	\$ 185,026.00	\$95,575.00	\$ 185,026.00	510
Bedford City	\$0.00	\$ 6,585.00	\$0.00	\$ 6,585.00	515
Bristol	\$9,828.00	\$ 28,057.00	\$9,828.00	\$ 28,057.00	520
Buena Vista	\$0.00	\$ 11,657.00	\$0.00	\$ 11,657.00	530
Charlottesville	\$108,415.00	\$ 220,840.00	\$108,415.00	\$ 220,840.00	540
Chesapeake	\$83,014.00	\$ 246,857.00	\$83,014.00	\$ 246,857.00	550
Colonial Heights	\$0.00	\$ 69,080.00	\$0.00	\$ 69,080.00	570
Covington	\$1,054.00	\$ 7,575.00	\$1,054.00	\$ 7,575.00	580
Danville	\$26,324.00	\$ 86,999.00	\$26,324.00	\$ 86,999.00	590
Emporia	\$8,917.00	\$ 63,101.00	\$8,917.00	\$ 63,101.00	595
Fairfax City	\$0.00	\$ 12,378.00	\$0.00	\$ 12,378.00	600
Falls Church	\$2,815.00	\$ 120,679.00	\$2,815.00	\$ 120,679.00	610
Franklin City	\$6,195.00	\$ 15,521.00	\$6,195.00	\$ 15,521.00	620

FY2015-FY2016 Funding Distribution

Locality	FY2015 MOE	FY2015 State	FY2016 MOE	FY 2016 State	FIPS
Fredericksburg	\$33,165.00	\$ 54,975.00	\$33,165.00	\$ 54,975.00	630
Galax	\$0.00	\$ 13,363.00	\$0.00	\$ 13,363.00	640
Hampton	\$110,724.00	\$ 315,703.00	\$110,724.00	\$ 315,703.00	650
Harrisonburg	\$0.00	\$ 41,964.00	\$0.00	\$ 41,964.00	660
Hopewell	\$42,913.00	\$ 105,185.00	\$42,913.00	\$ 105,185.00	670
Lexington	\$0.00	\$ 6,608.00	\$0.00	\$ 6,608.00	678
Lynchburg	\$147,370.00	\$ 247,716.00	\$147,370.00	\$ 247,716.00	680
Manassas	\$2,510.00	\$ 59,873.00	\$2,510.00	\$ 59,873.00	683
Manassas Park	\$0.00	\$ 20,794.00	\$0.00	\$ 20,794.00	685
Martinsville	\$22,756.00	\$ 72,076.00	\$22,756.00	\$ 72,076.00	690
Newport News	\$226,485.00	\$ 339,437.00	\$226,485.00	\$ 339,437.00	700
Norfolk	\$1,059,098.00	\$ 639,899.00	\$1,059,098.00	\$ 639,899.00	710
Norton	\$10.00	\$ 12,062.00	\$10.00	\$ 12,062.00	720
Petersburg	\$64,836.00	\$ 84,000.00	\$64,836.00	\$ 84,000.00	730
Poquoson	\$22,659.00	\$ 10,295.00	\$22,659.00	\$ 10,295.00	735
Portsmouth	\$45,877.00	\$ 184,000.00	\$45,877.00	\$ 184,000.00	740
Radford	\$0.00	\$ 10,199.00	\$0.00	\$ 10,199.00	750
Richmond City	\$459,084.00	\$ 347,683.00	\$459,084.00	\$ 347,683.00	760
Roanoke City	\$274,384.00	\$ 394,210.00	\$274,384.00	\$ 394,210.00	770
Salem	\$9,418.00	\$ 52,851.00	\$9,418.00	\$ 52,851.00	775
Staunton	\$0.00	\$ 35,093.00	\$0.00	\$ 35,093.00	790
Suffolk	\$57,855.00	\$ 124,169.00	\$57,855.00	\$ 124,169.00	800
Virginia Beach	\$662,505.00	\$ 869,280.00	\$662,505.00	\$ 869,280.00	810
Waynesboro	\$0.00	\$ 55,484.00	\$0.00	\$ 55,484.00	820
Williamsburg	\$31,908.00	\$ 39,383.00	\$31,908.00	\$ 39,383.00	830
Winchester	\$0.00	\$ 66,337.00	\$0.00	\$ 66,337.00	840
	\$7,634,873.00	\$10,379,921	\$7,634,873.00	\$10,379,921	



Department of Juvenile Justice Trends

The Virginia Board of Juvenile Justice

June 11, 2014

Prepared by:

**The Department of Juvenile Justice
Legislative and Research Unit**



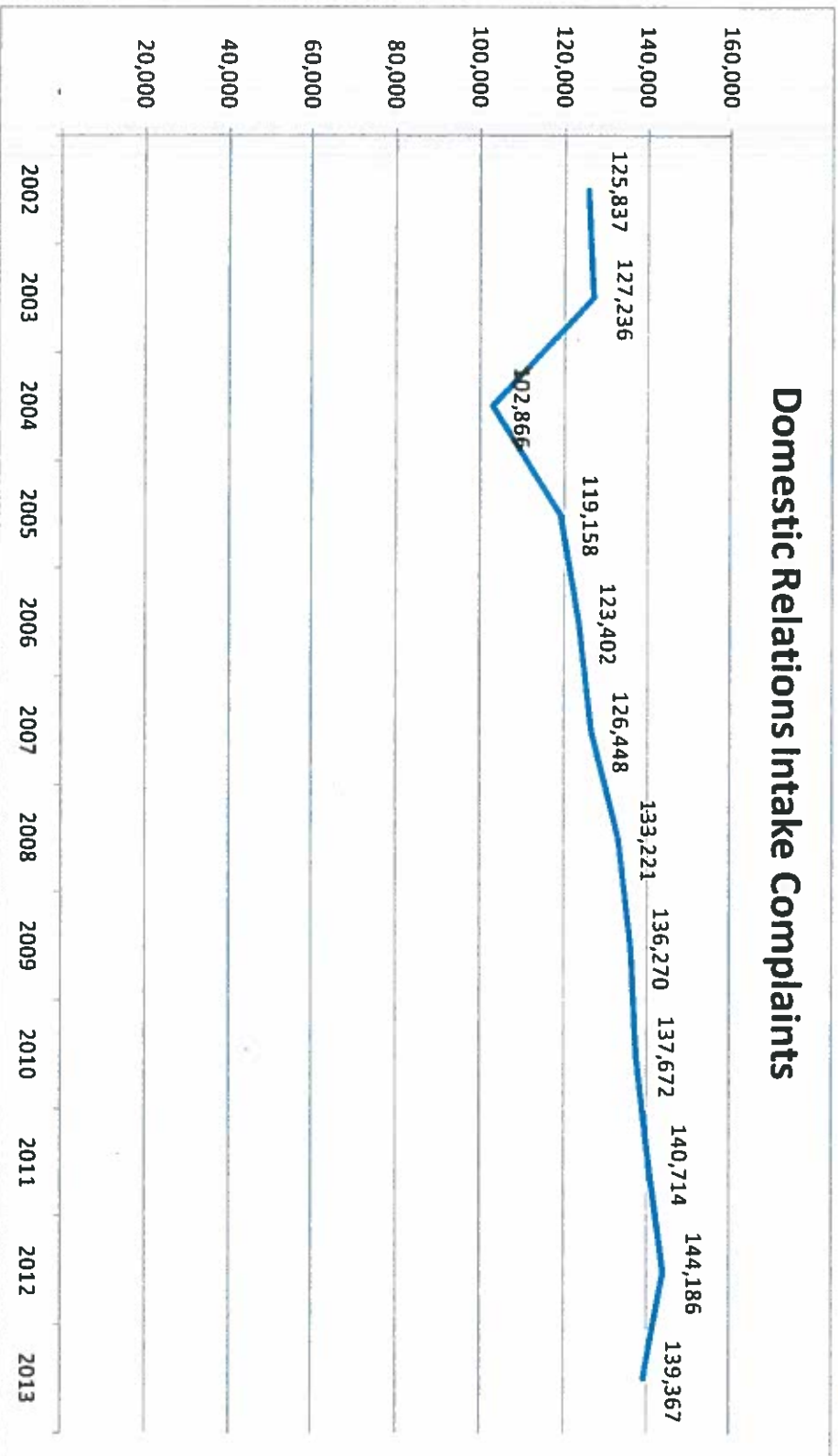
Court Service Units Intake Trends



Domestic Relations Intake Complaints



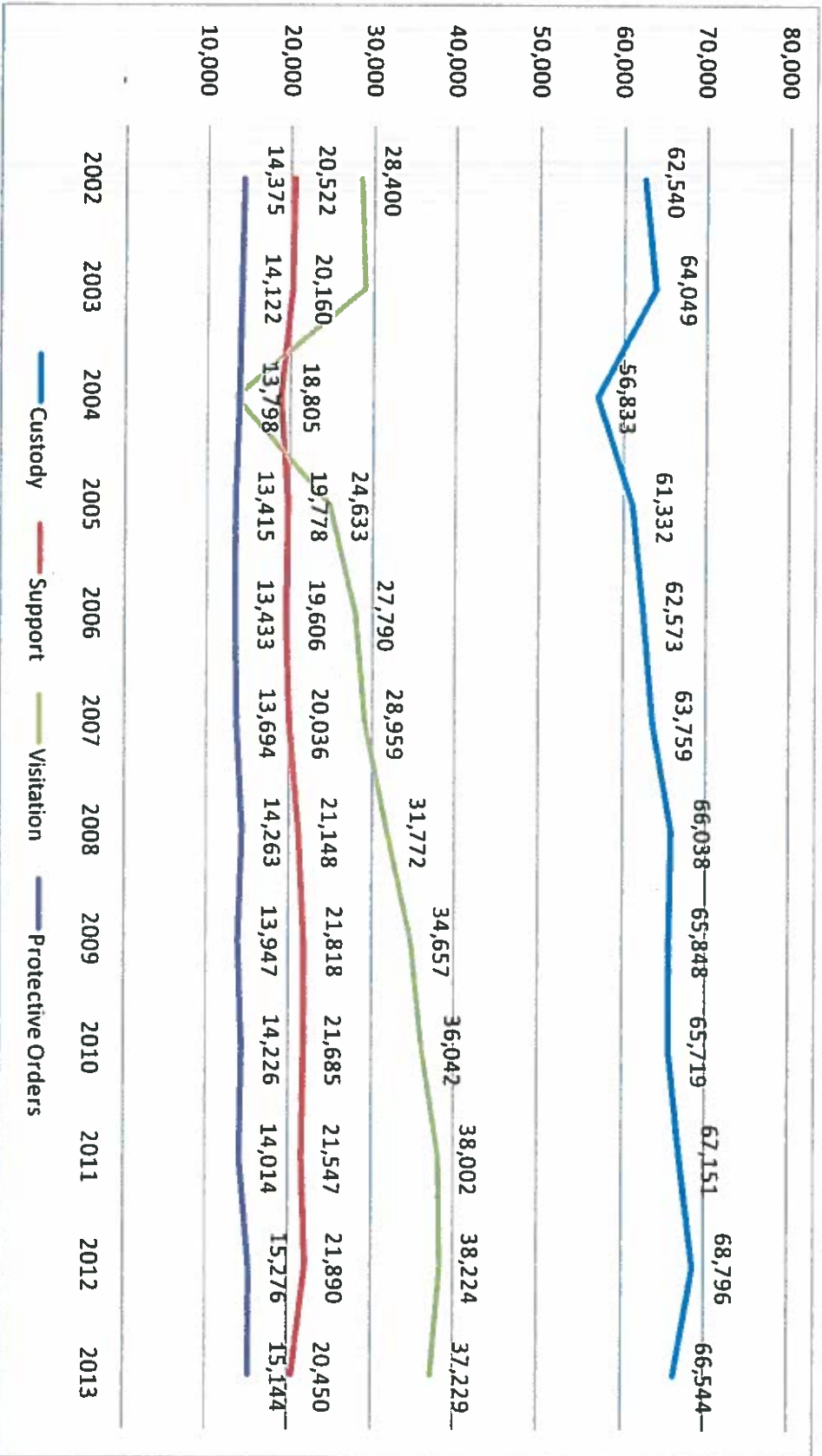
Domestic Relations Intake Complaints



- There was a 10% increase in domestic relations petitions between FY 2002 and FY 2013.
- FY 2013 petitions decreased for the first time in 9 years.



Types of CSU Intake Complaints

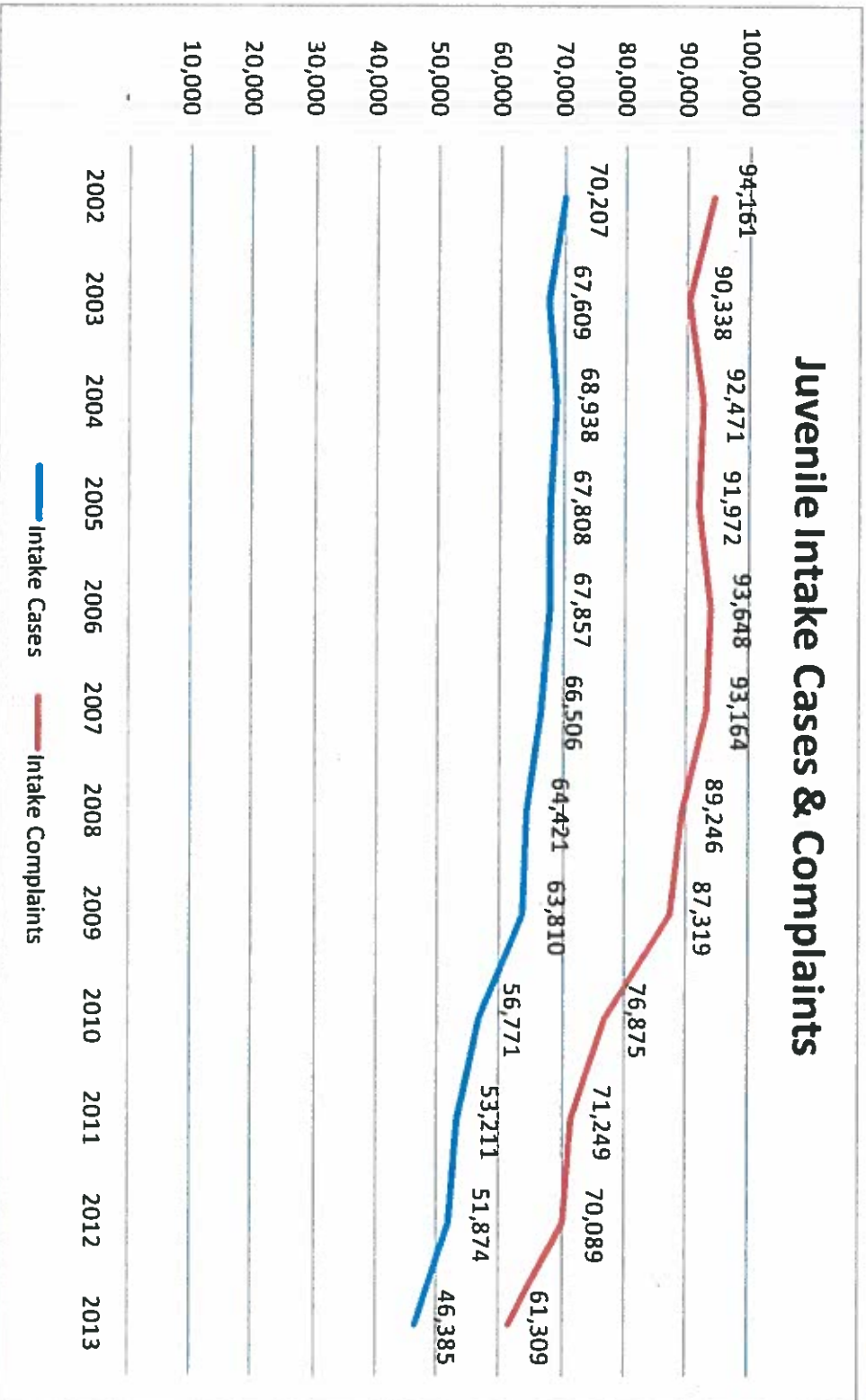




Juvenile Intakes



Juvenile Intake Cases & Complaints



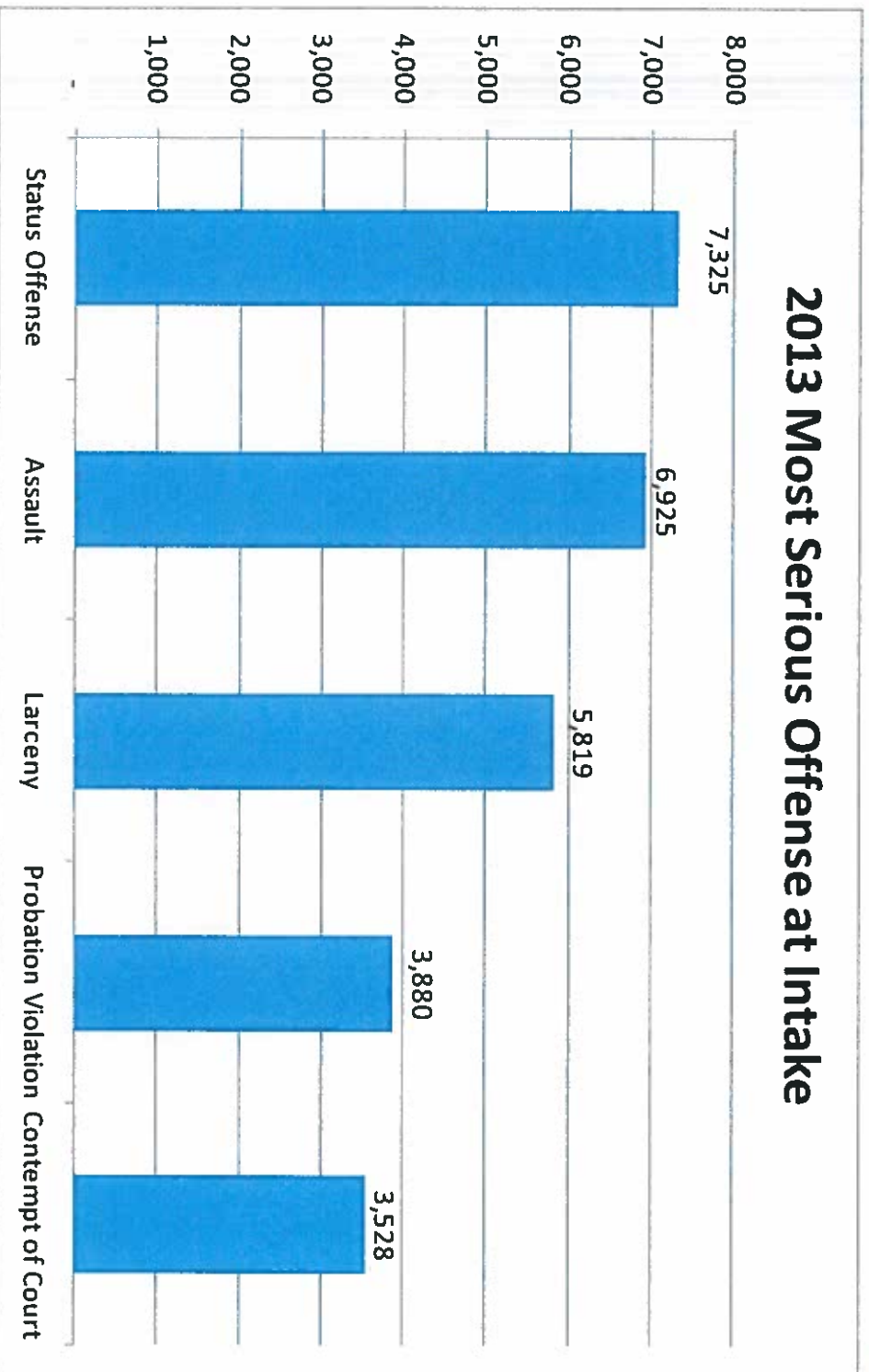
• Over the reporting period, there have been between 1.2 to 1.4 juvenile intake complaints per juvenile intake case.



Juvenile Intake Cases by Most Serious Offense Category



2013 Most Serious Offense at Intake



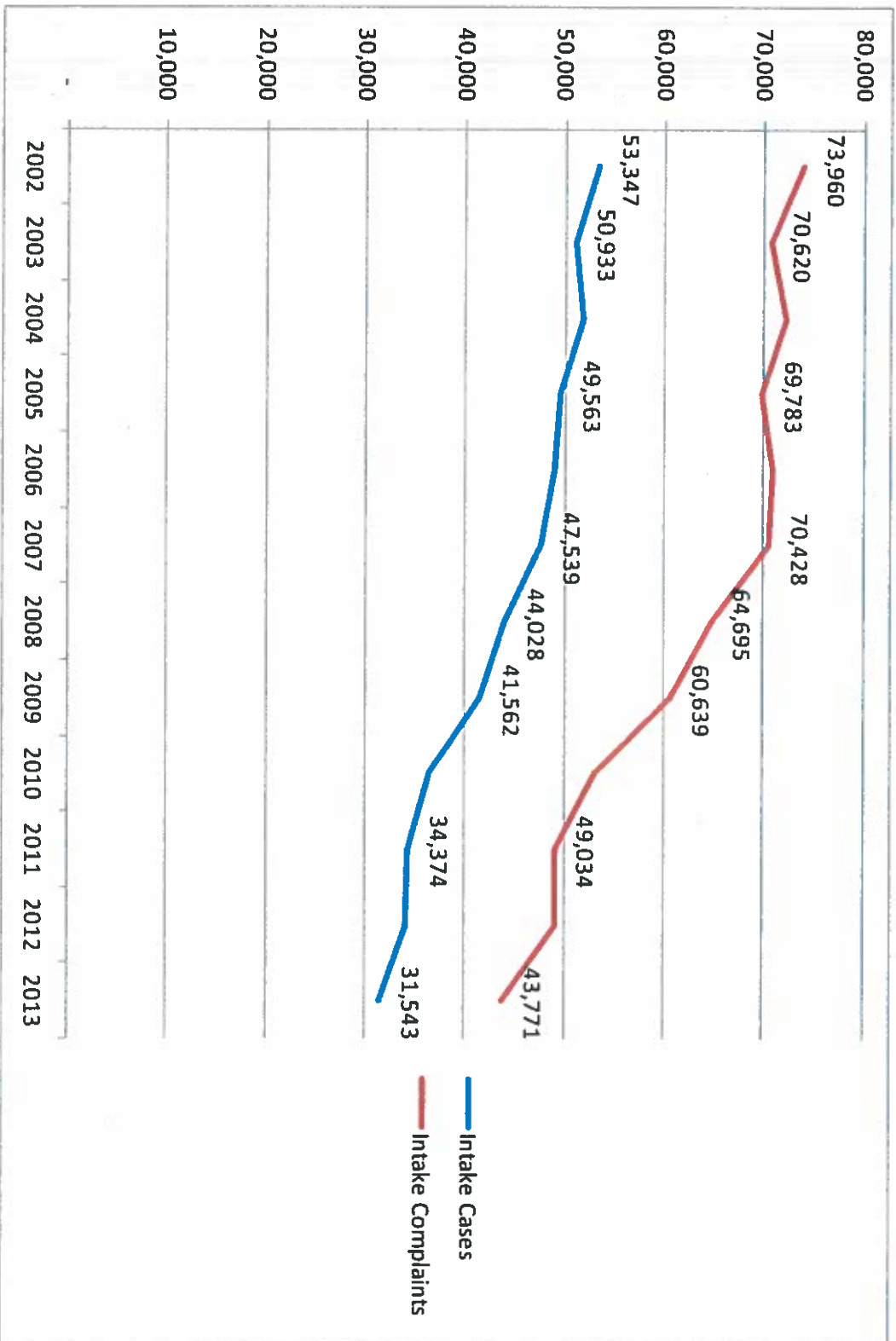
- The top five most serious offenses of juvenile intake cases accounted for 58.6% of all intake cases in FY 2013.



Court-Involved Youth Trends

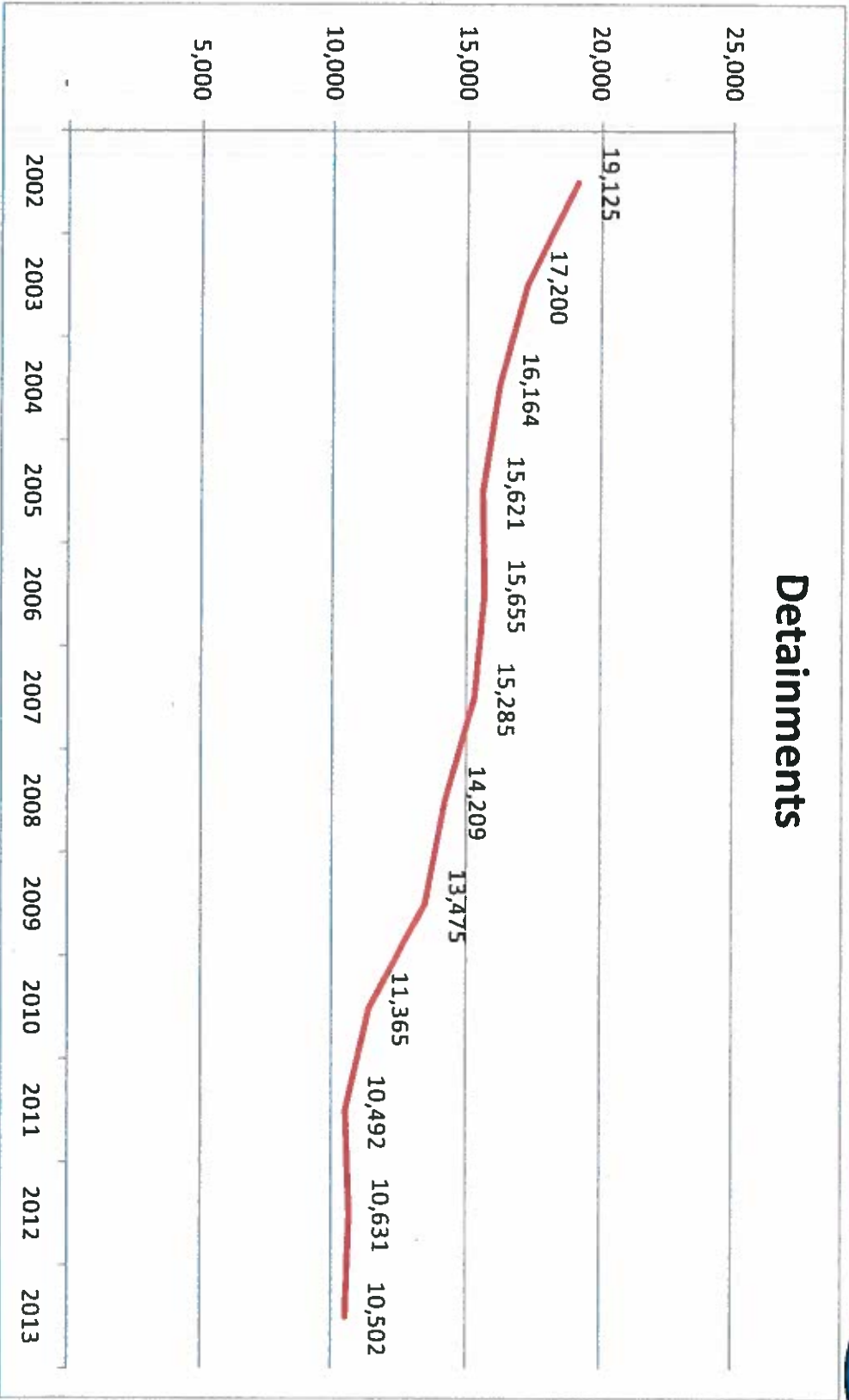


Intakes by Petitioned Cases and Complaints





Detainments



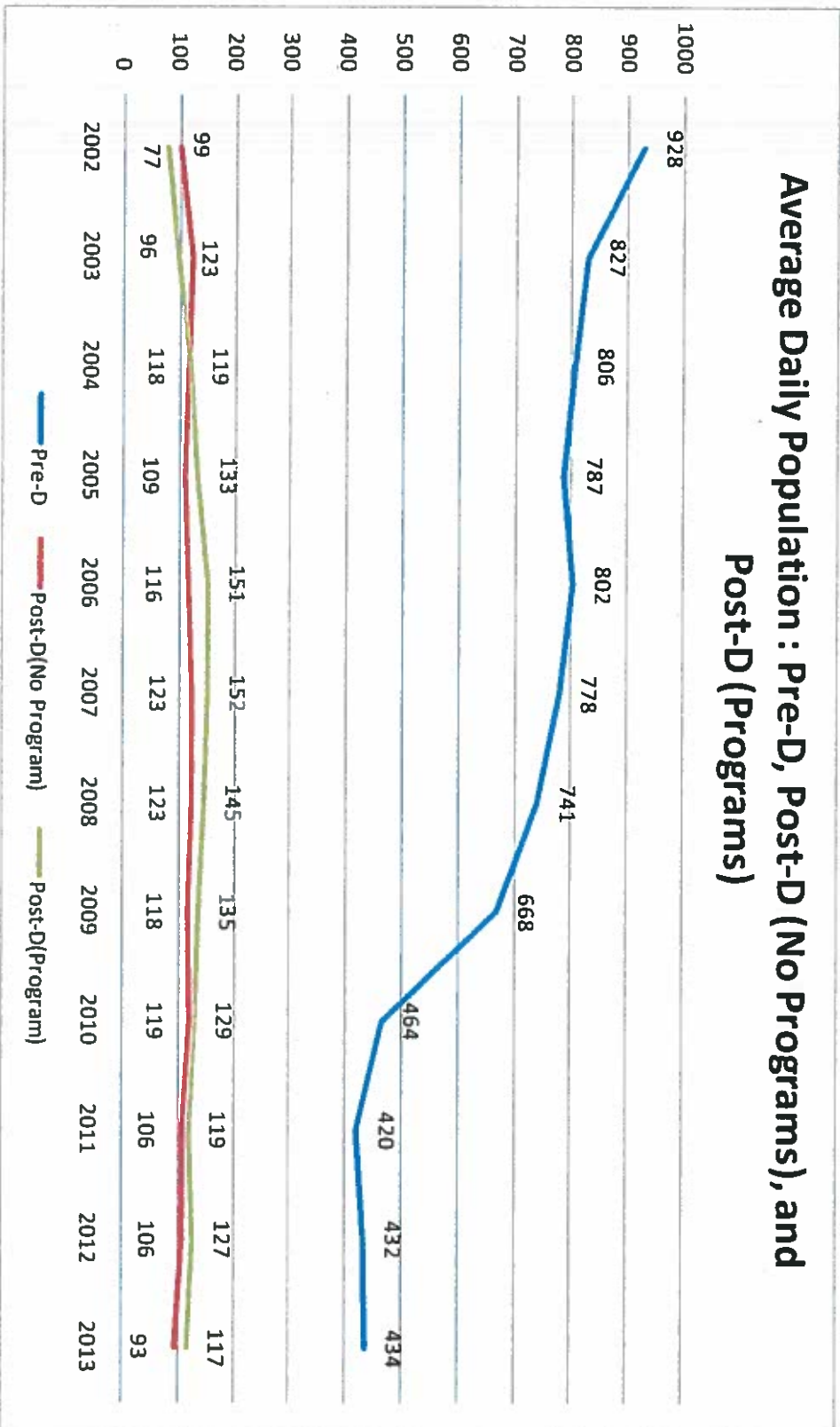
- A detainment is the first admission of a continuous detention stay.



Detention ADP by Disposition



Average Daily Population : Pre-D, Post-D (No Programs), and Post-D (Programs)

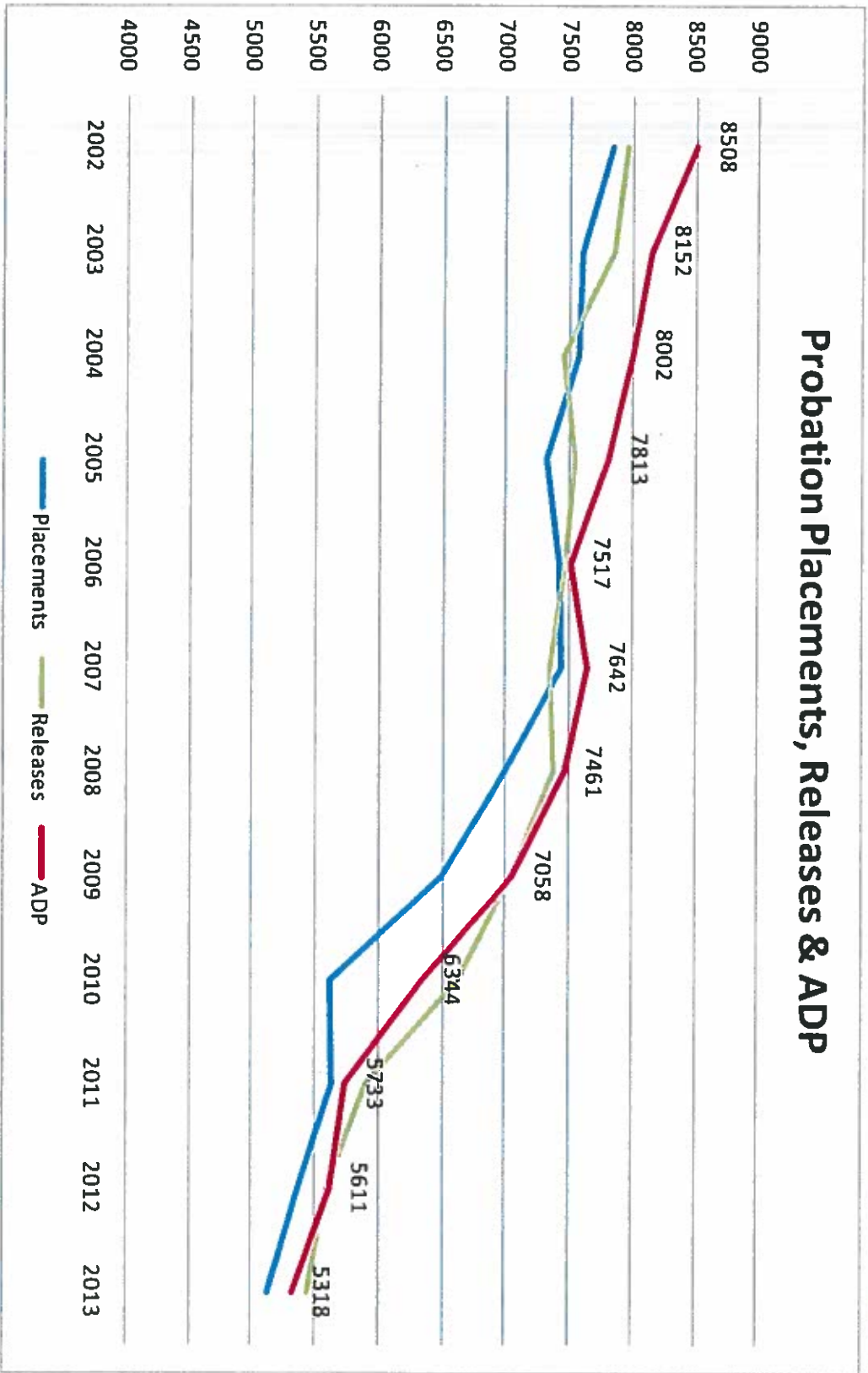




Probation Trends



Probation Placements, Releases & ADP

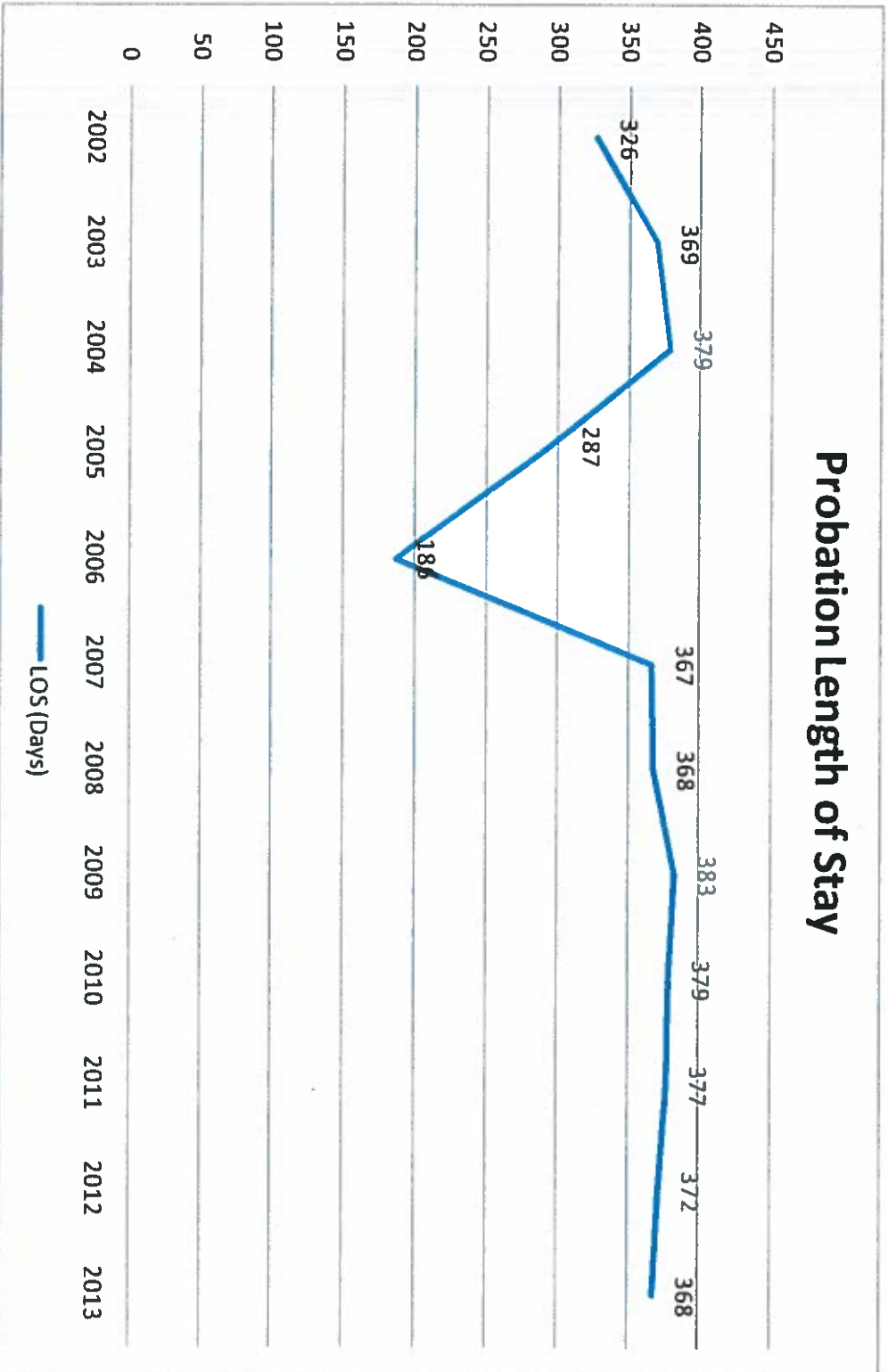




Probation Trends



Probation Length of Stay

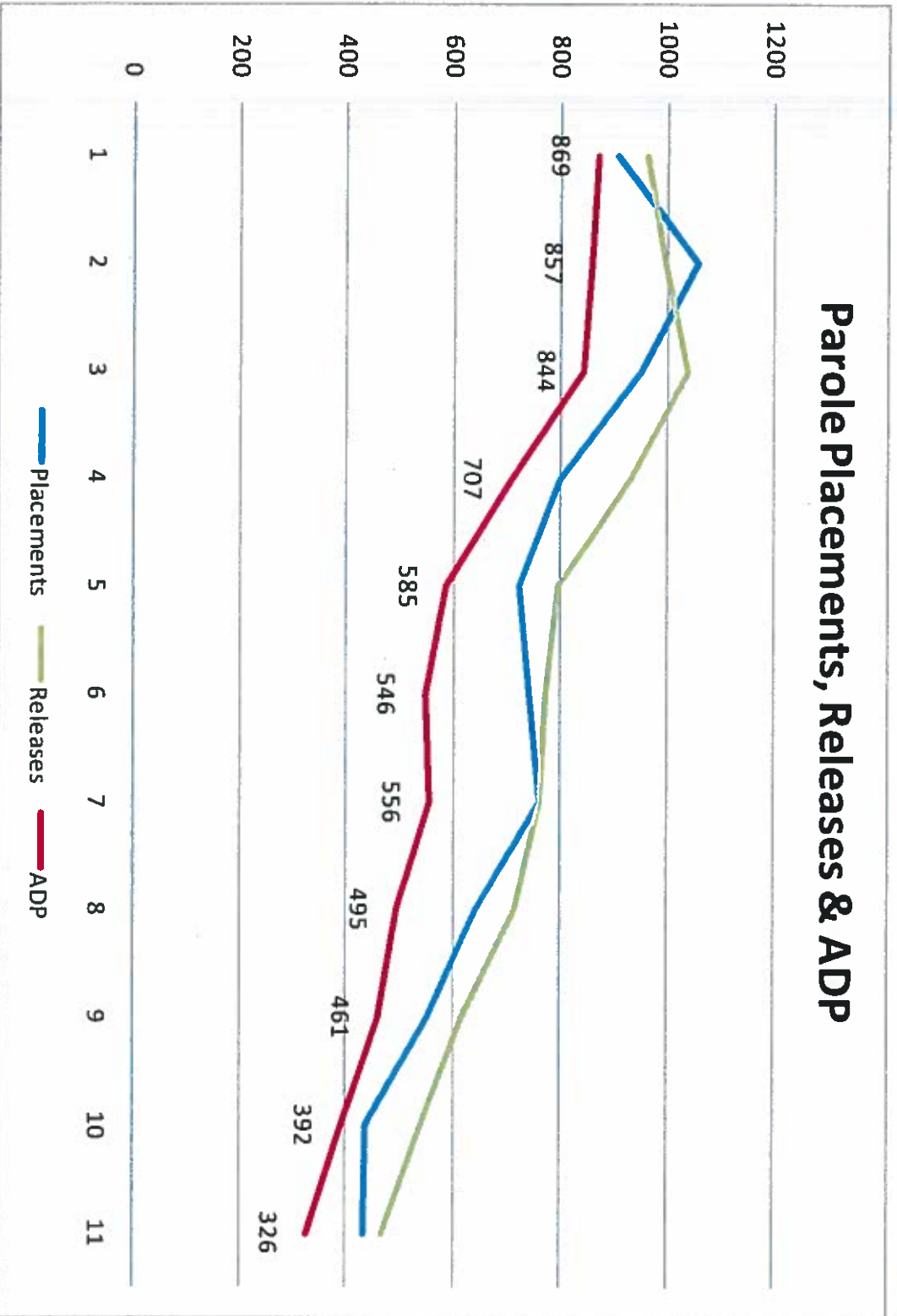




Parole Trends



Parole Placements, Releases & ADP

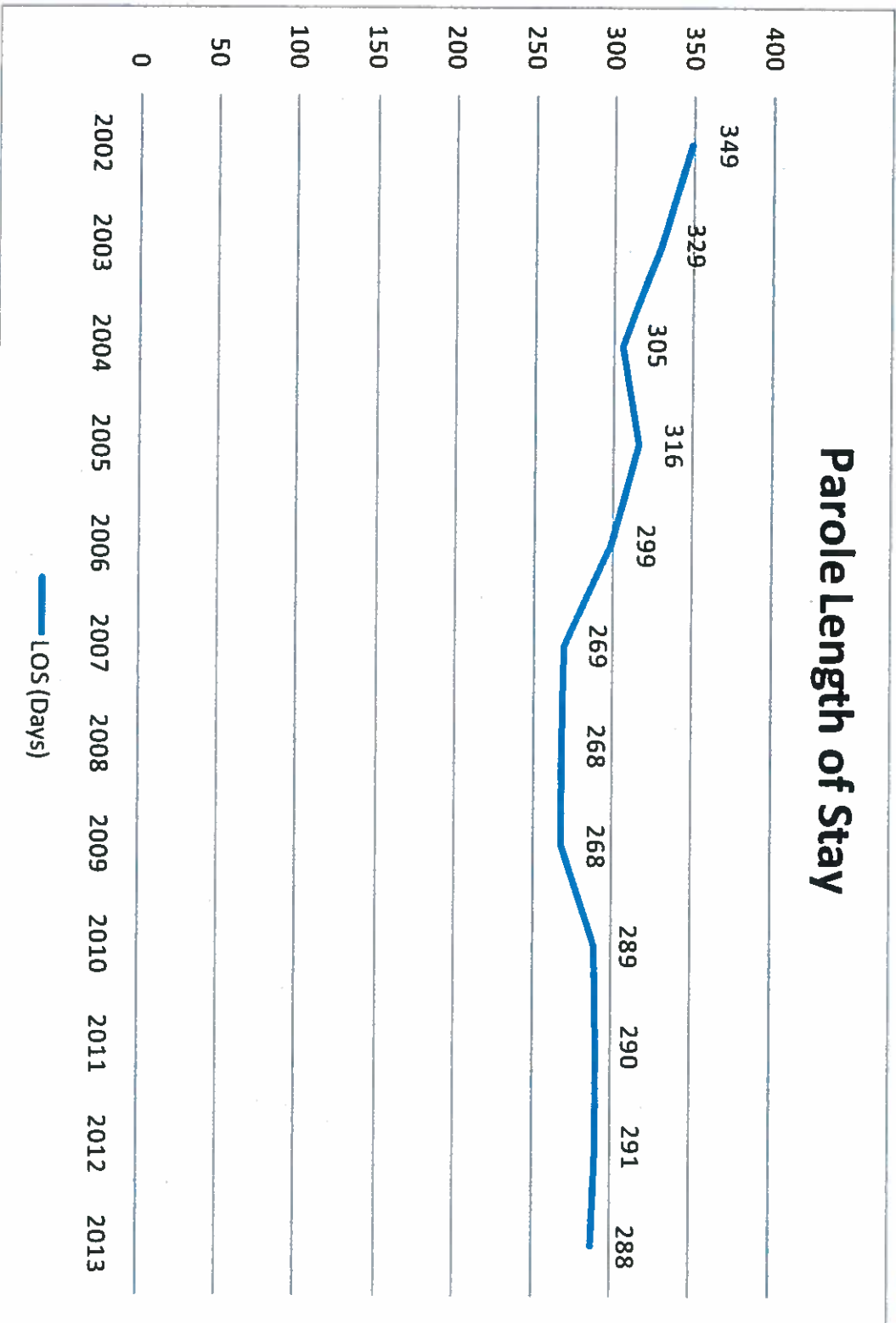




Parole Trends



Parole Length of Stay





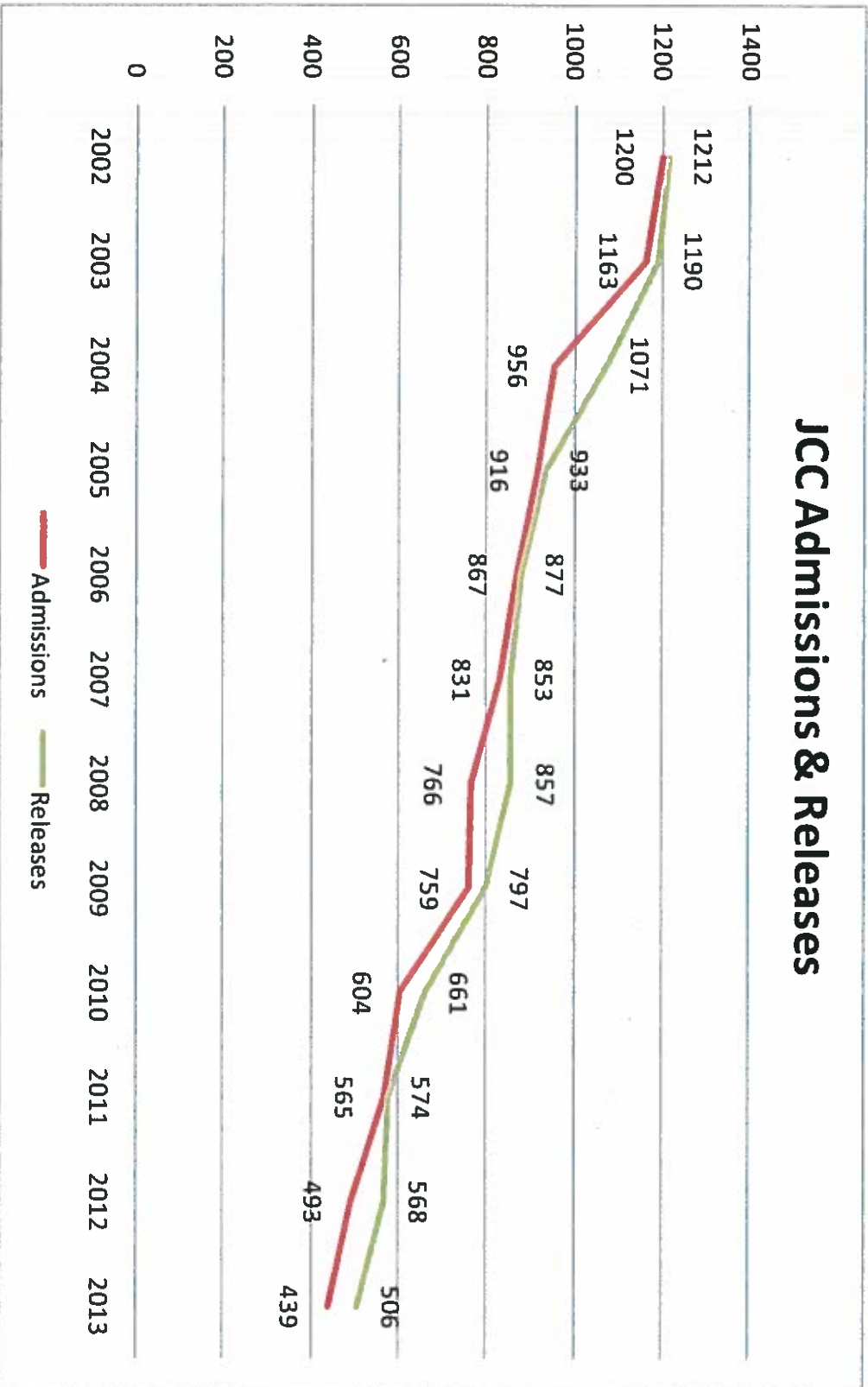
Juvenile Correctional Center Trends



Admissions & Releases



JCC Admissions & Releases

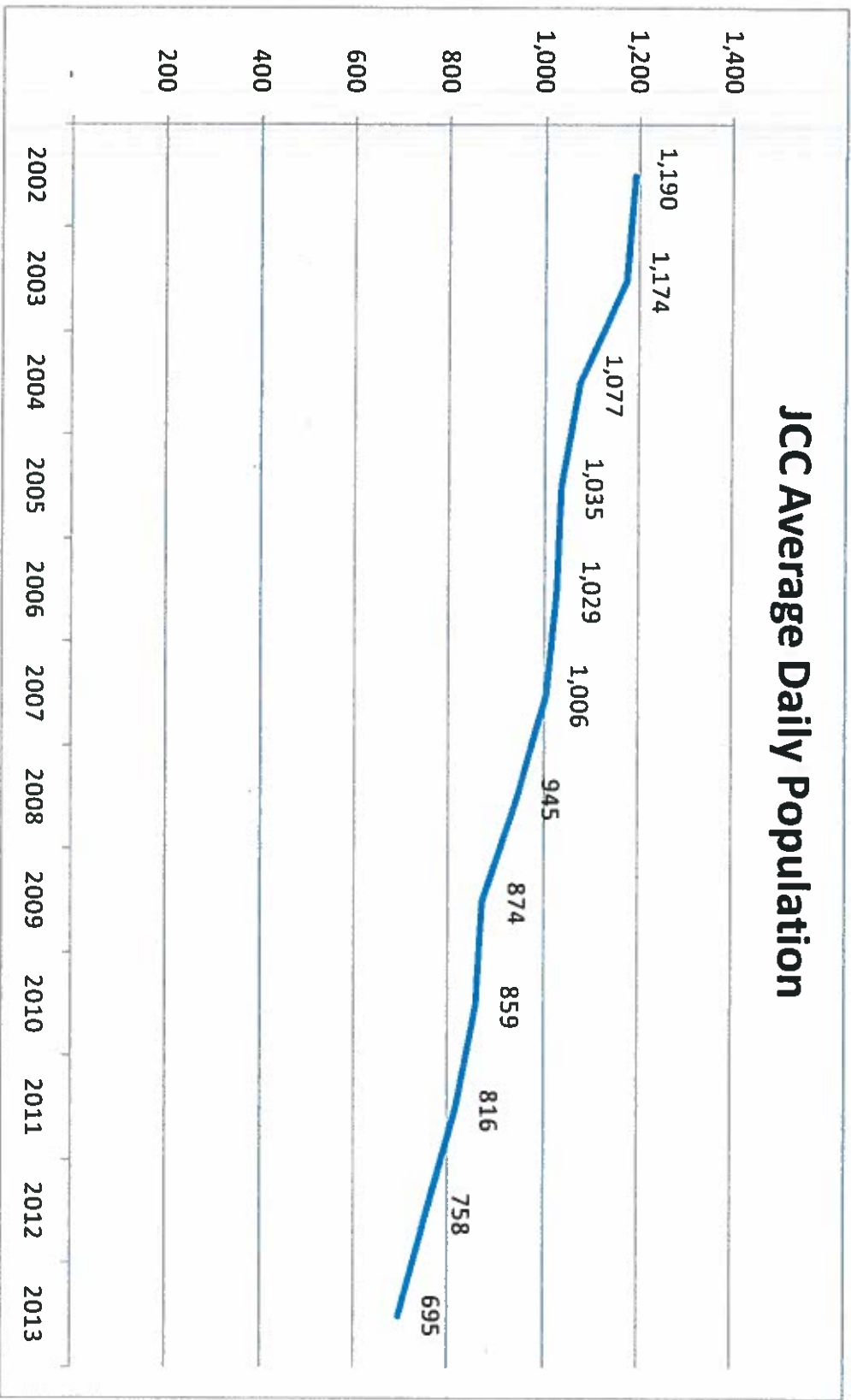




Direct Care Average Daily Population



JCC Average Daily Population

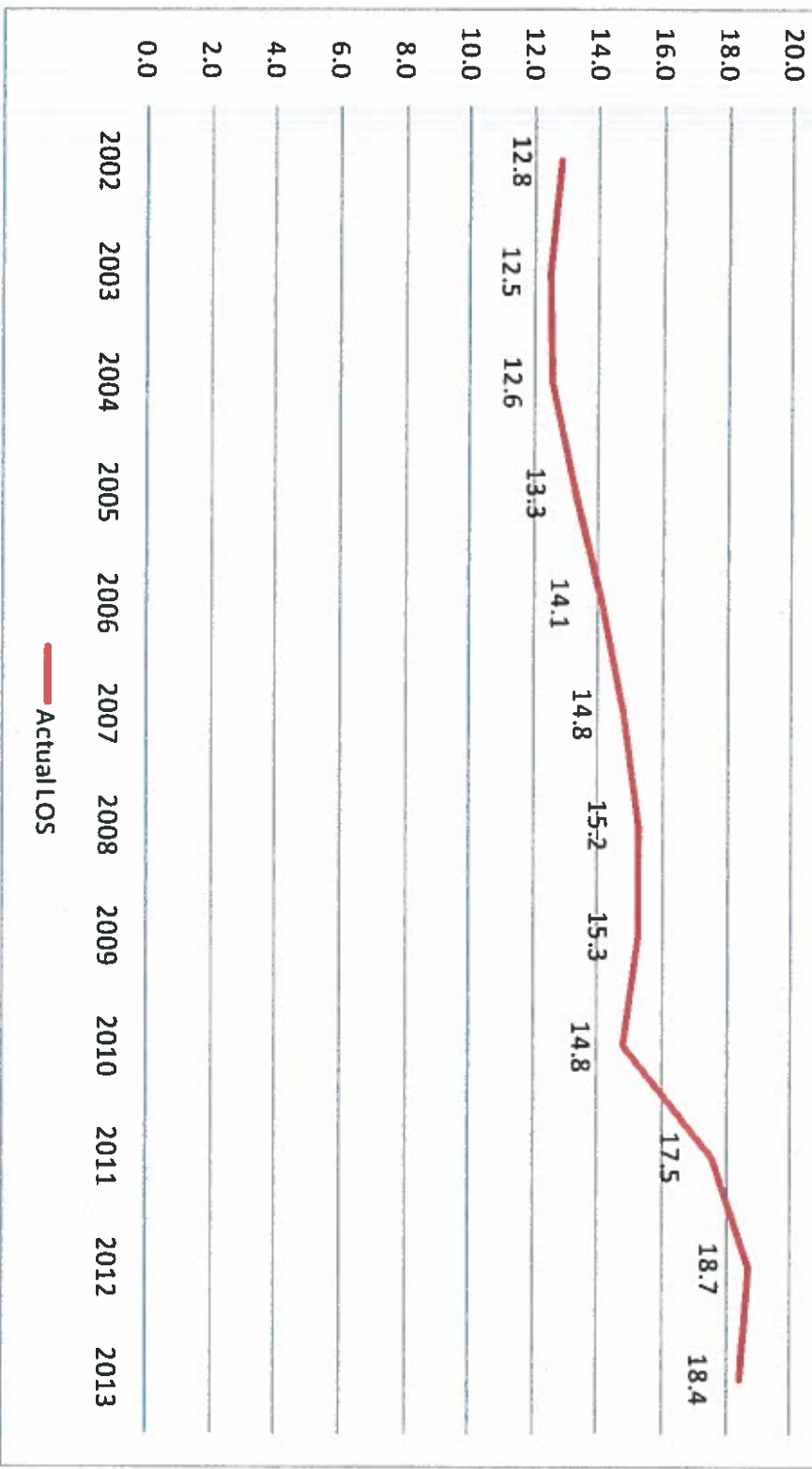




Actual Length of Stay – Average (Months)



Average Actual Length of Stay in JCCs

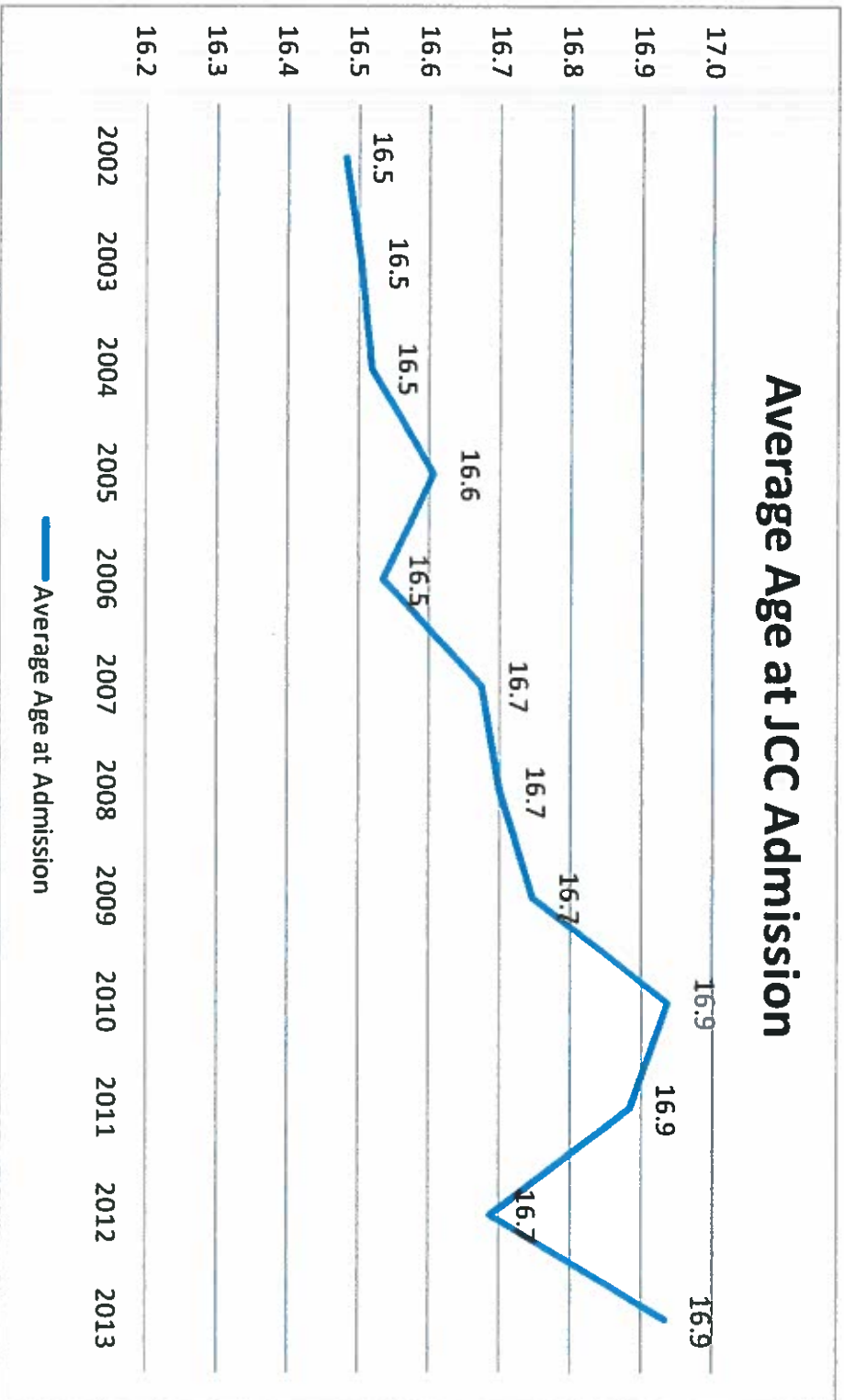




Juvenile Demographics



Average Age at JCC Admission

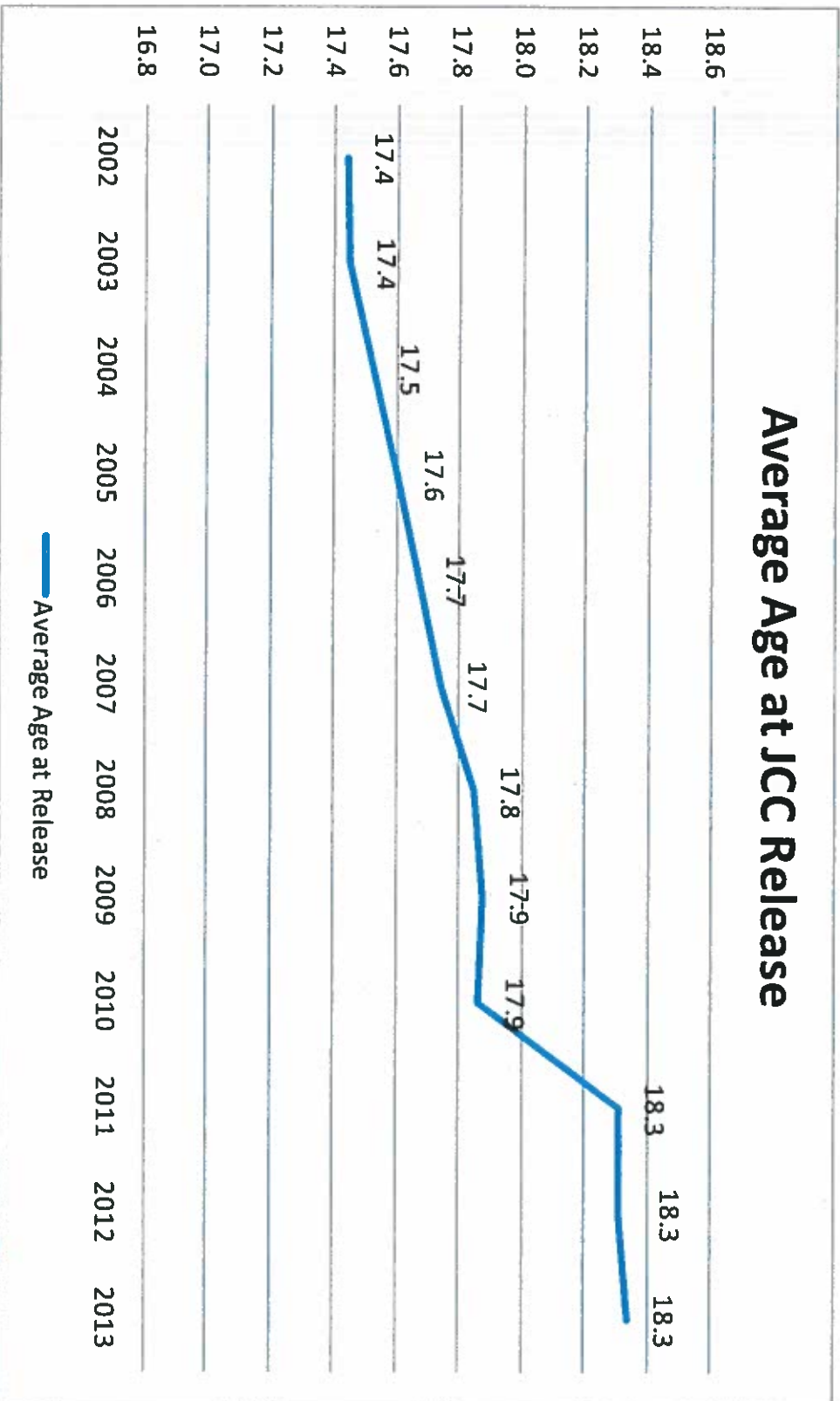




Average Age at JCC Release



Average Age at JCC Release





Most Serious Committing Offense by Category



	2002	2003	2004	2005	2006	2007
Assault	15.0%	14.8%	15.5%	14.9%	14.7%	15.6%
Burglary	14.5%	11.9%	13.5%	12.1%	15.9%	15.5%
Larceny	22.4%	24.6%	23.1%	22.1%	18.9%	19.2%
Narcotics	8.5%	7.8%	8.5%	8.7%	7.6%	6.1%
Robbery	10.1%	11.1%	11.7%	13.1%	17.2%	14.0%
Sex Offense	6.7%	8.1%	6.6%	6.8%	6.8%	7.4%
	2008	2009	2010	2011	2012	2013
Assault	16.3%	15.3%	17.4%	16.9%	13.2%	11.6%
Burglary	13.2%	15.3%	15.5%	13.1%	19.5%	20.0%
Larceny	16.3%	17.2%	18.6%	18.0%	17.7%	19.1%
Narcotics	5.9%	5.0%	2.7%	2.1%	2.5%	1.8%
Robbery	24.8%	22.5%	19.4%	24.3%	21.5%	22.5%
Sex Offense	7.9%	6.3%	8.8%	9.7%	9.9%	7.7%

- The charts above shows the six most serious committing offenses that were committed most frequently each year.



Most Serious Committing Offense by Severity*



Offense Severity	2002	2003	2004	2005	2006	2007
Felony Against Persons	31.6%	30.8%	35.0%	38.3%	40.2%	40.5%
Felony Weapons/Narcotics	7.6%	7.1%	7.1%	7.8%	7.1%	6.3%
Other Felony	34.1%	35.4%	33.8%	31.2%	34.1%	34.6%
C1 Misdemeanor Against Persons	9.0%	9.3%	10.0%	7.9%	7.9%	6.2%
Other C1 Misdemeanor	8.2%	9.3%	8.1%	8.0%	6.7%	6.2%
Parole Violation	6.4%	6.4%	5.5%	6.5%	4.0%	5.6%

Offense Severity	2008	2009	2010	2011	2012	2013
Felony Against Persons	45.1%	49.6%	45.6%	50.5%	47.5%	43.7%
Felony Weapons/Narcotics	7.7%	6.2%	5.7%	2.6%	2.2%	1.6%
Other Felony	32.0%	27.3%	34.4%	29.0%	35.7%	36.0%
C1 Misdemeanor Against Persons	6.0%	7.1%	5.5%	8.2%	5.2%	5.5%
Other C1 Misdemeanor	5.0%	4.9%	4.4%	5.8%	5.2%	7.3%
Parole Violation	4.2%	4.7%	4.2%	3.7%	4.0%	5.9%

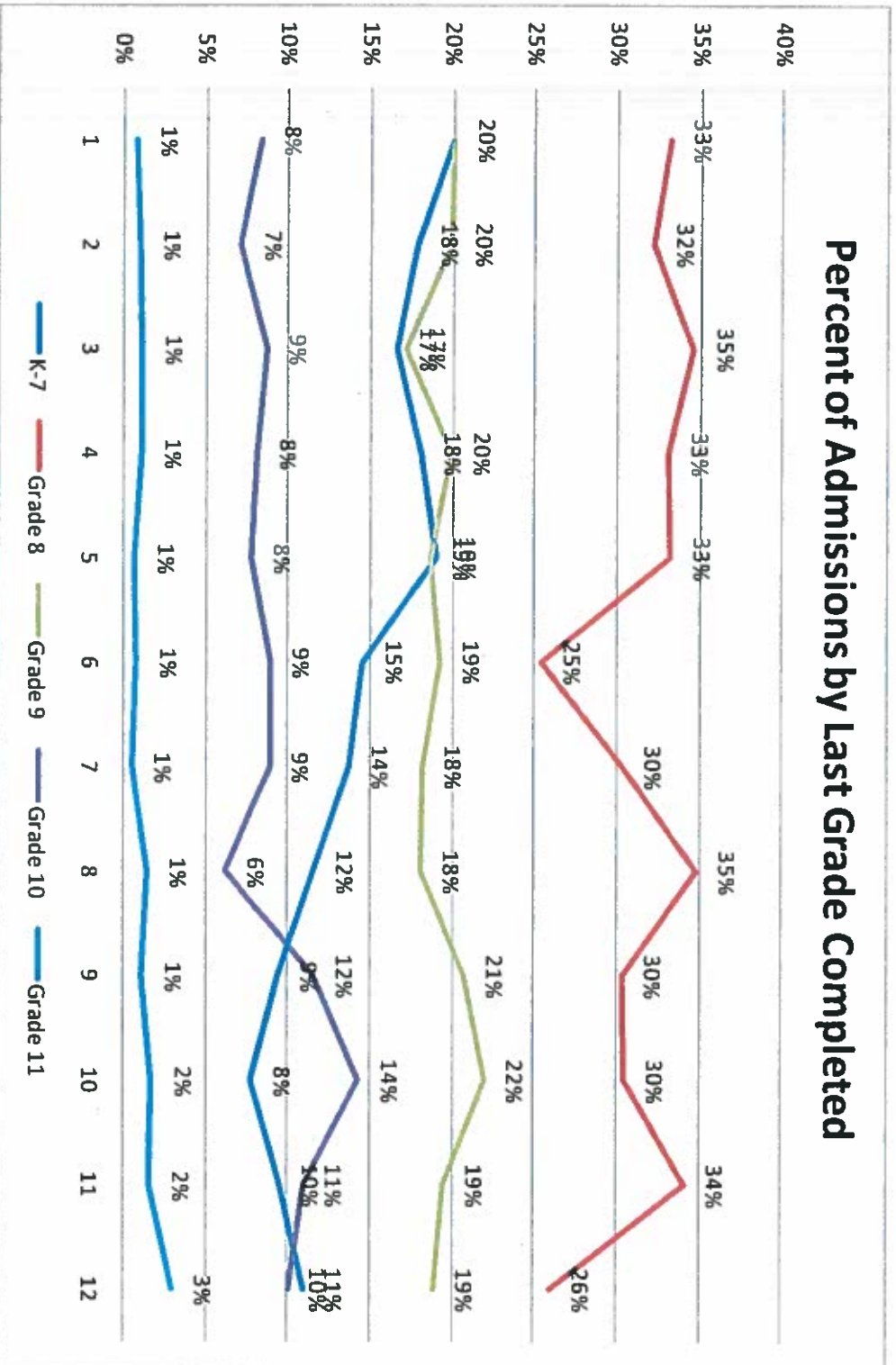
* Percentages do not add to 100% because categories with small percentages are not displayed.



JCC Admissions – Last Grade Completed



Percent of Admissions by Last Grade Completed

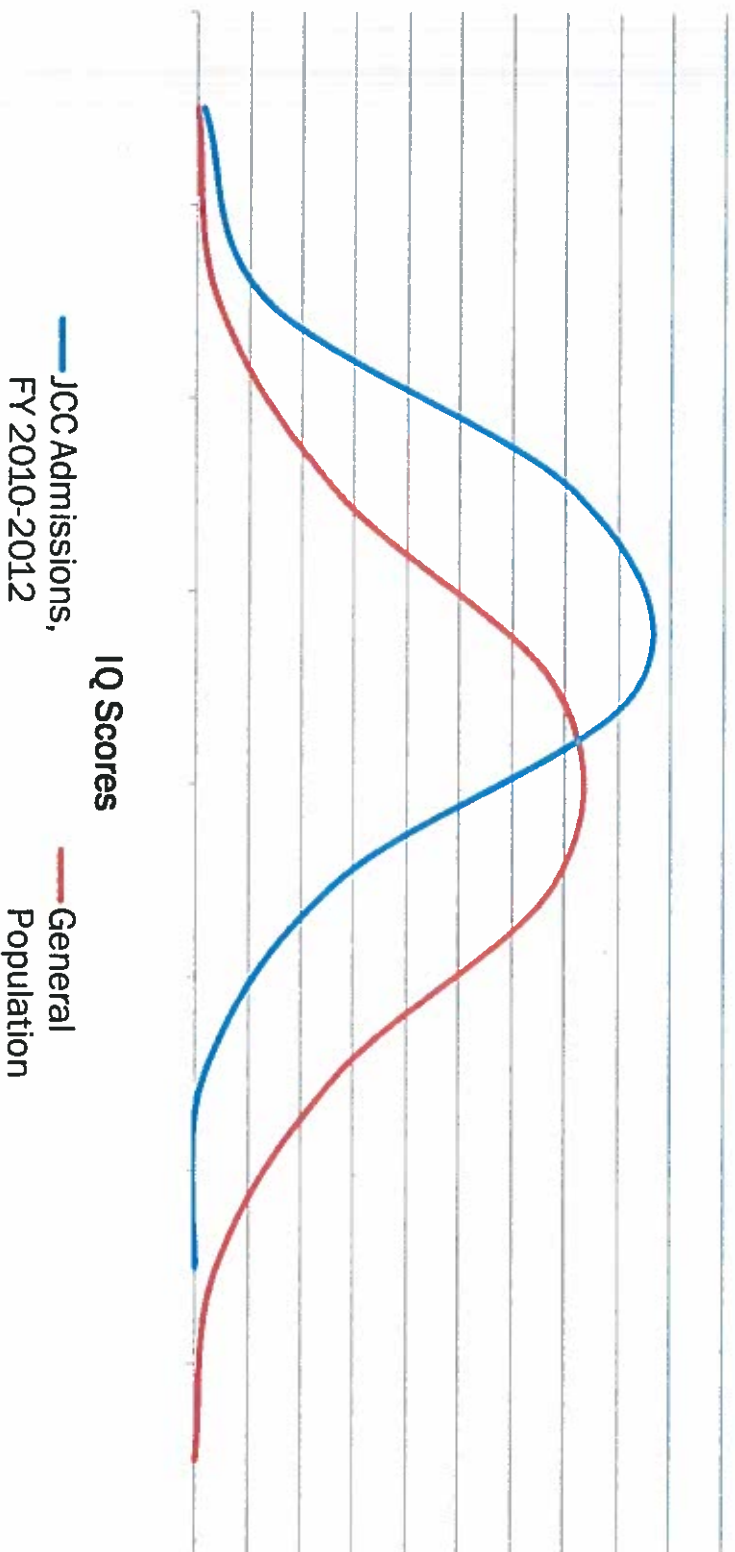




JCC Educational Evaluation: Intelligence Quotient



Frequency of Scores



- **JCC Average IQ: 87**
- **General Population Average IQ: 100**



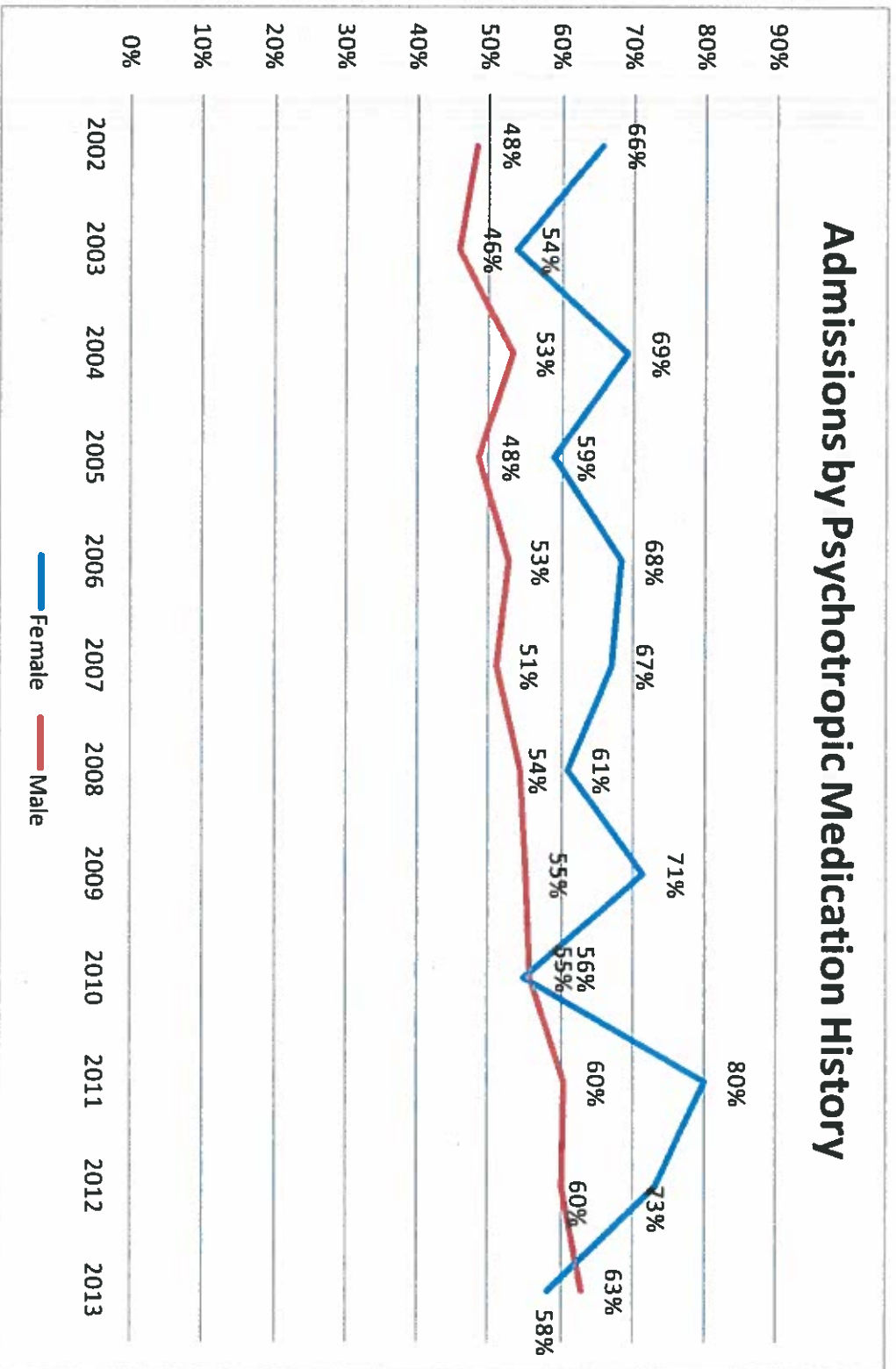
Mental Health Trends



JCC Admissions by Psychotropic Med History



Admissions by Psychotropic Medication History

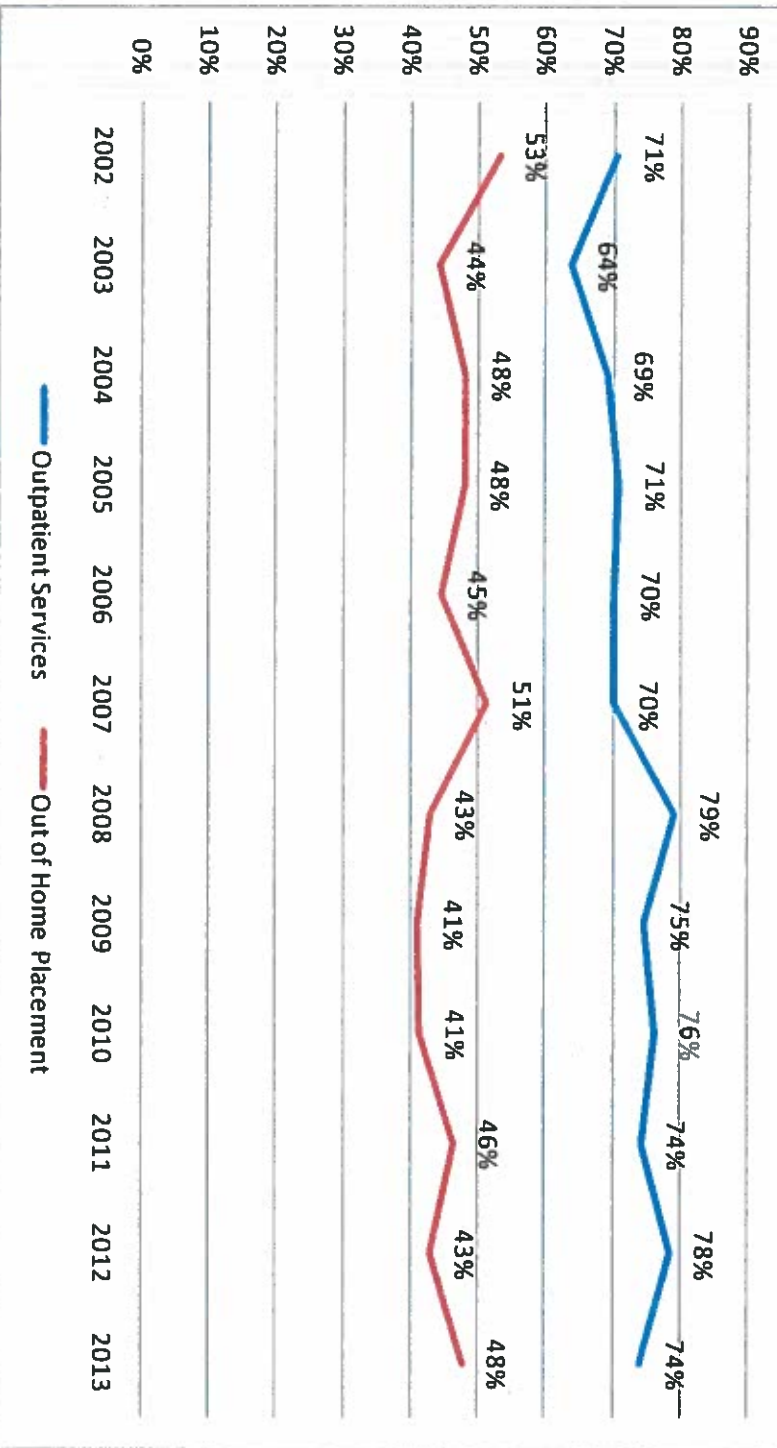




JCC Admissions – Psychiatric Services History



Admissions by History of Outpatient Services or Out of Home Placement



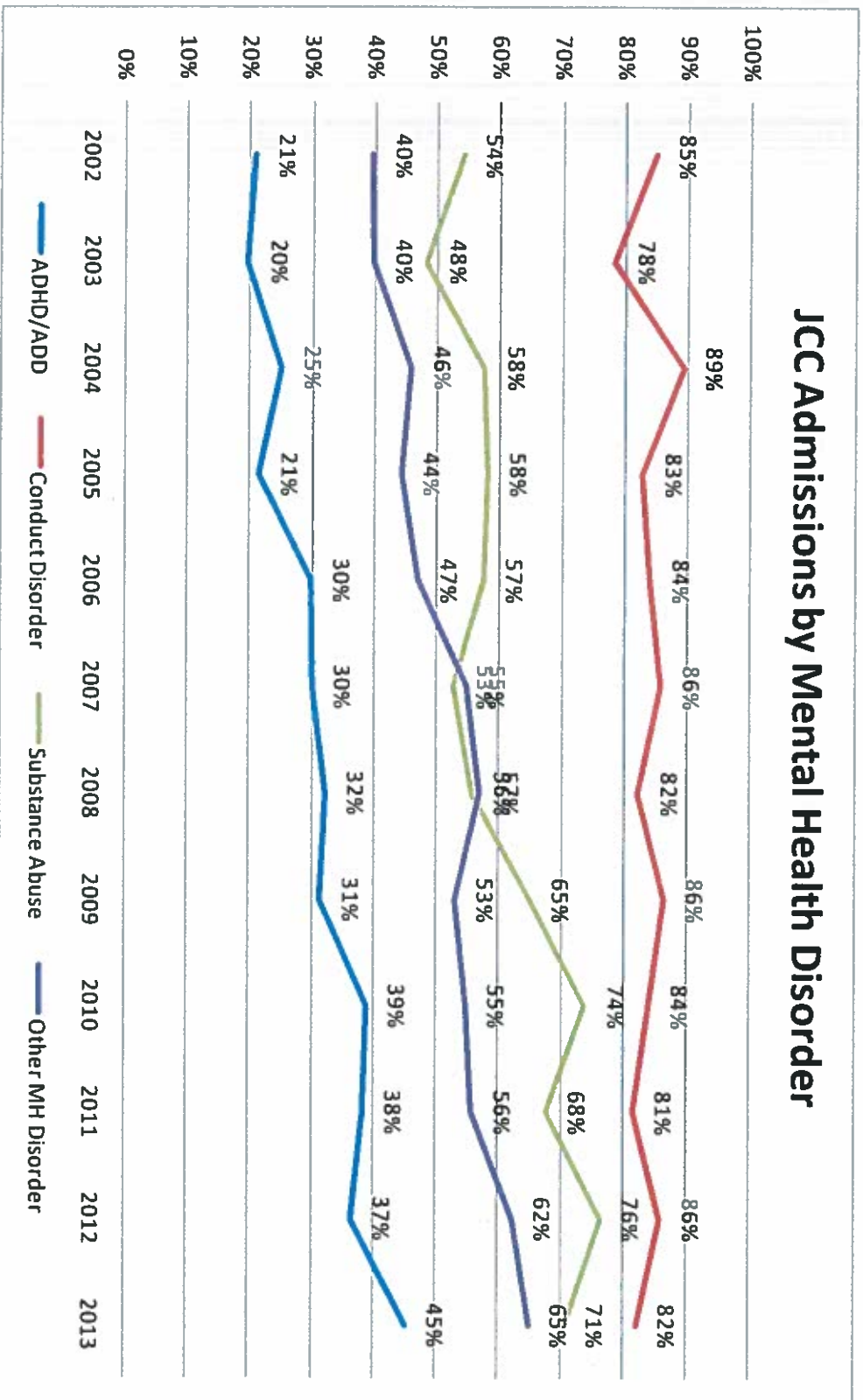
- This slide shows the percentage of JCC admissions with a history of Outpatient Services OR group home placement, psychiatric inpatient placement, residential treatment, therapeutic foster placement, or inpatient substance abuse rehabilitation placement.



JCC Admissions by Mental Health Disorder



JCC Admissions by Mental Health Disorder



NEW INITIATIVES

Community Placement Program



Virginia Department of
Juvenile Justice

One Team.
New Ideas.
Extraordinary Purpose.

Program Overview



- Alternative to JCC for committed youth
- Short-term stay (3 – 12 months)
- Provide meaningful assistance to youth preparing for release from the JCCs
- Provide options for localities to utilize vacant beds in the face of consistently declining detention populations

Program Goal / Objectives



- This program will house state-committed youth in secure settings, preferably closer to their home communities
- 40 dedicated beds statewide
- Program Goals
 - Promote community safety and accountability
 - Prevent future criminal behavior
 - Increase offenders' educational competencies
 - Improve self-control, decision-making, and problem-solving abilities

Target Population



- Males 16 – 20 years old
- Committed to DJJ
- All Risk levels of Offenders
 - Serious Offenders considered on case-by-case basis
 - Major Offenders
 - After first Major Offender Review
 - Require Director's approval
- Length of Stay 3 – 12 months
- Mandatory treatment completed

Methodology



- Detention facility case manager assigned to each resident
- Comprehensive Reentry Case Plan (CRCP) for each resident developed by case manager and parole officer
- Youth Assessment and Screening Instrument (YASI) used to identify individual programming /service needs
- Periodic reassessments to monitor progress and make adjustments

Programming



- It is anticipated that participants will require programming in one or more of the following areas:
 - Anger Management
 - Substance Abuse Relapse
 - Life Skills
 - Employability (job seeking, job keeping)
 - Community Service
 - Recreational and Leisure Activities

Education



- **Provided at Detention Center**
 - Those under 18, or w/o diploma or GED will be rolled into school program at detention facility
 - Pre and Post-program educational assessments

Education



- **Those 18 and over, or who have completed school (diploma or GED) are required to participate in:**
 - Post-secondary or Vocational Skill classes
 - Employability training
 - Independent Living Skills curriculum

Education/Work Release



- Program participants may be eligible to participate in work /education release programs
 - Electronic monitoring/GPS required

Referral Process



- Referrals made by JCC Counselor in collaboration with Parole Officer
- Residents referred through institutional case management system
- Final approval comes from Central Classification and Review Committee (CCRC)

Participating Facilities



We currently have 40 CPP beds statewide. Ten beds at each of the following detention centers:

- Blue Ridge
- Chesapeake
- Rappahannock
- Virginia Beach

Contacts



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Detention Specialist
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Angela Valentine,
Community Programs Manager
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Kathy Kirven,
RDC Case Manager
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Email: kathy.kirven@djj.virginia.gov

SUMMARY OF DIRECTOR'S CERTIFICATION ACTIONS
July 15, 2014

Granted a three-month extension of current certification of Fairfax Boys' Probation House pending a status report on corrective action which includes noncompliance with 6VAC35-41-1280 (E), a critical regulatory requirement.

6VAC35-20-100 (4a). Certification action.

4. If the certification audit finds the program or facility in less than 100% compliance with all critical regulatory requirements or less than 90% on all noncritical regulatory requirements or both, and a subsequent status report, completed prior to the certification action, finds less than 100% compliance on all critical regulatory requirements or less than 90% compliance on all noncritical regulatory requirements or both, the program or facility shall be subject to the following actions:

a. If there is an acceptable corrective action plan and no conditions or practices exist in the program or facility that pose an immediate and substantial threat to the health, welfare, or safety of the residents, the program's or facility's certification shall be continued for a specified period of time up to one year with a status report completed for review prior to the extension of the certification period.

Certified Fairfax Transitional Living Program for three years.

Pursuant to 6VAC35-20-100C.2, if the certification audit finds the program or facility in less than 100% compliance with all regulatory requirements and a subsequent status report, completed prior to the certification action, finds 100% compliance on all regulatory requirements, the director or designee shall certify the facility for a specific period of time, up to three years.

Pursuant to 6VAC35-101-1160 placed the request for approval of the Richmond Juvenile Detention Center Postdispositional Detention Program on the agenda of the September 10, 2014, meeting of the Board of Juvenile Justice and recommend approval for Richmond to operate a Postdispositional Detention Program with a capacity of 15 residents.

Certified Westhaven Boys' Group Home for three years.

Pursuant to 6VAC35-20-100C.2, if the certification audit finds the program or facility in less than 100% compliance with all regulatory requirements and a subsequent status report, completed prior to the certification action, finds 100% compliance on all regulatory requirements, the director or designee shall certify the facility for a specific period of time, up to three years.

**CERTIFICATION AUDIT REPORT
TO THE
DEPARTMENT OF JUVENILE JUSTICE**

PROGRAM AUDITED:

Fairfax Boys' Probation House
4410 Shirley Gate Road
Fairfax, VA 22030
(703) 591-0171
Ivy D. Tillman, Director
ivy.tillman@fairfaxcounty.gov

AUDIT DATES:

March 24-25, 2014

CERTIFICATION ANALYST:

Clarice T. Booker

CURRENT TERM OF CERTIFICATION:

July 14, 2011 – July 13, 2014

REGULATIONS AUDITED:

6VAC35-41 Regulation Governing Juvenile Group Homes

PREVIOUS AUDIT FINDINGS March 23, 2011:

6VAC35-51-310.A (Mandatory) – Orientation and Training
6VAC35-51-800.D (Mandatory) – Medical Examinations and Treatment
6VAC-35-51-800.E (Mandatory) – Medical Examinations and Treatment
6VAC-35-51-800.G (Mandatory) – Medical Examinations and Treatment
6VAC-35-51-860.A – Behavior Support
6VAC-35-51-1020.C – Serious Incident Reports
6VAC-35-140-70 – Grievance Procedure

CURRENT AUDIT FINDINGS – March 25, 2014:

98.01% Compliance Rating
6VAC35-41-490 (I). Emergency and evacuation procedures (Critical)
6VAC35-41-850 (B). Daily log
6VAC35-41-1210 (B) Tuberculosis screening (Critical)
6VAC35-41-1220 (B) Medical examination and treatment (Critical)
6VAC35-41-1280 (E) Medication (Critical)
6VAC35-41-1280 (H) Medication (Critical)

DEPARTMENT CERTIFICATION ACTION July 15, 2014: Granted a three-month extension of current certification of Fairfax Boys' Probation House pending a status report on corrective action which includes noncompliance with 6VAC35-41-1280 (E), a critical regulatory requirement.

6VAC35-20-100 (4a). Certification action.

4. If the certification audit finds the program or facility in less than 100% compliance with all critical regulatory requirements or less than 90% on all noncritical regulatory requirements or both, and a subsequent status report, completed prior to the certification action, finds less than 100% compliance on all critical regulatory requirements or less than 90% compliance on all noncritical regulatory requirements or both, the program or facility shall be subject to the following actions:

a. If there is an acceptable corrective action plan and no conditions or practices exist in the program or facility that pose an immediate and substantial threat to the health, welfare, or safety of the residents, the program's or facility's certification shall be continued for a specified period of time up to one year with a status report completed for review prior to the extension of the certification period.

TEAM MEMBERS:

Clarice T. Booker, Team Leader
Deborah Hayes, Central Office
Lloyd Jackson, Central Office
Shelia Palmer, Central Office
Paul Reaves, Central Office

POPULATION SERVED:

Fairfax Boys' Probation House is a community-based group home for at-risk adolescent males between the ages of 14 and 18. It has a capacity of 16 residents. The facility is operated by Fairfax County and serves residents and families from that jurisdiction.

PROGRAMS AND SERVICES PROVIDED:

The Boys' Probation House program is a community-based residential treatment program for court-involved males which offer residents a structured living situation which is designed to meet the treatment needs of adolescent males who can no longer acceptably control their behavior at home, at school, or in the community, but who can benefit from maintaining regular contact with their family. The program is 10 ½ - 12 months in length. During this time, the treatment focuses on helping residents become more responsible for their behaviors; learn emotional self-regulation; helping them learn to make better decisions, and promoting an understanding and acceptance of the role of persons in positions of authority and its value in their daily lives.

The program at the Boys' Probation House is based upon the belief that each resident is responsible and accountable for his behavior. The staff provides guidance to each resident by helping him determine and achieve his individual goals. The program is based on the successful completion of distinct levels. Each level has a major focus. Prior to attaining the first level, the resident must successfully complete an orientation process designed to acquaint him with the program. The focus for the levels is:

- Level I Self-Control
- Level II Self-Awareness
- Level III Relationship with Peers and Family
- Level IV Community Relationships

In addition to all mandated services Fairfax Boys' Probation House provides the following at the facility:

- Individual, group, and family counseling
- Community service work
- Anger management
- Life skills groups
- Nutrition and wellness program
- Recreation
- Parent groups
- Aftercare services

Fairfax Boys' Probation House interacts with the community in obtaining such services as:

- Alcohol and drug services
 - Mental health services
 - Health department services
 - Education through Fairfax County Public Schools
 - Boy Scouts of America
 - Camp Wanna Dog
-

**CORRECTIVE ACTION PLAN
TO THE
DEPARTMENT OF JUVENILE JUSTICE**

FACILITY/PROGRAM: Fairfax Boys' Probation House
SUBMITTED BY: Ivy D. Tillman, Director
CERTIFICATION AUDIT DATES: March 24-25, 2014
CERTIFICATION ANALYST: Clarice T. Booker

Under Planned Corrective Action indicate; 1) The cause of the identified area of non-compliance. 2) The effect on the program. 3) Action that has been taken/will be taken to correct the standard cited. 4) Action that will be taken to ensure that the problem does not recur.

6VAC35-41-490 (I) Emergency and evacuation procedures (CRITICAL)

At least one evacuation drill (the simulation of the facility's emergency procedures) shall be conducted each month in each building occupied by residents. During any three consecutive calendar months, at least one evacuation drill shall be conducted during each shift.

Audit Finding March 25, 2014: Noncompliant

There was no evacuation drill conducted at the facility during the month of November 2013.

Program Response

Cause:

Program Coordinator responsible for ensuring evacuation drill was conducted, neglected to conduct the November drill.

Effect on Program:

There was no effect on the program.

Planned Corrective Action:

The program director is now responsible for ensuring evacuation drills are conducted according

to standard 6VAC35-41-490 (I)

Completion Date:

March 26, 2014

Person Responsible:

Ivy D. Tillman - Director

Current Status on June 12, 2014: Compliant

Evacuation drills were conducted and documented for each month since the audit.

6VAC35-41-850 (B) Daily log

The date and time of the entry and the identity of the individual making each entry shall be recorded.

Audit Finding March 25, 2014: Noncompliant

There was no documentation of the identity of the person making each entry in randomly selected dates in six out of 15 logbooks reviewed.

Program Response

Cause:

Lack of understanding by the staff of what is required by standard 6VAC35-41-850 (B)

Effect on Program:

None

Planned Corrective Action:

Administration reviewed the standard in staff meeting, and outlined the expectations for log entries. Director placed an example of a correct log entry in staff's mailboxes. The Director and Assistant Director review the daily log on a daily basis to ensure compliance with the standard.

Completion Date:

March 26, 2014

Person Responsible:

Ivy D. Tillman - Director

Christina Cunningham - Assistant Director

Current Status on June 12, 2014: Noncompliant

There was no documentation of the person making each entry in randomly selected dates in four out of five logbooks reviewed.

6VAC35-41-1210 (B) Tuberculosis screening (CRITICAL)

A screening assessment for tuberculosis shall be completed annually on each resident.

Audit Finding March 25, 2014: Noncompliant

There was no documentation of an annual tuberculosis screening for a resident in the

facility from 3/22/11 to 6/13/12.

Program Response

Cause:

The TB test was completed. The paperwork was misplaced by the primary counselor, and therefore, not filed in the resident's binder.

Effect on Program:

There was no impact on the program, as the TB test was completed.

Planned Corrective Action:

Assistant Director will monitor resident's stay in the program to ensure residents nearing their year date will obtain a physical and TB test in accordance with standard 6VAC35-41-1210 (B)

Completion Date:

March 26, 2014

Person Responsible:

Christina Cunningham - Assistant Director

Current Status on June 12, 2014: Not determined

There were no applicable cases for review since the audit.

6VAC35-41-1220 (B) Medical examination and treatment (CRITICAL)

Each resident shall have an annual physical examination by or under the direction of a licensed physician and an annual dental examination by a licensed dentist.

Audit Finding March 25, 2014: Noncompliant

There was no documentation of an annual physical examination on a resident in the facility from 3/22/11 to 6/13/12.

Program Response

Cause:

The physical exam was completed. The paperwork was misplaced by the primary counselor, and therefore, not filed in the resident's binder.

Effect on Program:

There was no impact on the program, as the physical exam was completed.

Planned Corrective Action:

During supervision, the Assistant Director will work with the primary counselor to monitor resident's stay in the program to ensure residents nearing their year date will obtain a physical and TB test in accordance with standard 6VAC35-41-1210 (B), using the "Primary Counselor's Case Management Responsibilities" checklist. (attached-highlighted)

Completion Date:

March 26, 2014

Person Responsible:

Christina Cunningham - Assistant Director

Current Status on June 12, 2014: Not determined

There was no applicable case for review since the audit.

6VAC35-41-1280 (E) Medication (CRITICAL)

A program of medication, including procedures regarding the use of over-the-counter medication pursuant to written or verbal orders signed by personnel authorized by law to give such orders, shall be initiated for a resident only when prescribed in writing by a person authorized by law to prescribe medication.

Audit Finding March 25, 2014: Noncompliant

There were no written or verbal orders for two residents given over-the-counter medications by the facility.

Program Response

Cause:

Staff members assumed residents had written orders due to the length of time the residents had been in our program, and gave the medication without reviewing the medication book.

Effect on Program:

Fortunately, the residents did not have any adverse reactions to the medications they received. However, we do recognize the seriousness of following proper medication dispensing procedures.

Planned Corrective Action:

The Director gives the parents a "Standing Order" form during the interview process. The parents are expected to bring the completed form to the intake. If the resident does not enter the program with standing orders, the primary counselor is responsible for following up with the guardian to have this form completed.

The Assistant Director reviewed the proper procedure for dispensing medication in staff meeting, which included the reminder to check the medication binder to see if the resident has standing orders. It should be mentioned that staff have received oral or written reprimands for failing to follow the medication dispensing program procedures.

Completion Date:

March 26, 2014

Person Responsible:

Ivy D. Tillman – Director , Christina Cunningham - Assistant Director

Current Status on June 12, 2014: Noncompliant

There were no written or verbal orders for over-the-counter medications given to two residents

by the facility.

6VAC35-41-1280 (H) Medication (CRITICAL)

In the event of a medication incident or an adverse drug reaction, first aid shall be administered if indicated. Staff shall promptly contact a poison control center, pharmacist, nurse, or physician and shall take actions as directed. If the situation is not addressed in standing orders, the attending physician shall be notified as soon as possible and the actions taken by staff shall be documented. A medical incident shall mean an error made in administering a medication to a resident including the following: (i) a resident is given incorrect medication; (ii) medication is administered to an incorrect resident; (iii) an incorrect dosage is administered; (iv) medication is administered at a wrong time or not at all; and (v) the medication is administered through an improper method. A medication error does not include a resident's refusal of appropriately offered medication.

Audit Finding March 25, 2014: Noncompliant

There were no medication incident reports in four incidences where residents were not given medications as prescribed.

Program Response

Cause:

The staff is aware of the procedure, which is to complete a medication incident report if any of the instances listed in 6VAC35-41-1280 occurs. The breakdown occurs when staff incorrectly document the directions of how to dispense the medication, or do not communicate that a new medication was brought into the building, or forgets to give a medication at a specific time.

Effect on Program:

Fortunately, the program has not been affected by the egregious errors. However, we are aware of the situation and possible consequences.

Planned Corrective Action:

The medication policy and procedure is reviewed annually during staff meeting. The Assistant Director repeatedly reviews the procedure with staff in staff meetings. The Assistant Director reviews the medication binder monthly to ensure medication instructions are written properly and that the medication is being dispensed in a timely manner. The Director and Assistant Director review medication errors with staff to help prevent future errors. Staff will continue to receive oral and written reprimands for repeated medication errors. The form used to document who gets medications and when the medication is to be dispensed was updated. (Attached)

Completion Date:

March 26, 2014

Person Responsible:

Ivy D. Tillman – Director; Christina Cunningham - Assistant Director

Current Status on June 12, 2014: Compliant

Two applicable medical records were reviewed and were compliant.

**CERTIFICATION AUDIT REPORT
TO THE
DEPARTMENT OF JUVENILE JUSTICE**

PROGRAM AUDITED:

Fairfax Transitional Living Program
10650 Page Avenue
Fairfax, VA 22030
703-246-2924
Mitchell Ryan, Program Manager
Mitchell.ryan@fairfaxcounty.gov

AUDIT DATES:

April 9-10, 2014

CERTIFICATION ANALYST:

Clarice T. Booker

CURRENT TERM OF CERTIFICATION:

December 14, 2013 – June 14, 2014

REGULATIONS AUDITED:

6VAC35-41 Regulation Governing Juvenile Group Homes

PREVIOUS AUDIT FINDINGS – September 27, 2013:

100% Compliance Rating

CURRENT AUDIT FINDINGS – April 10, 2014:

99.48% Compliance Rating
6VAC35-41-850(B) Daily Log
6VAC35-41-970 (B) independent living programs curriculum and assessment

DEPARTMENT CERTIFICATION ACTION July 15, 2014: Certified Fairfax Transitional Living Program for three years.

Pursuant to 6VAC35-20-100C.2, if the certification audit finds the program or facility in less than 100% compliance with all regulatory requirements and a subsequent status report, completed prior to the certification action, finds 100% compliance on all regulatory requirements, the director or designee shall certify the facility for a specific period of time, up to three years.

TEAM MEMBERS:

Clarice T. Booker, Team Leader
Deborah Hayes, Central Office
Lloyd Jackson, Central Office
Mark Lewis, Central Office
Shelia Palmer, Central Office
Paul Reaves, Central Office

POPULATION SERVED:

Fairfax Transitional Living Program is a community-based group home for at-risk adolescent males between the ages of 17 and 19 with a focus on developing independent living skills. It has a capacity of 12 residents. The facility is operated by Fairfax County and serves residents and families from that jurisdiction.

PROGRAMS AND SERVICES PROVIDED:

Residents learn applicable skills so they can live productive, independent, and law abiding lives in the community. Skills obtained include those in the areas of employment, finances, education, transportation, shopping, housing, driving, personal and social development. The program is designed to respond to the particular needs of adolescent boys whose behavior has brought them into the purview of the Fairfax County Juvenile and Domestic Relations District Court.

The Transitional Living Program is based upon the belief that each resident is responsible and accountable for his behavior. It is intended that the boys learn to grow more independent, thus gaining the ability and resources to shape their lives in a productive manner. Residents job search, obtain full-time employment, positively maintain their employment, and save and budget their earned monies. Goals include completing their high school education, exploring higher education, obtaining their driver's permit and/or license, securing long-term housing, and saving a minimum of \$2,500.00 in their savings account. Staff provides guidance to each resident by helping them to determine and achieve individual goals.

In addition to all mandated services Fairfax Transitional Living Program provides the following at the facility:

- Vocational training
- Financial and budgeting skills
- Life skills
- Independent living curriculum
- Individual, group, and family counseling
- Aftercare services

Fairfax Transitional Living Program interacts with the community in obtaining such services as:

- Community service
 - Employment
 - Education through Fairfax County Public Schools
 - Health and sexuality
 - Mental health services
 - Alcohol and drug services
-

**CORRECTIVE ACTION PLAN
TO THE
BOARD OF JUVENILE JUSTICE**

FACILITY/PROGRAM: Fairfax Transitional Living Program
SUBMITTED BY: Mitchell Ryan, Program Manager
CERTIFICATION AUDIT DATES: April 9-10, 2014
CERTIFICATION ANALYST: Clarice T. Booker

Under Planned Corrective Action indicate; 1) The cause of the identified area of non-compliance. 2) The effect on the program. 3) Action that has been taken/will be taken to correct the standard cited. 4) Action that will be taken to ensure that the problem does not recur.

6VAC35-41-850(B) Daily Log

The date and time of the entry and the identity of the individual making each entry shall be recorded.

Audit Finding April 10, 2014:

Six random dates were selected for review. The time and/or the identity of the person making an entry were missing in four incidences in two log books reviewed.

Program Response

Cause:

Daily log entries did not have time and/or the identity of the staff member making the log entry.

Effect on Program:

No effect on the program

Planned Corrective Action:

In staff meeting go over how each entry should be documented in the Daily Log with the date and time of the entry and the identity of the individual making each entry. This information will also be attached to the Daily Log, for staff reference.

Completion Date:

April 16, 2014

Person Responsible:

Greg Harper

Current Status on May 8, 2014: Compliant

Facility administrators report logbook procedures have been reviewed with all staff at weekly staff meetings since the audit. The procedures are posted on the white board in the conference room and on the cover of the log book itself. The logbook was reviewed for May 1 - 5, 2014 and was compliant.

6VAC35-41-970 (B) independent living programs curriculum and assessment
Within 14 days of placement the provider must complete an assessment, including strengths and needs, of the resident's life skills using an independent living assessment tool approved by the department. The assessment must cover the following areas:

1. Money management and consumer awareness;
2. Food management;
3. Personal appearance;
4. Social skills;
5. Health and sexuality;
6. Housekeeping;
7. Transportation;
8. Educational planning and career planning;
9. Job seeking skills;
10. Job maintenance skills;
11. Emergency and safety skills;
12. Knowledge of community resources;
13. Interpersonal skills and social relationships;
14. Legal skills;
15. Leisure activities; and
16. Housing.

Audit Finding April 10, 2014:

The independent living program curriculum and assessment was missing or all elements were not addressed in four out of four applicable case records reviewed.

Program Response

Cause:

Program's curriculum and assessment tool was missing or all elements were not addressed in tool

Effect on Program:

No effect on the program

Planned Corrective Action:

A new assessment tool has been created to cover all elements which will be used for all new residents. The assessment tool has been approved by the department.

Completion Date:

April 9, 2014

Person Responsible:

Mitchell Ryan

Current Status on May 8, 2014: Compliant

One new case file was reviewed and the independent living program curriculum and assessment was in the file and was compliant for all elements.

**CERTIFICATION AUDIT REPORT
TO THE
DEPARTMENT OF JUVENILE JUSTICE**

PROGRAM AUDITED:

Richmond Juvenile Detention Center Postdispositional
Detention Program
1700 Oliver Hill Way
Richmond, Virginia 23219
(804) 646-2937

AUDIT DATES:

May 13, 2014

CERTIFICATION ANALYST:

Mark Ivey Lewis

Rodney Baskerville, Superintendent
rodneybaskerville@richmondgov.com

CURRENT TERM OF CERTIFICATION:

June 12, 2013 – June 11, 2016 for Richmond Juvenile Detention Center

REGULATIONS AUDITED:

6VAC35-101 Regulation Governing Juvenile Detention Centers

PREVIOUS AUDIT FINDINGS:

None – New Post Dispositional Program

CURRENT AUDIT FINDINGS – May 13, 2014:

100% Compliance rating determinable regulations. Sixteen of the 26 required regulations could not be determined until residents have been admitted and are participating in the program.

DEPARTMENT CERTIFICATION ACTION July 15, 2014: Pursuant to 6VAC35-101-1160 placed the request for approval of the Richmond Juvenile Detention Center Postdispositional Detention Program on the agenda of the September 10, 2014, meeting of the Board of Juvenile Justice and recommend approval for Richmond to operate a Postdispositional Detention Program with a capacity of 15 residents.

TEAM MEMBERS:

Clarice Booker, Central Office

POPULATION SERVED:

The Richmond Juvenile Detention Center (RJDC) is a 60-bed secure facility designed to provide temporary and safe custody to male and female juvenile offenders between the ages of 10 and 17. The structure, which is approximately 15 years old, is divided into six 10-bed pods. The facility contains an intake and medical area, several classrooms, a library/computer lab, an arts and crafts room, a gymnasium, a dining area, and an outside recreation court. The grounds are fenced and there are security cameras scanning the interior and exterior perimeter of the building.

PROGRAMS AND SERVICES PROVIDED:

The RJDC Postdispositional Detention Program is designed to provide the Richmond Juvenile Domestic Relations Court (13th CSU) with a community-based dispositional alternative to commitment with the Department of Juvenile Justice. The program is up to 180 days in length

and has a fifteen (15) resident capacity to include ten (10) males and five (5) females.

The RJDC Postdispositional Detention Program is strength and evidenced based strategies for residents who reside in the City of Richmond. The program will provide the residents with the opportunity to address maladaptive behaviors and replace them with socially appropriate skills by making positive changes to their thoughts, feelings and behaviors. The program will also engage the resident by providing skill development through evidenced based strategies, educational services, career exploration, individual and family counseling while remaining connected to their families and the community. The program will be up to 180 days in length, and residents will receive services arranged by their Probation Officer as coordinated through the Program Coordinator.

Level System

The Postdispositional Detention Program consists of five levels that include several goals and specific expectations that you must achieve in order to advance to the next level of the program and, ultimately complete the program requirements. In order to advance to the next level in the program, residents must apply to be considered for level advancement. You must complete an application that consists of several questions that relate to what one has learned on their current level and what goals they wish to achieve on their next level.

In addition to all mandated services Richmond Juvenile Detention Center provides the following at the facility:

- Direct:
 - Education
 - Individual and Family Counseling
 - Psycho-Educational Groups
 - Substance Abuse Education
 - Physical Training
-

**CERTIFICATION AUDIT REPORT
TO THE
DEPARTMENT OF JUVENILE JUSTICE**

PROGRAM AUDITED:

Westhaven Boys' Home
3515 Race Street
Portsmouth, VA 23707
(757) 397-5371
Carlos Hooker, Director
chooker@tyscommission.org

AUDIT DATES:

February 3-4, 2014

CERTIFICATION ANALYST:

Shelia Palmer

CURRENT TERM OF CERTIFICATION:

July 10, 2011 – July 9, 2014

REGULATIONS AUDITED:

6VAC35-41 Regulation Governing Juvenile Group Homes

PREVIOUS AUDIT FINDINGS December 9, 2010:

6VAC35-51-70.C - Population
6VAC35-51-580.B - Physical Plant
6VAC35-51-800.H (Mandatory) - Medication

CURRENT AUDIT FINDINGS – February 4, 2014:

99% Compliance Rating
6VAC35-51-1030.C – Serious Incidents
6VAC35-140.70 – Grievances

DEPARTMENT CERTIFICATION ACTION July 15, 2014: Certified Westhaven Boys' Group Home for three years.

Pursuant to 6VAC35-20-100C.2, if the certification audit finds the program or facility in less than 100% compliance with all regulatory requirements and a subsequent status report, completed prior to the certification action, finds 100% compliance on all regulatory requirements, the director or designee shall certify the facility for a specific period of time, up to three years.

TEAM MEMBERS:

Shelia Palmer, Team Leader
Clarice Booker, Central Office
Deborah Hayes, Central Office
Melinda Jarvis, Virginia Beach Detention Home
Lonnie Byrd, Chesapeake Juvenile Services
Lloyd Jackson, Central Office

POPULATION SERVED:

Westhaven Boys' Home is a 12-bed residential facility that serves both pre- and post-dispositional males 12 to 17 years of age, who are referred by the juvenile court and social services. The facility is operated by Tidewater Regional Group Home Commission (TRGHC) and serves residents and family from the cities of Portsmouth, Chesapeake, Virginia Beach, Suffolk, Franklin, and Isle of Wight County

PROGRAMS AND SERVICES PROVIDED:

Westhaven Boys' Home (WBH) provides a structured environment where immediate feedback and counseling is provided to encourage growth in the areas of social skills and positive behavior. A point sheet is used to document behavior. It is broken down in time frames that correspond to WBH's daily schedule. This provides the resident the opportunity to turn his behavior around without it affecting his entire day. Residents earning 90 out of 100 daily points are rewarded with extra privileges such as playing video games and having extra phone privileges. The merit system rewards efforts on the resident's part to exhibit appropriate and helpful behavior. The primary focus of the program is to provide a safe and secure setting for youth awaiting a court hearing and to help them learn to control and accept responsibility for their behavior. The program is also designed to provide supervision and individualized treatment that address the individual needs of each resident.

WBH's educational component is provided by Portsmouth Public Schools. Most of the youth attend the local middle or high schools and are transported by staff. Any resident who has been suspended from school is required to do assigned homework and community projects.

The facility has a strong recreational program that includes educational, cultural, recreational, and therapeutic components. Activities include going to the museum, taking first-aid and CPR classes, canoeing, and swimming.

In addition to all mandated services Westhaven Boys' Home provides the following at the facility:

- Direct:
 - Case Management
 - Family Counseling
 - Community/Volunteer Services
 - Independent Living Skills Aggression Replacement Training (ART)
 - Anger Control Training
 - Moral Reasoning Training
 - Conflict Resolution
 - Skills Streaming Group
 - Therapeutic Recreation
 - Book Club
 - After School Enrichment
 - Community Group

Westhaven Boys' Home interacts with the community in obtaining such services as:

- Educational Services
 - Community Resources:
 - Recreation Centers
 - Museums
 - Local Festival
 - Cultural and Educational Programs
 - Medical Services
-

**CORRECTIVE ACTION PLAN
TO THE
DEPARTMENT OF JUVENILE JUSTICE**

FACILITY/PROGRAM: Westhaven Boys Home
SUBMITTED BY: Carlos Hooker, Director
CERTIFICATION AUDIT DATES: February 3 and 4, 2014
CERTIFICATION ANALYST: Shelia L. Palmer

Under Planned Corrective Action indicate; 1) The cause of the identified area of non-compliance. 2) The effect on the program. 3) Action that has been taken/will be taken to correct the standard cited. 4) Action that will be taken to ensure that the problem does not recur.

6VAC35-51-1030.C

The provider shall notify the regulatory authority within 24 hours of any serious illness or injury, any death of a resident, and all other situations as required by the regulatory authority. Such reports shall include:

1. The date and time the incident occurred;
2. A brief description of the incident;
3. The action taken as a result of the incident;
4. The name of the person who completed the report;
5. The name of the person who made the report to the placing agency and to either the parent or legal guardian; and
6. The name of the person to whom the report was made.

Audit Finding February 4, 2014:

Two out of three cases reviewed did not have documentation that the regulatory authority had been notified within 24 hours.

Program Response

Cause:

Westhaven Boys Home did not notify the regulatory authority within 24 hours that two residents on two separate occasions needed outside medical attention from injuries that occurred at Westhaven.

Effect on Program:

The Department of Juvenile Justice and the Tidewater Youth Services Commission administration need to be made aware of all incidents that occur at Westhaven. As a result of our failure to generate a SIR and make notifications, they were not made aware of these two incidents.

Planned Corrective Action:

Every Westhaven employee will be trained on notifying the facility administration whenever there is an incident involving one of our clients needing outside medical attention. If outside

medical attention is received, the on-call administrator will call the regulatory authority within 24 hours and forward the documentation the next business day, if the incident takes place after hours or on the weekend. Also during our training, each staff member will be trained on the regulatory authorities reporting form and the areas that need immediate attention.

Completion Date:

3-05-14,

Person Responsible:

Carlos Hooker, Director

Current Status on April 24, 2014: Compliant

One Serious Incident Report dated 3/26/14 was reviewed. All information including notifying the regulatory authority with 24 hours of the incident was documented on the report.

6VAC35-140.70

Written policy, procedure and practice shall provide that residents of the juvenile residential facility are oriented to and have continuing access to a grievance procedure that provide for:

1. Resident participation in the grievance process, with assistance from staff upon request;
2. Documented, timely responses to all grievances with the reasons for the decision;
3. At least one level of appeal;
4. Administrative review of grievances;
5. Protection of residents from reprisal for filing a grievance;
6. Retention of all documentation related to grievances for three years from the date of the filing of the grievance and
7. Assignment of resident to a housing unit or room.

Audit Finding:

Five out of six grievances did not have documentation of timely responses to grievances.

Program Response

Cause:

The grievance forms that were reviewed did not show that the resident's grievances had been heard or reviewed in a timely manner. The grievance forms lacked the needed areas on the form to show that all grievances are being completed as standards require.

Effect on Program:

By not properly documenting grievance reviews on the forms, it could be alleged that the residents are not having their grievances heard in a timely manner or not being completed at all.

Planned Corrective Action:

WBH has instituted a new grievance form currently being used at the Crisis Intervention Home that addresses all the elements that are required standards. The form is more detailed and the

Westhaven Boys' Home

form helps every WBH staff member to follow the correct procedure when dealing with grievances on all levels.

Completion Date:

2-7-14

Person Responsible:

Carlos Hooker, Director

Current Status on April 24, 2014: Not Determined

There have been no grievances from the residents since the last audit on 2/4/14.



CITY OF RICHMOND
DEPARTMENT OF JUSTICE SERVICES
RICHMOND JUVENILE DETENTION CENTER

August 7, 2014

Ms. Heidi Abbott, Board Chair
Department of Juvenile Justice
600 East Main Street
Richmond, Virginia 23219

Dear Ms. Abbott,

In October 2013, The Department of Juvenile Justice, Certification Team certified that the Richmond Juvenile Detention Center was in 100% compliance with all of the standards. Subsequently, our postdispositional program was audited in May 2014, we were in compliance with all of the regulations set forth by the Department of Juvenile Justice.

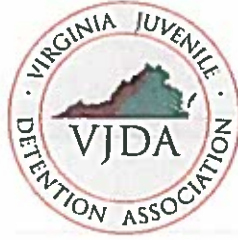
The Richmond Juvenile Detention Center is requesting approval from the Board of Juvenile Justice to operate a postdispositional program in accordance with the DJJ Regulation **6VAC35-101-1160. Approval of postdispositional detention programs.** *A detention center that accepts placements in a postdispositional detention program, as defined herein, must be approved by the board to operate a postdispositional detention program. The certificate issued by the board shall state that the detention center is approved to operate a postdispositional detention program and the maximum number of residents that may be included in the postdispositional detention program. The board will base its approval of the postdispositional detention program on the program's compliance with provisions of 6VAC35-101-1160 (approval of postdispositional detention programs) through 6VAC35-101-1270 (release from a postdispositional detention program).*

I am requesting that you add this to your September 2014 Board Agenda. Your favorable response in approving this request is greatly appreciated.

If you should have any questions, please do not hesitate to contact me directly at 804.646.3459.

Cordially,

Rodney J. Baskerville
Superintendent



Established 1968

VIRGINIA JUVENILE DETENTION ASSOCIATION

www.vcjd.org

August 18, 2014

Ms. Heidi Abbott, Esq., Chair
Virginia Board of Juvenile Justice
PO Box 1110
Richmond, VA 23219

Dear Ms. Abbott:

On behalf of the Virginia Juvenile Detention Association (VJDA), representing the twenty-four local and regional juvenile detention centers throughout the Commonwealth, I am respectfully requesting a blanket variance to 6VAC35-101-200 (C) of the Regulation Governing Juvenile Secure Detention Centers which requires that "all direct care staff receive at least 40 hours of training annually". Specifically, VJDA is requesting that part-time direct care staff be exempt from the 40 hours of annual training requirement but not exempt from annual retraining on the seven areas enumerated in 6VAC35-101-200 (C).

Several members of our organization served on the subcommittee that worked on the development of these standards specific to juvenile detention, and we are very appreciative for the Department of Juvenile Justice's collaborative approach. We recognize the hard work and long hours that went into this endeavor, and we feel that the finished product is a good one. However, the subcommittee's discussion surrounding the 40 hours of annual training requirement centered around the existing standards at the time which clearly specified that full-time staff were to receive 40 hours of annual training. At no time in years past were part-time staff required to have a specified number of annual training hours. The requirement for all direct care staff, to include part-time staff, to receive 40 hours is now an additional logistical and financial burden to local juvenile detention facilities.

Facilities utilize part-time staff on an as-needed basis, and the number of hours that they may work can vary greatly. Most facilities have "built-in" training days, as part of the shift rotations, for full-time staff to ensure they receive their 40 hours. Those days are part of the full-time staff's scheduled work week. Coordinating the opportunity for part-time staff would be unrealistic as many part-time staff work full-time jobs elsewhere which prevents many of them from attending facility scheduled trainings. Scheduling them for training days (to fulfill the somewhat arbitrary requirement of 40 hours) is difficult to coordinate and manage given their schedules.

VJDA recognizes the importance of the training topics that are required annually of all staff, as enumerated in 6VAC35-101-200 (C) (i.e., suicide prevention, maintaining appropriate

relationships), and we are not asking for a variance regarding that portion of the standard. We recognize and value the need for annual refresher training of all staff in these critical areas. In addition, it is important to note that standards always required and continue to require that newly hired part-time staff receive 40 hours of initial training, providing an in-depth overview of what is required as a direct care staff in a secure juvenile detention facility. We support the need for initial and ongoing training for part-time staff, but we feel the 40 hour requirement for part-time staff is an additional, new burden for our facilities.

We have been corresponding with staff from the Department of Juvenile Justice in regards to this request, and in response to the questions they posed, we want to assure you that we are looking for the variance to be applicable to part time staff who are also direct care staff and the exception is only applicable to the 40 hours and not the seven subject areas on which there must be annual retraining (as specified in items 1-7 of 6VAC35-101-200 (C), which includes the annual retraining on emergency response). Training to cover the mandatory topics can vary from facility to facility as curricula vary and delivery systems vary (i.e., self-paced, classroom instructor-led, computerized) and does not equate to forty hours. The remaining hours to meet the forty hour requirement usually include self-identified development and elective topics, team-building activities, or locally-offered training classes. All part-time direct care staff would be required to receive annual training on the use of physical and mechanical restraints as specified in 6VAC35-101-200 (D) and (E).

By granting our request, we do not feel that there would be any negative impact on our operations or the children we serve. Please note that we are only asking, again, for a variance on the 40 hour annual requirement for part-time staff; we are not asking for a variance in regard to requiring the mandatory topics that are to be covered annually.

We appreciate your consideration, and should you have any questions or need additional information, please do not hesitate to contact me.

Sincerely,

Tim Smith, President
Virginia Juvenile Detention Association

C: Janet Van Cuyk, Legislative and Research Manager, DJJ
Kenneth E. Bailey, Certification Manager, DJJ
Marc Booker, Detention Specialist, DJJ

City of Lynchburg, VA Juvenile Group Home Planning Study



**Prepared by: Virginia A&E in association
with Huskey & Associates,
Treasor Architects, and
Hurt & Proffitt, Inc.**

August 26, 2014





I. Executive Summary

A. Introduction

The City of Lynchburg Juvenile Services Department (LJS) provides services to the 24th Judicial District which includes the City of Bedford and Amherst, Bedford, Nelson, and Campbell Counties and also to the City of Roanoke and Appomattox County when requested. The City owns and operates three separate male and female Group Homes with a current capacity of 27 beds. The City of Lynchburg confirmed the need to replace its three outdated, deteriorated group homes and consolidate them into one 28-bed group home, co-located on the same property as the existing Regional Juvenile Detention Center (RJDC) as part of a Needs Assessment approved by The Virginia Department of Juvenile Justice on November 13, 2013. The City may retain the Jackson Street Facility as overflow space.

The City retained Virginia A&E of Forest, VA, to assist with justification and planning for the group home replacement. Virginia A&E retained Huskey & Associates as its juvenile justice planning consultant, Treanor Architects, juvenile facility architect, to assist in completing project objectives, and Hurt & Proffitt, civil engineers, to assist with site integration. This Planning Study outlines the Clinical Program Design and Facility Design Description along with associated construction characteristics, site integration, project schedule, project costs, and the cost/benefit analysis in accordance with the Virginia Department of Juvenile Justice Program Design Guidelines (Appendix 2b, Planning Study Guidelines). The project objectives emulate the following core operational values:

LYNCHBURG JUVENILE CORE OPERATIONAL VALUES

We value:

Safety, honesty, respect for others, respect for self, respect and obedience with laws of the community , good citizenship, integrity, individuality, responsibility, accountability, reliability, high morals, growth and self-actualization, ownership, creativity, modeling, and working as a team.

GUIDING PRINCIPLE

Residents will receive an individualized, gender specific, cognitive behavioral program as an investment into the community's future through promoting and teaching integrity, self-worth and responsibility.

GROUP HOME MISSION

Lynchburg Juvenile Services, based upon extensive study, believes that behavior is purposeful and is directed at meeting human needs. Persons do the best they know how based upon their knowledge and skills. Therefore, the group home program accepts its mission as:

OFFERING YOUTHS AND THEIR FAMILIES SOLUTIONS FOR LIFE'S CHALLENGES BY PROVIDING TOOLS TO BUILD A SAFER COMMUNITY

In summary, the group home program operates in a service delivery system that supports the need for accountability of the youths' anti-social behaviors, while protecting community safety and developing the youth's and family's resources to learn to cope within their community.

B. Executive Summary

The proposed group home is needed to increase the safety for youth and staff, to be the most programmatically desirable to reduce future recidivism, and the most cost effective response to the needs of the City of Lynchburg and the 24th Judicial District. The therapeutic environment will support the youth's behavior change, engage families in treatment and minimize the trauma that youth have experienced in their short lives. The group home will be a place where healing will take place, it will be warm and inviting for families to be engaged in their youth's treatment, and the facility will convey a "child-friendly" appearance.

1. Program Design

The clinical program design is based on an extensive profile analysis documenting the youth's risk and needs, and from qualitative input obtained from key stakeholders within the 24th Judicial District. The group home will provide youth short-term shelter for up to 59 days, long-term residential treatment for 4-6 months and aftercare services for 3-6 months to 28 youth placed there by the Juvenile Court. The group home will provide a safe, staff-secure living environment for youth who are determined to be in need of shelter or long-term treatment.

The facility will be staff-secure, locked for entry, by unlocked for exit. The group home will provide a supportive, therapeutic structure, model positive behaviors and encouragement to youth and families to ensure that they become more effective contributing members of society. Key principles for the new group home that will guide the operation of this new facility include:

- The programs and the physical design will be safe, nurturing and trauma-sensitive to reduce the potential for re-traumatizing youth served in this new facility.
- Triage, stabilization, assessment, re-assessment, individual, group, cognitive behavioral treatment and transitional services will be delivered while in residence.
- Continuity of care through a period of aftercare case management will accompany each youth discharged from the facility to reduce relapse, and it will be delivered by Lynchburg staff located on site in partnership with community based treatment providers.
- Positive connections to the youth's family, to facility staff and to other youth in residence will be expected through regular visiting and family counseling.
- Pro-social behaviors will be taught and demonstrated on a daily basis for the youth to internalize positive behavior change.
- Culturally relevant programming and diverse staff will be evident.
- The program will provide opportunities for volunteer contacts within the community to facilitate successful reentry.

2. Facility Capacity & Size

The 28-bed replacement group home will be a single-story building, approximately 19,680 square feet (SF), inclusive of 12 female and 16 male beds. The number of beds and size of each housing unit are based on an analysis of the youth housed in the group homes from FY07-FY12 by gender, shelter and residential treatment. The group home will include the following functional components:

- **Vehicle Transport, Intake Receiving and Discharge:** This component includes dropping off youth to the group home, custody exchange from the referring agent to group home staff, shower, initial health screening, initial intake interviews, orientation to the facility, clothing issue, personal property storage, and discharge process.

- **Living Units:** Separate male and female living units with space for sleeping, showering/personal hygiene, studying, reading, leisure time activities, private consultations with staff, comfort/calming area, washing and drying of personal clothes, cleaning chores, snack preparation and eating, and staff supervision with no barriers between youth and staff. A co-ed dining room will provide options for social skills development with meals prepared by in Juvenile Detention Center kitchen staff.
- **Health Services:** On-site health services provided at the group home in conjunction with the Detention Center include: initial health screening interview and TB test; physical assessments; storage and dispensing of all medications; routine first-aid delivered; psychiatric visits; pre and post-natal education; health and personal hygiene education; and staff and caregiver education.
- **Education Services/Library:** Academic classrooms will be centralized so that youth leave their "home" (living units) to walk to school to simulate a normalized environment.
- **Treatment Services:** Therapeutic goals of the treatment program are to help youth and families triage and stabilize from a crisis, improve their overall functioning, accept responsibility for the harm they have caused to others or themselves, learn competency skills, compensate victims and prepare for their next step to aftercare supervision and case management upon discharge from the group home.
- **Physical Fitness and Recreation:** This program augments the education, treatment, and health program and is intended to improve the youth's overall physical and emotional well-being, reduce depression, improve their overall physical conditioning, maintain an optimum weight program for their age and body type and improve their team building skills.
- **Spiritual, Mentoring and Volunteer Services:** This component will 1) Ensure that youth who request religious programming will be accommodated; 2) Provide a multi-faith program that does not exclude any faith; 3) Provide instruction in pro-social values in cooperation with the Treatment staff to strengthen their bonds to society and reduce future reoffending; and 4) Provide support and assistance to Treatment staff who will provide grief and loss counseling if requested.
- **Public Lobby:** Visitors and staff will enter the group home's welcoming, warm, and inviting public lobby directly from the parking lot through a central entrance. Visitors will wait in a waiting room before proceeding to the youth visiting room or to the administrative wing.
- **Visitation:** An indoor visitation room will be provided with seating at small tables far apart from one another to permit private conversations. Outdoor visits during nice weather will take place at picnic tables adjacent to the indoor visitation room.
- **Group Home Administration:** The group home will include an office suite for the executive director, casework supervisors, and an administrative associated with additional administrative support housed in the Juvenile Detention Center.

3. Construction Characteristics

The following physical design values for this new facility are essential to support the therapeutic program and the environment in which it is delivered:

- Be welcoming, inviting, minimize trauma and provide a safe, staff secure and suicide-resistant physical environment.
- Resemble a home-like environment with high impact abuse resistant walls and unlocked doors that resemble a normative environment.
- Provide comfortable, heavy, durable child-friendly furnishings throughout.
- Provide a variety of calming colors to reduce anxiety and fatigue.
- Provide continuous staff supervision with good lines of sight.
- Provide for "podular design" in the living units for maximum views to youth participating in all activities.

- Provide bedrooms that are comfortable and child-friendly with a desk and chair, a night light, area to place family photos to personalize their space, window for natural light and a view to the sky and outside and high ceilings to reduce claustrophobia.
- Provide double occupancy and single occupancy bedrooms to meet the variety of special needs of the youth served.
- Provide a private, comforting space where youth can go to for privacy away from the group, to de-escalate their stress, to avoid incidents, to reflect and rejuvenate themselves before returning to the group.
- Provide a co-gender dining room with family style eating to promote social skills development.
- Ensure that there is a variety of spaces for individual, group, family group therapy and cognitive skills education.
- Provide family and public visiting spaces.
- Provide exposure to green spaces (e.g. courtyards, gardens, flowers, outdoor meditation, and conversational benches), views to nature and abundant amount of natural light to reduce anxiety and to improve the youth's and staff's overall well-being.

Anticipated architectural system elements and materials include:

- Exterior Walls: Light gauge, cold-formed steel framing system filled with fiberglass batt insulation. Exterior skin will be a combination of brick and stone, architectural metal panels, and EIFS to promote a fire resistant construction.
- Roof: Low sloped roof pitched at 1/4:12 and covered in membrane roofing with minimal penetrations.
- Windows: Aluminum frames with insulated glass which will be tinted to incorporate energy efficient glazing.
- Interior Partitions: Steel stud framing and gypsum wall board. Some areas warrant an impact resistant wall board to reduce the likelihood of damage from impact. Sound attenuation will be employed as required for privacy throughout the building.
- Finishes: In general, finishes throughout will be selected based on providing the most maintenance free environment possible. Recognition of the high use and occasional abuse of surfaces will be considered. Hard surfaces will be balanced with soft surfaces to achieve a normalized residential environment. Various interior finishes include:
 - a) Flooring will include a balance of carpeting and hard surfaces. The lobby will incorporate epoxy terrazzo for durability and ease of maintenance. Hallways will utilize a stained concrete to assist in maintenance and wear. Classrooms, Counseling rooms, and dayrooms will incorporate as much carpet as practical to reduce noise and provide a residential feel. These areas will be supplemented with stained concrete or vinyl tile. The indoor exercise will have rubber athletic flooring. Offices will have carpet.
 - b) Base will be rubber throughout.
 - c) Ceilings will utilize an acoustic panel ceiling where practical to assist with noise levels. Gypsum drywall ceilings will be utilized in wet areas as well as sleeping rooms.
 - d) All walls and partitions will be a painted wall board surface with the exception of wet areas where ceramic tile or solid surfacing will be applied.
 - e) All casework will be plastic laminate cabinets and solid surface countertops.
 - f) Most doors will be heavy-duty commercial, solid-core wood doors with a stained finish to create a normalized environment. Some doors will be a steel door and frame wherever maintenance or security issues prevail.

4. Relationship to Existing Facilities

The replacement group home will be co-located on the same 10.4-acre property as the existing Regional Juvenile Detention Center (RJDC) in order to share services with the existing RJDC such as medical services, mental health services, educational services, laundry services, food preparation, administrative services, and maintenance services, thus increasing the efficiency of the group home operations. Through co-location with the RJDC, functions can be shared and not duplicated the way they are now resulting in improved efficiency of services, better coordination of services and some reduced operational costs.

The location provides easy access to families, mental health professionals, teachers, medical professionals, probation officers, clergy, volunteers, and others who need access to the facility from all participating jurisdictions.

5. Project Schedule

Planning for Lynchburg's new group home started in 2011, when the City of Lynchburg secured funding for preliminary planning. The Consultant Team, led by Virginia A&E, started work in January 2012. The Needs Assessment was approved by the Department of Juvenile Justice Board on November 13, 2013. The City of Lynchburg recently secured the remaining funding for construction of the facility as part of the FY2015 Budget. Design is scheduled for completion by February 2015, with construction to commence in the spring of 2015 with occupancy slated for the spring of 2016.

6. Project Costs

The estimated total cost of this project is \$6.4M (million), including planning, design, construction, furnishings, and start-up costs as summarized below:

Group Home Project Budget

Budget Item	Cost
Acquisition	\$0
Construction	\$4,000,000
Site & Utilities	\$740,000
A/E Fees	\$428,000
Contingencies (3%)	\$142,200
Project Inspection/CM	\$200,000
Other Costs	\$525,365
Start-up Costs	\$380,000
Total Project Budget	\$6,415,565

7. Cost/Benefit Analysis

Through the co-location of the replacement group home with the Regional Juvenile Detention Center, cost savings will be realized by the elimination of rent, more efficient staffing, shared resources, and reductions in transportation costs. Estimated operational savings are presented on the following page:

Annual Budget Comparison

Expense/Budget Category	Existing Group Homes	New Group Home	Estimated Savings
Property Rental	\$44,913	\$0	\$44,913
Administration/Staffing	\$978,442	\$937,040	\$41,402
Programming	\$41,473	\$38,000	\$3,473
Utilities	\$36,687	\$33,125	\$3,562
Janitorial/Maintenance	\$28,629	\$22,287	\$6,342
Supplies	\$7,302	\$6,975	\$327
Total Operating Costs	\$1,137,446	\$1,037,427	\$100,019

Of the replacement and alternative options for youth residential treatment considered by the City of Lynchburg, the new group home is considered to be the most programmatically necessary and the most cost effective solution for youth in need of these services. The per diem costs for group home care are estimated to be less compared to detention or other out of home placements outside of the City of Lynchburg. In addition, daily per diem rates for private providers exceed the daily per diem rate for the group home.

Residential Alternative Programs & Private Providers Comparison

Group Home Per Diem	Alternative Programs Per Diem	Potential Cost Savings Per Youth
\$149.00 to \$154.00	Attention Home: \$270.00	\$121.00 to \$116.00
\$149.00 to \$154.00	Detention: \$223.00	\$74.00 to \$69.00
\$149.00 to \$154.00	Hope Tree Family Services: \$399.66	\$250.66 to \$245.66
\$149.00 to \$154.00	Intercept Youth: \$350.52	\$201.52 to \$196.52
\$149.00 to \$154.00	Virginia Home for Boys and Girls: \$210.00	\$61.00 to \$56.00
\$149.00 to \$154.00	Youth for Tomorrow: \$295.00	\$146.00 to \$141.00

8. Summary

In summary, the City hopes that its group home proposal will be approved by DJJ so that it can effectively serve the 24th Judicial District with a group home developed using contemporary standards and focused for advancement of youth and families in Central Virginia.