









FINANCE UPDATE

Chris Gordon, CFO
Deputy Director of Finance



Agenda

- □ FY23 Q1-3 Actuals by Program
- □ FY23 10-month Enrollment Snapshot
- Capitation Rates
- Summary
- Appendix



_		Actuals	FM9 FY22 v. FY23			
					-1	% Change .6 18.7% .9 19.4% .2 10.7% .2 3.7% .6 30.3% .1) -3.8% .1 28.5%
Expenditures	FM9 2020	FM9 2021	FM9 2022	FM9 2023	Change	Change
Managed Care: Medallion 4	3,141.7	3,949.4	4,592.2	5,451.8	859.6	18.7%
Managed Care: CCC+	3,948.3	4,576.8	5,148.5	6,148.4	999.9	19.4%
Fee-For-Service: General Medical Care	1,183.3	1,116.7	1,220.5	1,350.7	130.2	10.7%
Fee-For-Service: BH & Rehabilitative Svcs	46.9	40.5	32.2	33.4	1.2	3.7%
Fee-For-Service: Long-Term Care Services	1,126.2	1,096.9	1,281.4	1,670.0	388.6	30.3%
Supplemental Hospital Payments	401.5	392.6	550.2	529.1	(21.1)	-3.8%
Hospital Rate Assessment Payments	786.0	1,167.7	1,553.2	1,996.3	443.1	28.5%
Total Title XIX	\$ 10,633.9	\$ 12,340.6	\$ 14,378.2	\$ 17,179.7	\$ 2,801.5	19.5%
Total GF Expenditures (Title XIX)	\$ 3,606.0	\$ 3,224.2	\$ 3,770.0	\$ 4,318.8	\$ 548.8	14.6%

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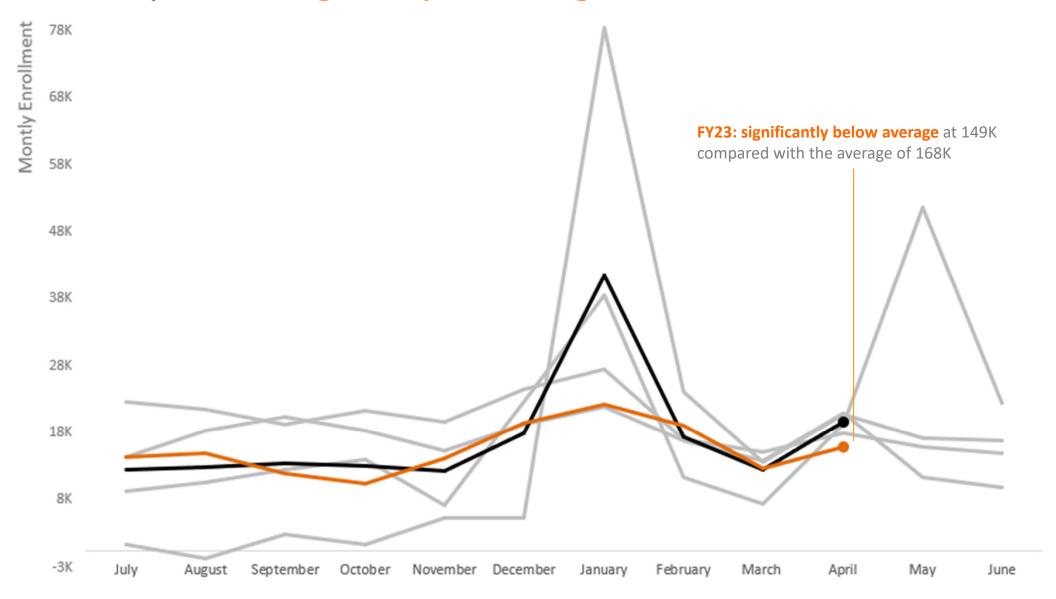
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Monthly Enrollment in Medicaid

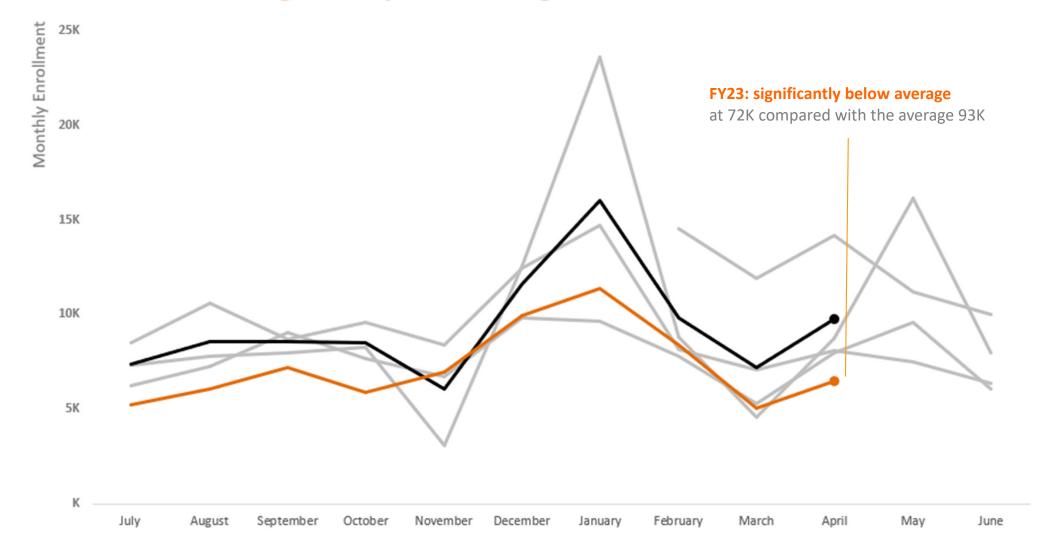
FY23 Monthly Enrollment: significantly below average in first 10 months





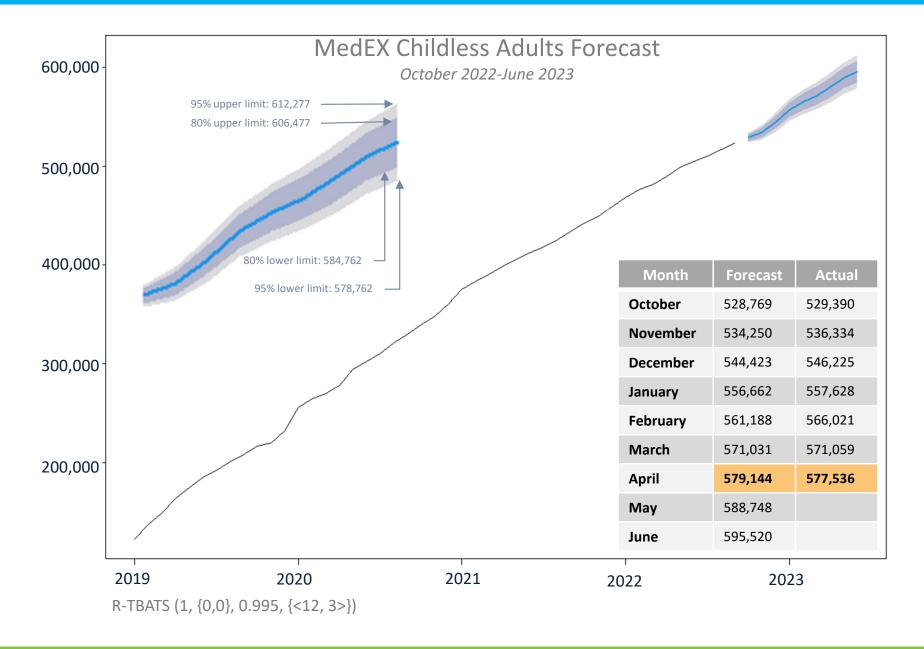
ACA Childless Adult Enrollment

FY23 Childless Adult: significantly below average in first 10 months



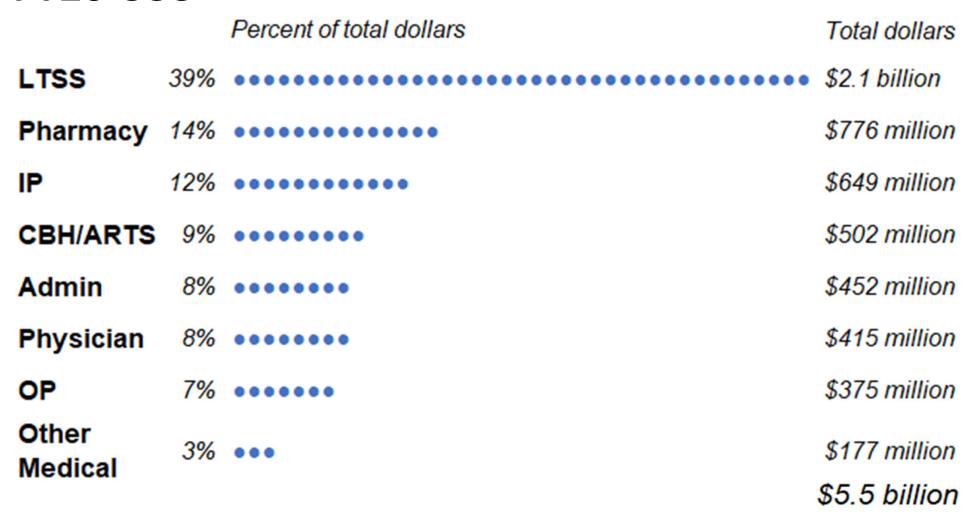
ACA Childless Adult Forecast

9-month Forecast for MedEX Childless Adults: October 2022 - June 2023



Capitation: a look-back at FY20

FY20 CCC+





Capitation: a look back at FY20

FY20 Medallion 4.0 FY20 CCC+ Percent of total dollars Total dollars Percent of total dollars Total dollars \$851 million **Pharmacy LTSS** \$2.1 billion Pharmacy \$776 million **Physician** \$815 million \$649 million IP IP \$712 million **CBH/ARTS** \$502 million **CBH/ARTS** \$701 million \$452 million Admin OP \$688 million **Physician** \$415 million \$451million Admin OP \$375 million Other Other \$205 million 3% ••• \$177 million Medical Medical **LTSS** 1% \$19 million

Capitation: a look back at FY20

FY20 CCC+

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FY20 Medallion 4.0

		Percent of total dollars	Total dollars
Pharmacy	19%	•••••	\$851 million
Physician	18%	•••••	\$815 million
IP	16%	•••••	\$712 million
CBH/ARTS	16%	•••••	\$701 million
ОР	15%	•••••	\$688 million
Admin	10%	•••••	\$451million
Other Medical	5%	••••	\$205 million
LTSS	1%	•	\$19 million



Capitation: a look back at FY20

FY20 CCC+

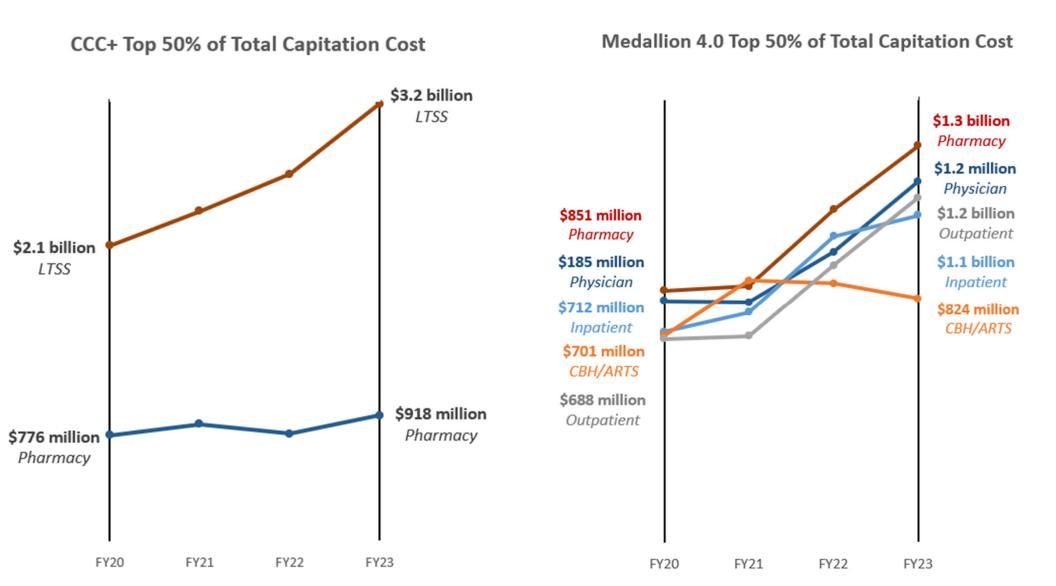
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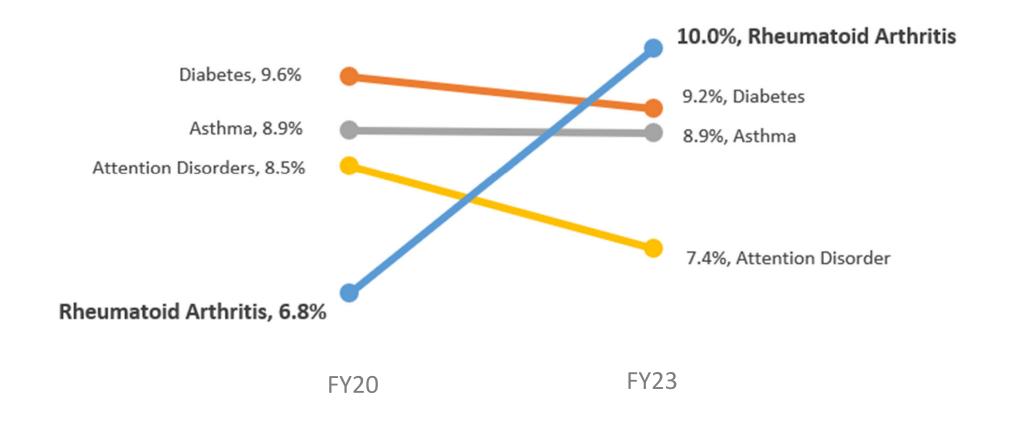
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Capitation: a look back at FY20-23



Capitation: Percent of total Pharmacy dollars





Summary

- Monthly capitation peak payment occurs in May, will decline going forward
- Medicaid enrollment follows ACA Childless Adult enrollment
- □ Pharmacy is #1 and #2 positive cost driver in Medallion and CCC+ capitation rates, respectively
- □ Four therapeutic drug classes account for nearly 40% of all pharmaceutical spend



Appendix: Pharmacy—top 25 Therapeutic Classes

	Projecte	ted Percentage of Total Pharmacy Dollars			
Therapeutic Classes	FY2020	FY2021	FY2022	FY2023	
Specialty - Rheumatoid Arthritis and Other Inflammatory Conditions	6.80%	7.55%	9.05%	10.01%	
Traditional - Diabetes	9.63%	9.81%	8.59%	9.22%	
Traditional - Asthma	8.93%	8.71%	8.43%	8.91%	
Traditional - Attention Disorders	8.47%	8.18%	8.33%	7.38%	
Specialty - HIV	4.80%	4.93%	4.60%	4.78%	
Traditional - Seizures	5.40%	5.43%	4.91%	4.69%	
Traditional - Mental/Neuro Disorders	4.92%	4.93%	5.01%	4.54%	
Specialty - Oncology	4.05%	4.51%	4.65%	4.45%	
Specialty - Misc: Antipsychotic Injectable	3.60%	3.61%	3.79%	4.01%	
Specialty - Other Specialty Condition	4.29%	4.38%	5.08%	3.91%	
Specialty - Pulmonary	3.48%	3.59%	4.13%	3.37%	
Traditional - Other	5.39%	5.10%	4.82%	2.84%	
Traditional - Infections	3.61%	3.31%	3.15%	2.81%	
Traditional - Substance Abuse/ Dependence	2.30%	2.38%	2.41%	2.63%	
Traditional - Gastrointestinal Disorders	N/A	N/A	N/A	2.23%	
Specialty - Movement/Neuro Disorders	N/A	N/A	N/A	1.87%	
Traditional - Blood Modifying	1.68%	1.64%	1.76%	1.82%	
Specialty - Multiple Sclerosis	2.04%	2.00%	1.45%	1.72%	
Traditional - Skin Conditions	2.13%	2.06%	1.87%	1.72%	
Specialty - Hepatitis	1.90%	1.98%	1.92%	1.62%	
Specialty - Growth Hormone	1.43%	1.43%	1.44%	1.55%	
Specialty - Pulmonary Hypertension	1.65%	1.72%	1.41%	1.38%	
Specialty - Enzyme Deficiency	0.93%	0.97%	1.24%	1.34%	
Traditional - Pain	1.45%	1.23%	1.13%	1.25%	
Traditional - Depression	1.39%	1.31%	1.20%	1.20%	
Top 25 Therapeutic Classes	90.27%	90.76%	90.37%	91.25%	

Notes:

- 1. Projected percentage of total pharmacy dollars for each fiscal year are estimated prior to any adjustments for potential rebates.
- 2. Prior to FY2023, Traditional Gastrointestinal Disorders and Specialty Movement/Neuro Disorders therapuetic classes were previously grouped into Traditional Other and Specialty Other Specialty Condition, respectively, before being classified in their own group.



Medicaid Managed Care Updates - PRSS

Five Dimensions of MCO Provider Enrollment

The 21st Century Cures Act requires all Medicaid providers to enroll with the state, including managed care network providers.

As we move to comply with Cures Act requirements, our goal is to 1) ensure network access, 2) mitigate member disruption, and 3) avoid any unnecessary provider abrasion.

MCO provider enrollment is needed to satisfy a variety of state and federal requirements, including network adequacy, claims payment, encounter processing, and TMSIS federal reporting.

1. DMAS's PRSS screens and enrolls MCO network providers and maintains registry of non-par providers; includes background checks, site visits, and fees where applicable.

5. Using paid encounter claims that have passed validation, federal TMSIS reporting needs to be within the 5% error threshold for the enrollment of PRSS/MCO providers and registered non-par providers.

2. MCO Network Management

- 1) MCO confirms PRSS enrollment prior to final contracting,
- 2) MCO credentials network providers, and
- 3) MCO register's MCO non-par providers in PRSS

4. MCO submits encounters for enrolled network and registered non-par providers to DMAS EPS

3. MCO pays claims to PRSS enrolled network providers and registered non-par providers; MCO denies claims to unenrolled network providers

Represents the fully-operational system



Medicaid Managed Care Updates

Maternal and Child Health

- Partnership for Petersburg
- Doulas
- Regional Meetings
- Low-Risk Cesarean Affinity Group

- May is Foster Care Month
- Infant and Well Child Affinity Group
- Baby Steps VA Bi-monthly –
 May 12th at 10:00

COMPLEX CARE UPDATES FOR EFRC APRIL 14, 2023



LTSS Impacts - 2023 General Assembly Update

DMAS Bills

DME/Nursing Facilities - HB1512 Adams

- 304 #7h- Pending Budget Appropriation
- Amend the State Plan for durable medical equipment; complex rehabilitation technology (Specialized Wheelchairs) for individuals in Nursing Facilities

2. Screenings/Nursing Facilities- HB1681 Robinson

Long-term services and supports screening after admission; coverage of institutional long-term services and supports.
 (companion to Lewis' SB1457)

3. DD Waiver Services/Assistive Technology and Electronic Home Based Supports – HB 1963 Runion

- 304 #13h/304 #13s –Pending Budget Appropriation
- Combining annual AT/EHBS budget caps for individuals with developmental disabilities; financial flexibility (Companion to Sutterlein's SB945)



LTSS Impacts - 2023 General Assembly Update

GIB - Biennium Bill HB30

Waiver Services

304 I

Add 500 developmental disability waiver slots

304 VVVV

Implement telehealth service delivery options for developmental disability waivers (language only)

304 XXXX

Increase rates for consumer directed personal care, respite, and companion services

Behavioral Health/ARTS

304 WWWW

Improve access to peer recovery support services

Workgroups

308 EE

Convene a workgroup to examine inclusion of residential treatment services in managed care



LTSS & Managed Care Impacts - 2023 General Assembly Update (Cont'd)

Committee Reports

Waiver Services

- Eliminate Priority One DD Waiver Waitlist
- 6 Rate Increases/Adjustments

DME

Reimbursement Rate to 100% of Medicare rural rate for certain equipment products

Nursing Facilities

2 Rate Adjustments

Behavioral Health/Arts

- Collaborative Care Management Services for Substance Use Treatment
- 3 Rate Increase/Adjustment & 1 Study

Managed Care

Review of Managed Care Re-Procurement



Right Help. Right Now.

Behavioral Health Transformation

- On December 14, 2022, Governor Youngkin announced his threeyear plan to transform Virginia's behavioral health system, entitled "Right Help, Right Now."
 - The Governor proposed additional spend and budget language amendments for the first year totaling over \$230M
- An aligned approach to Behavioral Health that provides access to timely, effective, and community-based care to reduce the burden of mental health needs, developmental disabilities, and substance use disorders on Virginians and their families.





RHRN. The Commonwealth's Behavioral Health Plan is founded on Six Workstreams



An aligned approach to BH that provides access to timely, effective, and community-based care to reduce the burden of mental health needs, developmental disabilities, and substance use disorders on Virginians and their families

1: We must strive to ensure same-day care for individuals experiencing behavioral health crises

2: We must relieve the law enforcement communities' burden while providing care and reduce the criminalization of behavioral health

3: We must develop more capacity throughout the system, going beyond hospitals, especially to enhance community-based services

4: We must provide targeted support for substance use disorder (SUD) and efforts to prevent overdose

5: We must make the behavioral health workforce a priority, particularly in underserved communities

6: We must identify service innovations and best practices in pre-crisis prevention services, crisis care, post-crisis recovery and support and develop tangible and achievable means to close capacity gaps



Developmental Disability Waivers

DD Waitlist

Dates	3-Mar	10-Mar	17-Mar	24-Mar
P1	3473	3491	3519	3528
P2	6310	6311	6310	6312
P3	5002	5007	5012	5023
Total	14785	14809	14841	14863

DD Slots

Dates	3-Mar	10-Mar	17-Mar	24-Mar
BI	327	327	327	327
FIS	4457	4456	4454	4459
CL	11753	11755	11751	11750

Brain Injury Services (BIS) Project Update

2022 General Assembly Mandates:

- 1. Add Targeted Case Management for Severe TBI to Virginia Medicaid State Plan (FY-2024) (HB680)
- 2. Legislative Report and Budget Item for Waiver Services and Institutional Neurobehavioral Science Unit (NBU) for Brain Injury and Neurocognitive Disorders (Virginia Acts of the Assembly Chapter 224 Enactment Clause 1, 308 CC.1-2)



Brain Injury Services (BIS) Project Update

Virginia Department of Medical Assistance Services (DMAS) Rate Study

State Plan Targeted Case Management (TCM)

For people with severe traumatic brain injury

1915(c) Home and Community-Based Services

- For people with brain injury or neurocognitive disorder
 Wide range of services including
- Wide range of services including Residential, Behavioral Health, In-Home Services, Day and Employment, Nursing, and Equipment and Modification services

Neurobehavioral Unit

 For people who need a level of care as an institutional alternative beyond what is available through waiver

Rate Methodology and Rate Development

Service Identification, Eligibility Criteria, Definitions, and Specifications

Stakeholder Engagement

Documentation and Reporting - Submit Budget Package Request Summer 2023



Brain Injury Targeted Case Management (TCM) Timeline

Brain Injury Case Management Implementation Timeline

April-December 2023

Case Management Implementation Planning
Provider Recruitment

Develop MCO Rate impacts

Submit CMS State Plan Amendment

MCO Operational Readiness

Assess Cost Impacts of Eligibility Criteria

Submit Budget Item To Address Cost Estimates and Eligibility Criteria

Provider Enrollment (PRSS Process) begins

April 1-

 DMAS and MCO pre-implementation planning and MES changes finalized

May 1-

- New TCM Reimbursement rate finalized and released
- MCO training and readiness work, provider operations training begins
- Policy public comment period

June 1st-June 30th:

- Final Policy Manual posted
- Official DMAS Provider Training begins

July 1-

 New Providers will be able to start enrollment and contracting processes



MCO CLAIMS EXPENSE AND UTILIZATION REVIEW

April 2023



Key Metric Definitions

- Three ingredients give you all three standardized key Metrics
 - Enrollment Count of members enrolled each month.
 - Cost MCO expenditures on medical and pharmacy claims
 - Claim count Count of MCO medical and pharmacy claims

PMPM

- "Per member per month"
- Standardized way of looking at cost based on enrollment trends
 - Critical as we have large fluctuations in membership
- Total Cost divided by Enrollment

Utilization

- Annualized metric for assessing volume of claims and services received by membership
- Total Count of Claims divided by Enrollment (which is divided by 1,000)

Cost per Claim

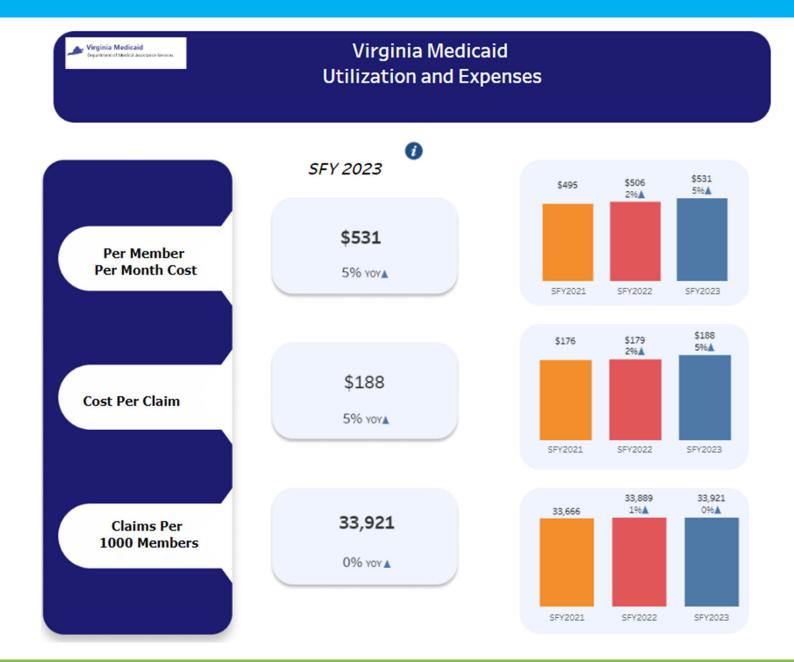
- Average cost of a paid claim
- Total Cost divided by Total Count of Claims

The following slides contain dashboards where:

- SFY23 reflects dates of service July 1, 2022, through December 31, 2022, and paid through April 3, 2022
- Completion factors are not included & MCO claims data is via DMAS' EDWS



Summary – All Programs



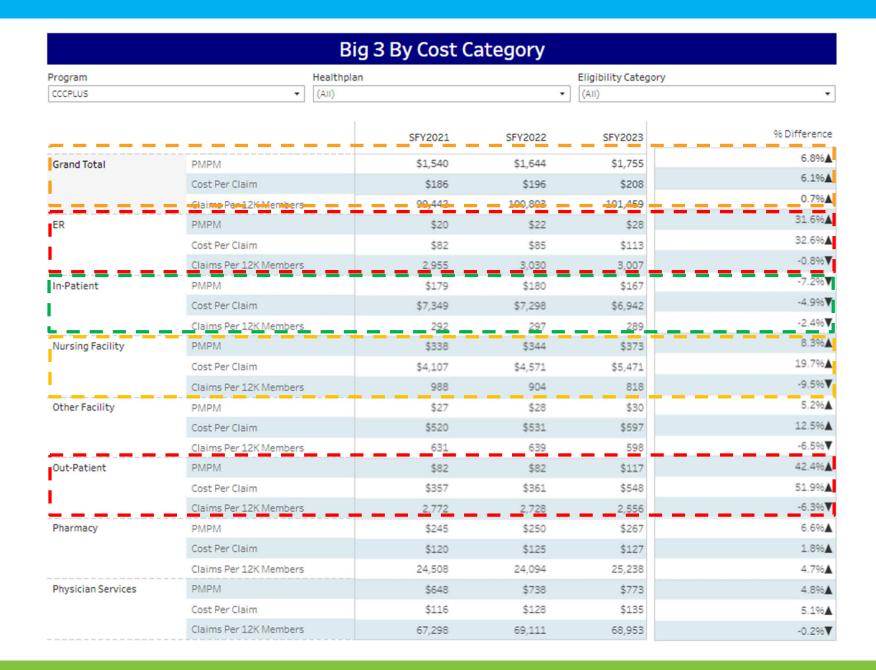


Medallion 4 Overview (Managed Care)

Big 3 By Cost Category						
Program	Healthpla	n		Eligibility Category		
MEDALLION4	▼ (AII)		•	(AII)	•	
		SFY2021	SFY2022	SFY2023	96 Difference	
Grand Total	PMPM	\$282	\$289	\$303	4.9%▲	
1	Cost Per Claim	\$167	\$164	\$170	3.796▲	
	Claims Per 12K Members	20,308	21,112	21,341	1.196▲	
ER	PMPM	\$14	\$16	\$21	36.496▲	
	Cost Per Claim	\$123	\$124	\$163	31.696▲	
	Claims Per 12K Members	1,322	1,512	1,567	3.696▲	
In-Patient	PMPM	\$58 \$57 \$50	-11.496▼			
	Cost Per Claim	\$8,910	\$8,643	\$7,812	-9.696▼	
	Claims Per 12K Members	78	79	77	-2.096▼	
Nursing Facility	PMPM	\$0 \$0 \$0	61.4%▲			
	Cost Per Claim	\$2,849	\$2,200	\$3,265	48.496▲	
	Claims Per 12K Members	0	0	0	8.8%▲	
Other Facility	PMPM	\$5	\$4	\$5	18.396▲	
	Cost Per Claim	\$1,121	\$1,046	\$1,264	20.9%▲	
	Claims Per 12K Members	50	49	48	-2.196▼	
Out-Patient	PMPM	\$34	\$33	\$43	30.696▲	
I	Cost Per Claim	\$406	\$389	\$575	48.096▲	
	Claims Per 12K Members	998	1,016	896	-11.896▼	
Pharmacy	PMPM	\$72	\$73	\$78	6.596▲	
	Cost Per Claim	\$109	\$107	\$108	0.896▲	
	Claims Per 12K Members	7,965	8,235	8,701	5.796▲	
Physician Services	PMPM	\$100	\$106	\$105	-0.796▼	
	Cost Per Claim	\$121	\$125	\$126	1.096▲	
	Claims Per 12K Members	9,895	10,222	10,051	-1.796▼	



CCC Plus Overview (Managed Care)

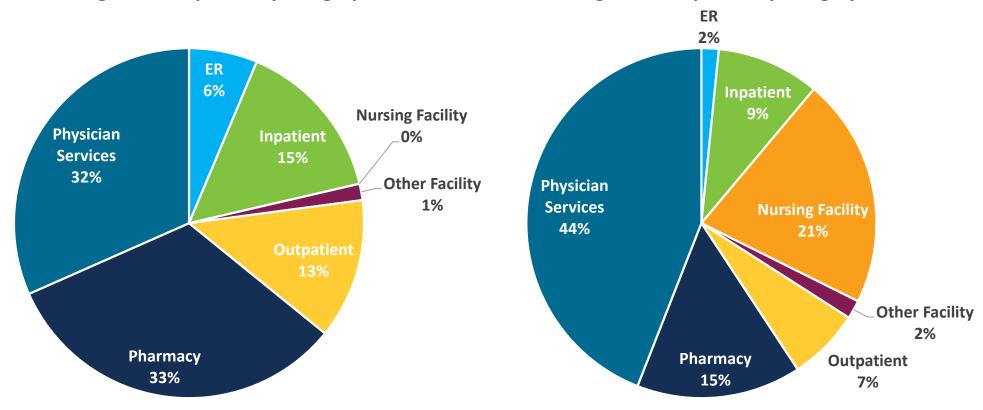




Cost Category Comparison by Program

Medallion 4 Managed Care Expenses by Category SFY2023

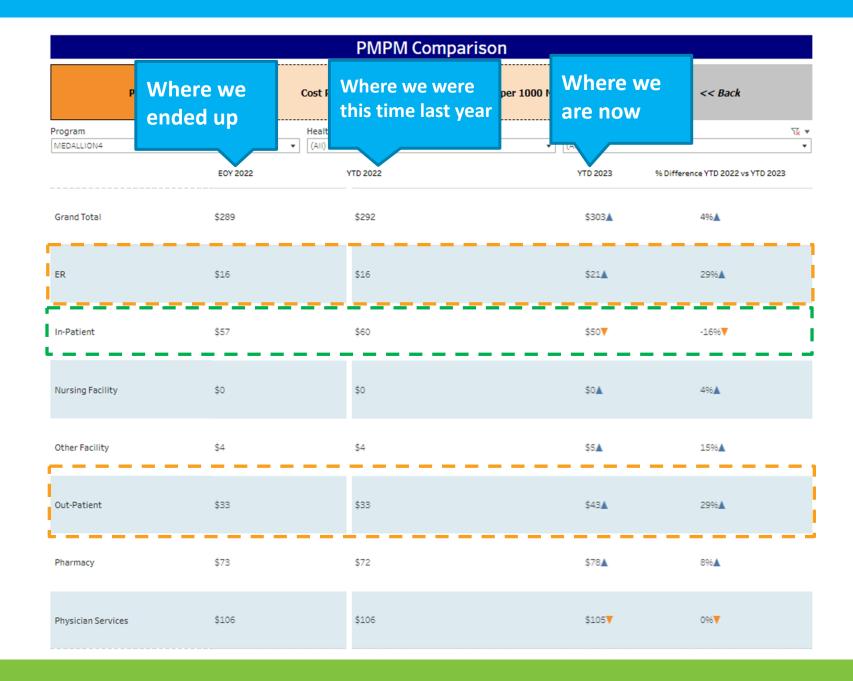
CCC Plus Managed Care Expenses by Category SFY2023



- Physician Services, Pharmacy and Inpatient make up 80% of Medallion 4
- Physician Services, Nursing Facility and Pharmacy make up 80% of CCC Plus
 - Predictably the largest difference in percent of spend is Nursing Facility
 - Medallion 4 with 18 percentage points higher Pharmacy
 - CCC Plus Physician Services 12 percentage points more than Medallion 4

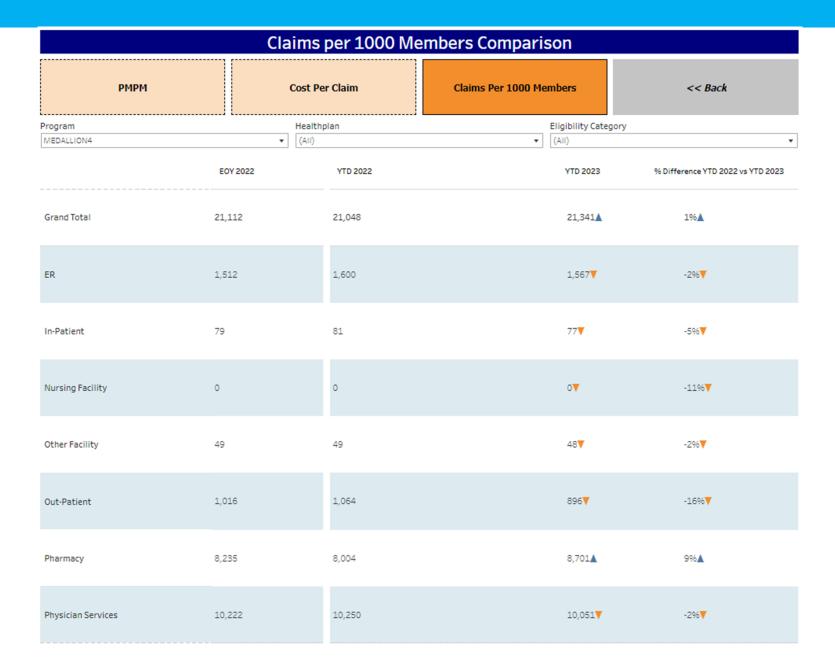


Medallion 4 PMPM YTD vs Prior YTD





Medallion 4 Utilization YTD vs Prior YTD

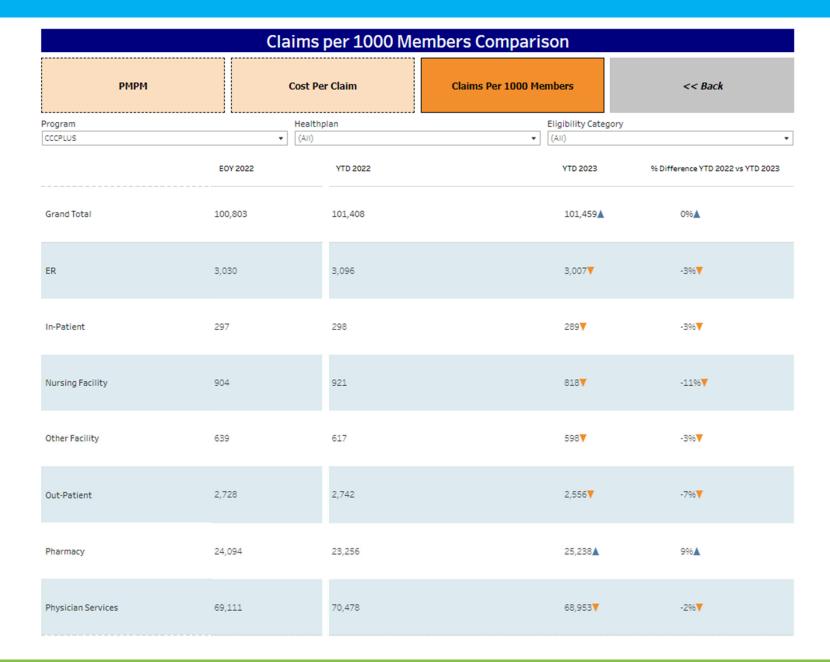




CCC Plus PMPM YTD vs Prior YTD



CCC Plus Utilization YTD vs Prior YTD



Major Service Category Outlier Analysis

- Recall our previous findings
 - Medallion 4 "Physician –
 Other" only category of 36 to
 be two standard deviations
 above or below 2022 mean
 (~95% of values in samples
 should fall within this range)
 - January 2022-June 2022 average PMPM is \$24.56
 - January 2021-December 2021
 PMPM was \$14.44
 - No statistically significant or material outliers with CCC Plus

Major Service Category Outlier Analysis – Medallion 4

	(Jan 2021 -	2StdDev	UCL	LCL	(Jan2022 -	Delta (Mean)	Outcome	Jan 2021 - Jul 2022 trend	Jan - July Data
	Dec 2021)	251050			Jul2022)	Dente (mean)			Points (Current CY)
Medallion	\$289.90	\$25.23	\$315.13	\$264.68	\$281.67	-\$8.24 OK		~~~~	
Pharmacy/Prescription Drugs	\$73.23	\$7.30	\$80.53	\$65.93	\$74.22	\$0.99 OK		~~~	
Outpatient - Other	\$28.58	\$3.75	\$32.33	\$24.84	\$27.46	-\$1.12 OK			
Inpatient - Other	\$35.17	\$5.94	\$41.10	\$29.23	\$29.48	-\$5.68 OK			
Physician - PCP/Evaluation & Management	329.85	- \$4.07	333.92	\$23.78	\$27.92	K			THE PARTY OF THE
Physician - Other	\$14.44	\$5.40	\$19.85	\$9.04	\$24.56	\$10.12 CH	ECK		
Outpatient - ER	\$16.37	\$3.57	\$19.94	\$12.80	\$16.50	\$0.13 OK			
Addiction and Recovery Treatment Services (ARTS	\$14.39	\$1.33	\$15.72	\$13.06	\$14.70	\$0.30 OK		~	
Community Behavioral Health	\$21.52	\$5.03	\$26.55	\$16.49	\$14.19	-\$7.32 CH	ECK		
Inpatient - Maternity Kick	\$7.93	\$0.92	\$8.85	\$7.01	\$7.82	-\$0.11 OK		~~~	BB
Inpatient - Newborn	\$10.11	\$2.33	\$12.44	\$7.79	\$8.31	-\$1.80 OK			
Physician - Specialist	\$8.43	\$1.14	\$9.57	\$7.29	\$7.88	-\$0.56 OK			==
Lab and X-Ray Services	\$8.00	\$1.21	\$9.21	\$6.79	\$7.68	-\$0.32 OK		~~~~	
Inpatient - Psych	\$5.49	\$0.48	\$5.96	\$5.01	\$5.14	-\$0.35 OK			888
Transportation/Non-emergency	\$2.37	\$0.41	\$2.78	\$1.97	\$2.55				
DME/Supplies	\$3.22	\$0.32	\$3.53	\$2.90	\$2.83	-\$0.38 CH	ECK	~~~	
Physician - Maternity	\$2.82	\$0.28	\$3.11	\$2.54	\$2.68	-\$0.14 OK		~~~	
FQHC / RHC	\$1.59	\$0.33	\$1.92	\$1.25	\$1.59				
Outpatient - Psych	\$0.67	\$0.12	\$0.79	\$0.54	\$0.92	\$0.25 CH	ECK		
Early Intervention	\$1.53	\$0.18	\$1.71	\$1.35	\$1.54	\$0.01 OK			
Outpatient - Maternity	\$0.81	\$0.11	\$0.93	\$0.70	\$0.81	\$0.00 OK		~~~	
Transportation/Emergency	\$0.99	\$0.15	\$1.14	\$0.83	\$0.87	-\$0.12 OK			
Other Waiver Services	\$0.64	\$0.14	\$0.78	\$0.49	\$0.70	\$0.06 OK			
Inpatient - Maternity (excluding Maternity Kick)	\$0.71	\$0.43	\$1.14	\$0.28	\$0.57	-\$0.14 OK			
Home Health Services	\$0.39	\$0.04	\$0.42	\$0.35	\$0.34	-\$0.05 CH	ECK	~~~~	
Physician Clinic	\$0.08	\$0.06	\$0.15	\$0.02	\$0.12	\$0.03 OK			
Nursing Facility	\$0.15	\$0.03	\$0.18	\$0.12	\$0.12	-\$0.03 OK			
Hospice Care	\$0.09	\$0.07	\$0.15	\$0.02	\$0.05	-\$0.03 OK			
Physician - OP Mental Health	\$0.06	\$0.03	\$0.09	\$0.03	\$0.06	\$0.00 OK		~	
Case Management Services	\$0.07	\$0.02	\$0.08	\$0.05	\$0.05	-\$0.02 CH	ECK		
Physician - IP Mental Health	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 OK			
Consumer Directed - Personal Care	\$0.00	\$0.02	\$0.02	-\$0.01	\$0.00	\$0.00 OK			
Personal Care Agency - Respite Care					\$0.00				
Personal Care Agency - Personal Care	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 OK		~ /	
Physician - Dental	\$0.23	\$0.48	\$0.71	-\$0.25	\$0.00	-\$0.23 OK			
Consumer Directed - Respite Care	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 CH	ECK	^	
Adult Day Care					\$0.00				

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Major Service Category Outlier Analysis

- The increase in Physician Other expenses across time periods looks like it's being caused by some new procedures which became effective in December of 2021
- Most significantly, for both Medallion and CCC+ these are:
 - \$9482 Community Stabilization Family stabilization services, per 15 minutes as maintained by CMS falls under Miscellaneous Supplies and Services
 - 97153 Adaptive behavior treatment by protocol is administered by a technician under the direction
 of a physician/other QHP, who may provide direction during the actual treatment, which represents
 face-to-face skill training delivered to a patient
 - 97155 Adaptive behavior treatment with protocol modification is administered by a physician/other
 QHP face-to- face with a single patient to resolve one or more problems
- These are all fairly expensive services relative to others (average) in the Physician
 Other category and therefore have increased PMPM and Cost per Service of the
 category while leaving Utilization relatively flat/unaffected (see cost trends on the
 following slide)
- Going forward, the post December metrics will need to be the new baseline for the Physician Other category



Major Service Category Outlier Analysis

PROGRAM	Medallion 🝱						
Sum of EX_MC	O_PAID	2021-10-01	2021-11-01	2021-12-01	2022-01-01	2022-02-01	Grand Total
S9482			\$189,516	\$6,874,187	\$9,458,733	\$10,031,432	\$26,553,868
U0003	\$4,438,618	\$3,162,285	\$2,241,669	\$3,186,261	\$4,040,988	\$1,484,082	\$18,553,903
97153	\$4,843	\$4,024	\$71,461	\$3,192,978	\$3,315,387	\$3,705,962	\$10,294,655
97155	\$3,075	\$1,606	\$26,398	\$1,695,883	\$1,913,268	\$1,965,874	\$5,606,105
97110	\$940,413	\$969,431	\$976,570	\$926,615	\$793,751	\$966,094	\$5,572,873
J7170	\$705,725	\$682,630	\$721,630	\$628,101	\$818,035	\$671,918	\$4,228,039
92507	\$614,514	\$645,215	\$655,084	\$610,567	\$648,711	\$738,243	\$3,912,334
J9271	\$416,445	\$540,526	\$674,410	\$528,068	\$499,790	\$513,681	\$3,172,920
T1019	\$404,680	\$443,278	\$453,260	\$465,632	\$478,942	\$462,271	\$2,708,062
95165	\$336,691	\$356,384	\$362,097	\$332,979	\$296,797	\$343,294	\$2,028,241
PROGRAM	CCC Plus]					
Sum of EX_MC		*					
Row Labels	2021-09-01	-	2021-11-01	2021-12-01	2022-01-01		Grand Total
T1019	\$3,776,679	\$3,944,580	\$4,072,858	\$4,054,554	\$4,137,635	\$3,788,439	\$23,774,744
S9482			\$128,870	\$5,233,275	\$6,188,545	\$6,238,230	\$17,788,920
97153	\$2,303		\$26,293	\$2,187,713	\$2,262,036	\$2,481,351	\$6,963,614
G2021	\$5,159,770		\$1,118		• ***		\$5,165,458
J9271	\$831,279		\$781,744	\$870,869	\$680,726	\$793,511	\$4,747,298
J7170	\$669,068		\$689,657	\$525,432	\$703,026	\$586,644	\$3,936,675
97155	\$300		\$6,949	\$987,086	\$1,181,833	\$1,196,607	\$3,373,395
J1428	\$414,682		\$527,408	\$498,502	\$418,790	\$524,774	\$2,838,739
97110	\$395,906		\$407,173	\$387,116	\$331,477	\$378,545	\$2,297,174
J0178	\$301,405	\$347,637	\$306,685	\$313,241	\$342,700	\$306,493	\$1,918,160

